

LOMBARD

'Market forces' got it wrong

BY C. GORDON TETHER

THOSE who believe in the supreme capacity of market forces to promote the economic advancement of mankind in the most efficient fashion and with a minimum of disruption should take a close look at the current world tanker crisis. For it is not only the fact that the world's oil tankers are being held up by a combination of factors, but also the fact that the market forces have failed to bring about a resolution of the crisis.

The study, which is the first of a series of reports on the tanker crisis, is published by H. P. Brown — the shipping consultant — on the tanker crisis and the prospects for the industry up to 1985. The study points out that the tanker industry is not only in a state of crisis, but also in a state of decline. It is not only the fact that the world's oil tankers are being held up by a combination of factors, but also the fact that the market forces have failed to bring about a resolution of the crisis.

It goes on to stress that this means several more years of severe financial pressures for many tanker owners whose ships are either laid up or trading in the crop markets at uneconomic rates. And not only of course, for tanker owners, but also for the banks and financial institutions which are deeply concerned about the security of the loans they have made to finance the construction of the vessels, and the fact that such a large number of them are now in a state of financial crisis.

Placing blame

It is customary to try to lay the blame for the tanker crisis on private enterprise at the official door — to attribute them, for example, to changes of direction in national economic policies that fundamentally altered the business outlook and which, since they could not be foreseen, it was impossible to allow for. But this is not available in relation to the tanker crisis. For this is to a large extent the responsibility of international firms operating in an international context.

It is true that the autogeneity of the crisis that has overtaken the industry can be seen, up to a point, to the backwardness of the oil prices, excluding on the demand for its services. But only up to a point. For the tanker crisis is not only a crisis of the oil industry, but also a crisis of the world's oil supply. It is a crisis of the world's oil supply, and it is a crisis of the world's oil supply. It is a crisis of the world's oil supply, and it is a crisis of the world's oil supply.

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THE WEEK IN THE COURTS

Commercial litigation goes international

BY JUSTINIAN

IF FORMERLY English courts were invariably open to all and sundry for the resolution of their disputes, they are now less available where commercial disputes are concerned. The trend away from the inquisitorial doctrine of the past three years and the rise of the common law has resulted in a more restrictive approach to the courts.

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Over-ordering

Because the world is currently so over-supplied with tankers, shipowners are being urged to keep their vessels in operation for a long time to come. And concern about the consequences of the tanker crisis is being expressed in a number of ways.

It is well known that at this stage, governments are guilty of prolonging and intensifying the tanker crisis by refusing to recognise — as the Drewry report puts it — "the folly of all countries trying to maintain, and even increase, their shipbuilding and shipping industries". But there can be no doubt that the tanker crisis is a crisis of the world's oil supply.

Rival doctrine

That proud claim represented the "good old days" when the inhabitants of these islands at least those responsible for the administration of justice — felt an innate superiority over those less fortunate in belonging to other races and nations. Until three years ago, the English courts were the only courts in the world which could hear a case between a British citizen and a foreign citizen.

English action

To cut a complicated narrative short, the contracts have been made ostensibly not by a company incorporated in England, but by a company incorporated in the Cayman Islands.

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SOCCER

BY TREVOR BAILEY

Derby defence in doubt

THE WORDS in the song "We nearly made it didn't we" could be said to apply to the season of Derby County and Ipswich, who met in a remarkable final game that ended in a humiliating 6-2 home defeat for Ipswich.

August 1975, when the team represented a sound bet to win some tangible honour. For different reasons they have failed to do so, although they have still done enough to qualify for Europe.

In terms of skill and individual ability, Derby County probably possess the most talented squad in the second division. They have had a real chance to capture the FA Cup and retain the League championship, but the "double" has been lost to them. After being defeated without honour by Manchester United, they blew up.

The Midlands have exceptional class and flair. If their defence is to be their strength, they must be in it. In fact, for example, it is inconceivable that Liverpool would have lost 5-1 against Real Madrid, having won the first leg 4-1.

What must have worried their

manager particularly on Saturday was a lack of heart in the second half. Admittedly it was the end of the season and the result made no difference, but there was no excuse for the absence of their usual effort.

Derby began with McFarlane as the only member of their regular back four, but Powell was excellent as second centre back. Indeed, more impressive than half.

Todd moved into midfield where his pace, ability to win the ball, use of his head and composure were a real asset. England could do far worse than to employ him in this role.

Rioch started in the front line and scored twice, once from the spot, before being taken from an injured McFarlane.

This was the last professional appearance of Francis Lee, who celebrated it appropriately with two goals in the closing stages. He also had a hand in most of the other goals, including a superb movement split the opposition defence.

Promotion posers at Hereford

BY MICHAEL THOMPSON-NOEL

FAR FROM the madding crowd, a doxy Borderland, cattle town, Hereford United applied the finishing touches over the week-end to one of soccer's brightest stories.

The Division 3 championship already theirs, Hereford beat Rotherham 2-2 on March 23. They were 30 up at half-time and then missed out.

"I told them: 'The spectators came to see six goals, and to be entertained. They didn't come to watch you lot nearly throw the game away',"

Four years ago Hereford were tramping in the mud and obscurity of the Southern League and the honours list by the club secretary, John Sillett, was a rural trophy of their immediate past: the Sunday Mirror Giant Killers Cup (1971-72), the Herefordshire Senior Cup (1972-73) and the Border Counties League Cup (1973-74).

But the past is past. Next season they face up to the more abrasive physical requirements of the Football League's Division Two, so will they be good enough?

Manager John Sillett believes that they will. Most of the credit for Hereford's success during the past 18 months belongs to Sillett, the ex-England international, who has brought in a team of players who have scored 54 goals between them this season.

While players like Jim Lindsay, John Gally, Peter Spirling and Dudley Tyler provide a sound base on which to build, say Sillett.

He wants to buy a recognised striker and a "decent cover" for the back, but that is all.

What Hereford need most next year, he believes, is a manager who can average roughly £800 a week, but need to be up to 10,000-plus.

Last year, after a net loss of £55,000 on transfers, Hereford finished uncharacteristically £45,000 in the red. Next year's net will cost £20,000 and a fanatical supporters club hands over £500 cheque each week.

"Some said we should have stayed out of the Football League," said one old-timer. "The stand for the North end in the 3rd Division and some said that would be the end."

"They said we'd go bust. No, we're in the second and they're still gadding up. It's better than watching the hope grow."

They owed a lot to the industry of Madsen and Robson in the light forwards and above all to the song "I'm a Soldier" and Sillett, who pushed, wheeled and generally disrupted Gosforth.

Ripley and Starling, predominantly in the second half, and Mantell in the main, Keen, Roach also did well surveying from the fringes.

Park surprised everybody, except perhaps Dixon and Robinson, by their clever alternating of forward and defensive quarter attacks and their minimising of legal infringement to deny Young's lethal boot.

Ripley's unquenchable spirit ignited the others and the forward line interchanged passes, wittily, supported strikers and white jerseys instantly.

Weston directed shrewdly and Ralston did well, except for one crucial slip. He made certain that Kent and Fluskey, and more importantly Bulpitt, saw plenty of the ball. Though Park lost, the same enterprise that

threatened to run amok, while Robinson supported instinctively, covering with marvellous foresight.

Also admirable was the way Young kept his team going, the audacity with which Brooke attacked in the second half and the way he had to drop out of the game. There was also the building skill of British in the centre.

Park's defence was put to the severest test and only yielded in the final but fatal 10 minutes. So on Saturday, the first time for the second year running, Rosslyn Park finished second after another exciting game enhanced by some superb refereeing by Mr. Sanson.

Scorers: Gosforth—Tries by B. Patrick, Roberts, Gustard and Robinson; two conversions and a penalty by Young. Rosslyn Park—Tries by Ripley and Bulpitt; drop goal, Ralston; penalty, Weston.

HYERES, France, April 25. BRITAIN'S Olympic sailing hopes have been given a major boost by victories in three of the four classes raced in the French pre-Olympic regatta at this Riviera resort.

The most outstanding performance was in the Tornado Class by Reg White, recent winner of the world championship in 1963. He won four of the six races and came second in the other two to win emphatically.

David Howlett, fourth in the world Finn championship in 1963, followed by Ian McDonald-Smith, Brisbane, this year, won his class. Double Olympic Gold Medalist, Chris Law, won the earlier series in Brisbane but crewman Julian Brooke gave this series a miss. With two Haughton, was 53rd in the Flying Dutchman class.

But in the Flying Dutchman and Soling classes, the British entrants crashed. Colin Simonds ended 17th in the Soling class, followed by Ian McDonald-Smith, Brisbane, this year, won his class. Double Olympic Gold Medalist, Chris Law, won the earlier series in Brisbane but crewman Julian Brooke gave this series a miss. With two Haughton, was 53rd in the Flying Dutchman class.

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Coliseum

Dancing Space

by CLEMENT CRISP



by WILLIAM PACKER

The Entertainment Guide is on Page 8

straight lines and basic geometric figures, they spread themselves together into a dense mesh. The spirals and representational figures are extremely ambitious, both in scale and in the number of figures. Some spirals a mile across, birds and plants hundreds of yards long. They were made simply by removing the dark brown surface of the ground to the required depth of about four feet, and then the lighter, yellowish subsoil: and under the geology and climate have been conspired to preserve them. The spider, iguana and hummingbird and other figures are in perfect condition. Now pollution threatens to bring rain to this desert, which will wash them away at last.

They were discovered in 1939 by a young American geologist, Dr. George Hart.

Next door, along the corridor to the restaurant, which is hardly the best showing space in London, is a small supplementary exhibition that brings the Peruvian study nearer home. Professor Thom, whose study was engineering science, has written the work of his autumnal year's survey of the strictest accuracy the megalithic sites of Britain and France, which have survived so long only to be destroyed in our observation. His findings have proved of profound archaeological importance.

It is now clear that the stone circles and avenues were laid out by men who had command of a science of geometry, which they applied with astonishing consistency. The structures they built were efficient and accurate tools for astronomical observation and prediction. We go back into pre-history, and find the same accuracy.

is on show in the foyer.

What has all this to do with art? The past is important to artists; it should be to all of us. But the past has to be used for whatever reason, is worthy of some attention. The creative imagination may feed on anything. Strange markings in a Peruvian wilderness were considered so important that we used them as a starting point for, and that astute urge, to mark the earth's surface to signify one's brief presence in the world, is very strong.

Many artists today find themselves disoriented by the confusion of walks across the moors, Michael Heizer digs holes in the desert, while Walter de Maria draws lines across the desert. There are many artists who are not concerned (whether they are or had must remain for the moment another issue). Maria Reiche acknowledges such activity in her book, *Archaeology of the Desert*, and nods towards Thom Country with a reference to the Whites.

Arts new

Bugsey Malone has been selected as the official British entry in competition at the Cannes Film Festival.

Bugsey Malone was written and directed by Alan Parker. The producer is Alan Marshall. Words and music are by Paul Williams.

★

Owing to the immense response to booking for The Royal Ballet at Sadler's Wells — first night May 25—the season has been extended to June 12. This allows the company to add *Les Noces* to its season's repertoire. There will also be further performances of *Cheekmate*, *Toyamonda Act III*, *Cord Gunn* and Jack Carter's new ballet *Eulu*.

★

The 1975 Grierson Award, presented to the best British, short-

ws in brief

film produced within the year goes to the Central Office of Information and the Department of the Environment for Drives Carefully, Darling, directed by John Krish. This is a light-hearted approach to the subject of road safety.

The rummer-up was *It Happened Here Again*, directed by Eric Mivale and Patrick Lui, a documentary dealing with the difficulties of independent British film-making to-day.

★

A season of work originally planned for the National Theatre's small house the Cottesloe, is to be given at the Young Vic from 17 to 18 October 2.

The first production will be *Troilus and Cressida*, with Simon Ward and Diana Quick, directed by Elijah Moshinsky and designed by Timothy O'Brien and Tazene Firth.

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The 1975 Grierson Award, presented to the best British short film, was designed by Timothy O'Brien and Tazeena Firth.

By allowing himself just six dancers, Mr. Moreland has made his task more considerably easier, for he has been satisfying in the skill with which he uses his limited forces to explore the structure of the *ouder* movements. The final round is especially well-reasoned in the way that he shows how each dancer a brief variation that springs without effort from the overall pattern. There remains, though, the problem of the central *adagio*. Here the music is so beautiful that it has lured Mr. Moreland into essaying a parallel in which vague and unspecified emoting for Gaye Fulton, Paul Clarke and Kerrison Cooke provides a somewhat unhelpful commentary upon the score. We are unable to accept the three dancers as figures impelled by the music: there is nothing inevitable about their movement, and their "secret" drama seems gratuitous.

It is, perhaps, worthwhile, because well danced and well made, *Dancing*

activities of one young lady who mugged relentlessly through the *Syphid*—divertissement—and was rewarded with a "good" behaviour suggested that Festival Ballet should pause and consider exactly what Graduation Ballet means. It is certainly not a balletic *Hellsapoppin*.

Amateur Theatre Festival at Ealing

The International Amateur Theatre Week will be held at the Questors Theatre, Ealing, from May 18. This is the fourth such week to be held there, and this year it is sponsored by Canada Dry (U.K.) Ltd.

Visiting companies include the Sundrive Players from Dublin in a stage version of Joyce's *Finnegans Wake*; Les Druvriers, a Canadian company; a group of producers; and the Teatr KUL from Lublin, Poland, who play "wordless" theatre.

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Visiting companies include the Sundrive Players from Dublin, in a stage version of Joyce's *Finnegans Wake*; Les Drapeurs, a Canadian company, in two group productions; and the Teatr KUL from Lublin, Poland, who play "wordless" theatre.

Y. B. A. YOUNG

heightens the effect of what they say. For they make no attempt to drain the humanity from their words. What we see in these two fine performances is the ultimate state of man at the nadir of existence.

For the first time on putting expression into words that seem not to contain very much call for it shows even more strongly in Klaus Herm's delivery of "Lucky's" "midnight" speech. The words are so simple, so direct, so were poetic oratory—as to him, no doubt, it is. Pozzo is unexpectedly almost as ragged as the tramps, though his outward-brushed moustache and his "superior" origin. Karl Radtatz has a resonant, deep voice that glows with authority, and he at any rate is not deprived of his reality.

It is always beneficial to see a play that is beginning to seem over-familiar done in another language. It focusses the attention on details that risk being taken for granted in the original, and in production as this one, the benefit is doubled.

DOMINIC GILL

Jack Warner—a little *Fugue* in C major, probably written during 1794-95, while Beethoven was taking lessons from Albrechtsberger, full of strident, unconventional pre-echoes of the mature fugues; and a Rondo in G major, op. 10, no. 3, an unplaced, dating from around the time of Beethoven's departure from Bonn in 1791.

Interesting also to have the early Chopin's rarely played *Variations Brillantes* on the Rondoau favori "Je vends des scapulaires" from Héroclée an Halévy's *Ludovic*—proudly glittering early Chopin—even if the performance itself might have been a little more than a little prouder and glitter than it actually possessed. Of the rest of his Chopin group, which also included four mazurkas, the Barcarolle and the Grande Polonaise Brillante, op. 22, the Berceuse stood out as something less than a model of neatness and sweetness, and even in the same airy, unpretentious wistfulness (bordering once or twice on the rueful) charm.

Yehudi Menuhin's 60th birthday was celebrated in London on Friday evening by a recital at the Royal Albert Hall. The violin sonatas played with his pianist son Jeremy. From the large audience, the warmth of welcome, and later of response, could have been predicted. It was a happy occasion, one on which ease and accuracy of technique as well as nobility of spirit descended on Menuhin's violin—by no means always the case in recent years.

After a Manchester concert in the mid-1890s, Neville Cardus discerned that the art of the violinist (then just into his twenties) had grown "wiser and deeper, more mellows" than about Friday's performance of Beethoven's G major Sonata, Op. 96, was its fusion of wisdom and serenity, pursued of exterior world and, conceivably, to the interior (and within the inward manner of this most contemplative of Beethoven violin sonatas, if by such can be understood Cardus's sense of the word sad.)

Intervening 40 years grown as wise as Solomon and as sad as Niobe.

Sonata was a suitable counterpart of a suitably planned programme, a reminder of a time when it was not so much to establish an audience for his music. The still greater challenge of its angularly soaring lyricism worn superbly excepted, played as though by a virtuoso playing a virtuoso violinist and pianist. A certain reticence from the younger Menuhin was elsewhere understandable; in those Adagio episodes that deepen the monument of Beethoven's buoyant Finale he manifested something of his own quiet skill. The concert was typically from this most humane of musicians, in aid of Amnesty International.

★

A short chorus of praise for the National Youth Orchestra's annual Easter concert in the same hall on Saturday afternoon, short, because the same things tend to be said about each NYO concert, but with a certain special effect of playing meant in every bar and every note, fresh, full-hearted, robust but also amazingly expert. On this occasion the young soloists were the Swiss Charles Dutoit, Henry van

Festival Hall

LPO by MAX LOPPERT

The high tally of spring indispositions among musicians was increased last Thursday by Carlo Maria Giulini, with Edward

ings, often chopping them with breaths (a surprise indeed from this singer), seldom mistaking the memories with tenderness or colouring softer shades of regret.

and the knowing music movement pulses and dynamism. Mr. Downes's rehearsal period must have been brief. Even so, he and the orchestra powerfully caught the pulse of Dvorak's most powerful symphony—particularly in the Finale the rhythms gathered impressive weight. Brahmsian in the heftiest sense, and elsewhere there was toughness and true symphonic force, if not much of lyrical easing or grace.

Earlier, he had led a stern account of the *Kinderoper*, with dark and unusually dark and severe mood, biting acuity, at Mahler's mourning phrases, chary of the mark-

the last thing one expects to write about Dame Janet.

There was eloquent open playing here, and fine full-metall ensemble from the horns in the *Freischütz* Overture, the most poetically imagined performance of the concert, with a real sense of atmosphere for Weber's *Wald*. Glen spine-chills, and a broadspanning of the big heart-tifting finale. Mr. Downes has, of course, opera-house experience, but here gave gratifyingly down on. Would that he could bring the opera itself back to London: is Weber really to be permanently exiled to the concert hall?

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Figure 1

1 2

Theatre's next production, *The Lytton*, the first there, will be *Bilbao Spirit*. It will play Elvira, will play Charles Sprague, Madame then appearing many for the first.

of its production of *The Western* to the representation later in her seven before transfer. The cast is the Old Vic last

Two days of top international jazz under canvas, in the seeped gardens of South London Beckenham, 1980 century mandarin, now at the centre for Blackwell New Town, is prompted with the announcement of the second Bracknell Jazz Festival.

It will be held on the weekend of July 24 and 25 and though negotiations with hands are still at early stages, the Humphreys Lytton Band and the Sun Tracey Octet have already been signed to appear. Plans for a dancing music, specially written for the festival,

and the knowing music movement pulses and dynamism. Mr. Downes's rehearsal period must have been brief. Even so, he and the orchestra powerfully caught the pulse of Dvorak's most powerful symphony—particularly in the Finale the rhythms gathered impressive weight. Brahmsian in the heftiest sense, and elsewhere there was toughness and true symphonic force, if not much of lyrical easing or grace.

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the 1990s, the number of people in the United States who are 65 years of age or older is projected to increase from 20 million to 30 million, and the number of people 75 years of age or older is projected to increase from 10 million to 15 million (U.S. Census Bureau, 1996). The number of people 85 years of age or older is projected to increase from 2 million to 4 million (U.S. Census Bureau, 1996). The number of people 90 years of age or older is projected to increase from 500,000 to 1 million (U.S. Census Bureau, 1996). The number of people 95 years of age or older is projected to increase from 100,000 to 200,000 (U.S. Census Bureau, 1996). The number of people 100 years of age or older is projected to increase from 10,000 to 20,000 (U.S. Census Bureau, 1996).

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HOME NEWS

CBI chief says Price Code neglect of design talent blamed for textile decline

FINANCIAL TIMES REPORTER

COMPLIANCE with the Price Code is preventing investment of millions of pounds in industry and killing chances for job creation, says Mr. D. R. Glynn, economic director of the Confederation of British Industry.

Mr. Glynn writes in the CBI Review that company executives must spend valuable time and money administering the Code "instead of increasing efficiency or winning orders."

He quotes many examples showing how the regulations on prices and profits have hit companies, including a large

engineering concern which rejected an investment plan designed to create an annual profit of £1m. because implementation of the Code would have resulted in a £300,000 loss.

"The time spent on administration is enormous, not only by accountants but also by company chairmen and top executives. This, of course, detracts from the more useful work which they should be doing to raise efficiency and obtain more business, including exports."

Other examples of what the

CBI claims are detrimental effects of the Price Code include a food manufacturing company which dropped a plan to replace old machinery at a cost of £250,000 because of the inadequate return allowed by the law, and a manufacturer which cut its investment programme by 25% because of reduced chances of profits.

Further undermining its case, the CBI mentions a U.K. subsidiary of a foreign-owned company with plants in other EEC countries which said it was unlikely to expand any further in Britain because of price and profit controls.

THE BRITISH textile industry is criticised today for lack of innovation, disregard of available design talent and preoccupation with a fabric's technical performance at the expense of its desirability as a product.

In an article in the Design Council's magazine, Design, the industry is told that long-term success in the world market will require much greater energy and vision than it has shown, and it is urged to get out and beat the foreign opposition at its own game.

The overall British balance of trade deficit in textiles and clothing had nearly doubled from £115m. in 1974 to £224m. last year, and the number of workers dropped from 553,000 to 501,000.

The British industry's antipathy to design deeply affects personnel structure. It is commonly accepted that an accountant taken on is director material but few designers get, or seek, management training.

"Two distinct mentalities within an industry which is so dependent on both design and technical skill make no sense, it says, and suggests that trainee designers should be seconded to industry to face technical and managerial problems at first hand.

Virtually the only opportunity of seeing an exhibition of work by British textile designers was Textprint, but the show had come to be regarded as "primarily a good opportunity to sell to foreign buyers."

The magazine also refers to the "technician's cloth" syndrome. The man-made fibres industry had developed materials which could be boiled, did not shrink or crease, could be packed in a wash-bag but which looked dirty and uninteresting.

"The argument that it sells so it can't be bad, isn't good enough. Part of the industry has allowed itself to be carried away by the mystique of technology to the extent that it cannot allow itself to trust something as unquantifiable as 'design'."

The British industry's antipathy to design deeply affects personnel structure. It is commonly accepted that an accountant taken on is director material but few designers get, or seek, management training.

"Two distinct mentalities within an industry which is so dependent on both design and technical skill make no sense, it says, and suggests that trainee designers should be seconded to industry to face technical and managerial problems at first hand.

Electronics industry criticised

BY CHRISTOPHER LORENZ, ELECTRONICS CORRESPONDENT

THE BRITISH electronics industry appears to allow customers credit periods which "can be explained only as la-gesse" and which should be curtailed in order to raise profits, according to Inter Company Comparisons' latest three-year statistical analysis of the financial performance of 60 leading companies in the industry.

This was only one of several extremely critical conclusions in the report. It also points out that the companies' overall sales growth of almost 40 per cent. over the period was probably more than accounted for by inflation: individual performance varied widely, with some companies increasing sales at over 30 per cent. a year, and ten showing growth of under 10 per cent.

The average fall of 22 per cent. in gross profit margins between the latest two years (1973-74 and 1974-75) was due, to some extent, to the "very poor" performance

of one large company, the report says (referring to Philips Electronic and Associated Industries).

In one of its few bright comments, the report notes that the companies with high profit margins generally maintained them over the past two years: it was those in the medium-to-low range which were reduced.

In common with Thorn Consumer Electronics and Ferranti, Philips (also in the case of the Dutch group's subsidiary, Associated Semiconductor Manufacturers) suffered a sharp fall in the return on capital employed, with the recession obviously a "main factor for the consumer-product companies."

A big increase in the ratio of exports to total sales over the last three-year period is reported, from 17 to 21.5 per cent. in terms of weighted averages, with Thorn Consumer Electronics virtually doubling its ratio to 26.1 per cent. in one year (though the domestic recession must have played some part here).

Nine of the 60 companies now

exported more than 40 per cent. of their turnover: Instron, Foxboro-Yoxall, Racal Electronics, English Electric Valve, Texas Instruments, Ans (part of Thorn), Marconi Instruments, British Electronic Controls and the Solarton Electronic Group (part of Schlumberger).

For most of these companies, fast growth was combined with very high margins, but "their asset utilisation is generally inferior, their stock turnover low and credit periods long."

Problems

"It is quite evident that there are problems associated with exporting."

The report's criticism of the length of credit periods is not confined to the export trade. The table comparing the companies' overall credit periods shows that they allow their customers an average of 101 days, and only 20 companies have a credit period of less than three months.

The spread of companies is too wide for the influence of a monopoly buyer to have such a general effect, the report says. "But who does the buying? Why do they have such dictatorial powers? Alternatively, why do the electronics companies put up with such a situation?"

*Report on Electronics Manufacturers, ICC Business Ratios, 81 City Road, London EC1Y 1BD, £34.

Antimony oxide price rises

A rise in the U.K. price of antimony oxide from £1.375 to £1.430 a metric ton from 1st day is covered by National Savings.

The flow of funds into National Savings has benefited

Tripled receipts fail to halt decline of National Savings

BY DONALD MACLEAN

THE RELATIVE decline of national savings as an investment channel continued in 1975-76, in spite of a late inflow of deposits which tripled the previous year's net receipts.

The movement reports net receipts for the year of £712.9m, including undistributed interest of £347m, raising the amount invested to £11.56bn, on the basis of preliminary returns.

The building societies, however, which compete closely with National Savings, have reported net receipts over the year of some £3.5bn, while the central Government borrowing requirement for the year reached an estimated £8.5bn, with only about 8 per cent. of it to be covered by National Savings.

The flow of funds into National Savings has benefited

in recent months from the general fall in interest rates, which has increased the competitive strength of the movement.

But the fall in the value of sterling, which on Friday led to a 1½ per cent. increase to 10½ per cent. in the Bank of England Minimum Lending Rate—still below the 12 per cent. of late last year—threatens to weaken the position of the movement.

One move, unless the Government steps in to improve the terms offered on the various investments.

A net inflow of £63.8m. to the movement in March, excluding interest, was the highest for any month since May, 1962, and the best March figure for six years.

That was largely the result of a net investment of £11.5m. in Savings Certificates linked to changes in retail prices, which are available to those of national retirement age, and to net receipts of £34.5m. for the Trustee Savings Bank.

Taking the year as a whole, there were net receipts of £251.9m. from index-linked certificates, introduced in June, and of £25.3m. from index-linked Save As You Earn contracts, introduced in July.

	1970-74	1974-5
Receipts	£m.	£m.
Savings Certs	688.1	608.3
Trustee Savings Bank	35.2	35.2
Net Receipts	723.3	643.5
Disbursements	101.9	101.9
Net Investment	621.4	541.6
Investment in		
Govt. Securities	2,000.0	2,000.0
Local Authorities	1,100.0	1,100.0
Industrial & Commercial	1,100.0	1,100.0
Foreign	1,100.0	1,100.0
Other	1,100.0	1,100.0
Total	6,400.0	6,400.0
Balance at start	1,100.0	1,100.0
Balance at end	1,100.0	1,100.0

* Estimated for 22 weeks. * Includes index-linked bonds, and repayments of £1.4m. * Includes index-linked contracts £2.3m. * Includes £2.7m. bonds paid off on maturity. * Includes £2.2m. bonds paid off on maturity. * Includes bonds repaid on maturity.

Big brewing complexes criticised

By Kenneth Gooding, Industrial Correspondent

A BROAD HINT that Britain's two main brewers Allied Breweries and Bass Charrington, may have made the wrong decision in developing monster brewing complexes comes to-day from stockbrokers Panmure Gordon and Co.

The suggestion is in a review of events in the £405m. takeover, Britain's biggest, of Watney by the Grand Metropolitan group, and the tribulations which followed.

There was a big alteration in cost structure of brewing and distribution. In 1966 distribution, including labour, took 18 per cent. of costs, compared with 25 per cent. for production, excluding raw materials. Watney now has the two cost areas of equal importance following the rise in draymen's wages and in fuel costs.

But it has decided to keep as many regional centres open as possible, concentrating on locally acceptable beers. Plans to close the Trowbridge brewery were shelved. The wide expansion of Mottlake and Manchester was too far ahead to be stopped.

Businessman's Diary

U.K. TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
Current	Inventive Marketing and Sales Prom. (21 Apr. 25)	Metropole Centre, Brighton
Current	Manchester Toy Show (21 Apr. 25)	Belle Vue
Today	Int. Cleaning & Maintenance Exbn. (21 Apr. 30)	Olympia
Today	Storage, Handling & Dist. Exbn. (21 Apr. 30)	Olympia
Today	Automotive Service Equipment Exbn. (21 Apr. 30)	Olympia
Apr. 27-29	Int. Fire Security and Safety Exbn. (21 Apr. 30)	U.S. Trade Center, W.1
Apr. 27-29	Laboratory Equipment Exbn. (21 Apr. 30)	U.S. Trade Center, W.1
Apr. 27-29	Industrial Dev. Exhibition and Congress	Nat. Exbn. Centre, Bham
Apr. 27-30	Int. Pipeline Eng. Exbn. and Convention	Curat Int. Hotel, W.6
Apr. 27-30	International Marine Exhibition	Royal Lancaster Hotel, W.2
May 3-7	Int. Instruments, Electronics & Automation Exbn.	Earls Court
May 3-7	Int. Pneumatics and Hydraulics Exhibition	Nat. Exbn. Centre, Bham
May 10-12	Air Cargo Services and Equipment Exbn.	Nat. Exbn. Centre, Bham
May 11-13	Word Processing Exhibition and Conference	Curat Int. Hotel, W.6
May 14-16	International Air Fair	Royal Lancaster Hotel, W.2
May 14-16	Buxton Antique Fair	Biggin Hill
May 14-19	London Meat Trades Fair	Pavilion Gardens, Buxton
May 16-20	Int. Contract Furnishing and Interior Design Ex.	Alexandra Palace
May 17-21	Danish Food and Drink Exhibition	Olympia
May 17-21	Int. Safety Trade Exhibition and Conference	Curat Int. Hotel, W.6
May 18-20	London Toy Show	Nat. Exbn. Centre, Bham
May 23-27	Int. Home Electronics, Domestic Appliances Exbn.	Nat. Exbn. Centre, Bham

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
Current	International Spring Fair (21 Apr. 25)	Zagreb
Current	International Household Goods (21 Apr. 25)	Amsterdam
Current	Swiss End. Watch and Jewellery Fair (21 Apr. 25)	Basle
Current	International Motor Show (21 Apr. 25)	Barcelona
Current	International Handicraft Exhibition (21 Apr. 25)	Florence
Current	Brussels Trade Fair (21 Apr. 25)	Brussels
Current	International Fashion Trade Fair (21 Apr. 25)	Dusseldorf
Current	International TV Programme Market (21 Apr. 25)	Cannes
Apr. 28-May 5	Modern Technology Exhibition	Tehran
Apr. 28-May 6	Hanover Fair	Hanover
May 1-9	International Air Show	Hanover
May 1-16	International Trade Fair	Nice
May 1-8	International Book Festival	Geneva
May 1-8	World Tobacco Exhibition	Wellington
May 6-22	New Zealand Trade Fair	Oslo
May 13-22	Int. Energy Economy Exhibition and Forum	Pretoria
May 13-22	International Food and Allied Expo.	Port of Sad
May 14-23	International Agricultural Fair	Amsterdam
May 17-20	International Building Equipment Exhibition	Milan
May 17-20	Int. Hoarding Craft and Hydrofoils Exbn. & Conf.	Bordeaux
May 22-29	Woodworking Machines Exhibition	Padua
May 23-31	International Trade Fair	Padua
May 23-Jun. 2	International Fair	Padua

BUSINESS AND MANAGEMENT CONFERENCES

Date	Title	Venue
Apr. 27-28	Bradford Univ. Dynamic Programming	Heaton Mount, Bradford
Apr. 27-28	BACIE: Training Design	16, Park Crescent, W.1
Apr. 27-30	Northwood: North Sea Pipeline Operations	Crownpoint Hotel, Ealing
Apr. 28-29	D.O.E.: The Construction Ind't Export Challenge	Portman Hotel, W.1
Apr. 28-29	ESC: Employee Participation in Europe	Hotel des Bergues, Geneva
Apr. 28-29	Ass. Cert. Accts.: Investment Appraisal	Clifton Hotel, W.1
Apr. 29	Bus. & Ind. Trg.: An Approach to Private Medicine	Cafe Royal, W.1
Apr. 29-30	Financial Times, The Banker and the Investors	Waldorf-Astoria, New York
Apr. 29-30	Chronicle: New York—World Financial Centre	Waldorf-Astoria, New York
Apr. 29-30	Inv. and Prop. Studies: Man. of Foreign Currency	Hotel de Ville, Paris
May 3-4	D.O.E.: The Construction Ind't Export Challenge	Metropole Centre, Brighton
May 3-4	Financial Times, The Banker and the Investors	Metropole Centre, Brighton
May 3-4	Chronicle: New York—World Financial Centre	Metropole Centre, Brighton
May 4-5	Brunei Univ.: Investment for Production	Uxbridge, Middlesex
May 4-5	IPM Personnel Management Conference	Royal Lancaster Hotel, W.2
May 6-7	Graham & Trotman: Winning Business in Iran	Royal Lancaster Hotel, W.2
May 7	Parker Barrett: Taxation & the 1976 Budget	Cambridge
May 9-12	Annual Conf. EVAF: Eur. Assoc. Ind. Mktg. Res.	Sheraton Hotel, Brussels
May 10-14	Keppner-Tregoe: Decision Making for Senior Man	Leamington Spa
May 11	Inhouse Grp.: Relocation or Dislocation	Financial Times Cinema
May 11-12	E.B.I.: International Money Management	Paris
May 11-13	Method Devp. Works Study Appreciation	10, Woodhouse Sq., Leeds
May 11-14	"FLAR": Latin American Reinsurance Pool Conv.	Ulrich Centre, Slough
May 12	Urewick: Business Modelling	Imp. College, S.W.7
May 12	Imperial College: International Finance	Churchill Hotel, S.W.1
May 12	Stanford Hall: North Sea Oil and British Economy	Carlton Tower Bldg., S.W.1
May 13	Henley Centre: The Pensioners Dilemma	Park Court Hotel, W.2
May 14	Guardian: Industrial Tribunals	Stratford-upon-Avon
May 16-17	Wales Int. Executive Action Programme	Stratford-upon-Avon
May 18	BIM: Economics and Efficiency of Distribution	Stratford-upon-Avon
May 24	NEDC: EEC Regional and Ind. Policy Seminar	Stratford-upon-Avon
May 24	Asian Seminars: Taxation and Investment	Durham University
May 24-28	P.E. Cons. Grp.: Leadership in Management	Hong Kong
May 25-26	M.E.S.: The Practice of Credit Control	Training Centre, Egham
		Connaught Rooms, W.C.2

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INT. TURNOUT IN PORTUGAL POLL mate likely ajor parties

LISBON, April 25
Altogether, a total of thirteen parties are fighting for the 263 seats in the legislative assembly. However, the lion's share of the vote is likely to be distributed among only four parties—the Socialists, the Communists, the Centre Democrats (CDS), and the Popular Democrats (PPD). With most observers agreed that the electorate is unlikely to give a clear mandate to any of the major parties, most attention has now focused on whether a majority of votes will go to the parties of the left, the Communists and Socialists, or to the PPD and the CDS.

After two years in which the country has gone through six provisional governments and three coup attempts on top of the one which ended the right-wing dictatorship two years ago today, a more muted note has



Seares: "Confident"

crept into Portugal's politics. As attention has moved away from the debate over what kind of political system the country should have, so the more immediate issues—the ruinous state of the economy, the collapse of authority and the disastrous outcome of the decolonisation programme—have come to occupy the centre of the stage.

Nevertheless, whatever the final result of today's polls turn out to be, Portugal will still have to wait another two months before it has a properly constituted government. The sixth provisional government headed by Admiral Pinheiro de Azevedo is to remain in office until after the summer's presidential election.

French economy to grow by 5 per cent

BY ROBERT MAUTHNER PARIS, April 25.

THE LATEST official forecasts something like 8.5 per cent from for the French economy give a last year's 9.5 per cent. much more optimistic picture. The strong recovery of economic activity will have the inevitable result of sucking in more imports than originally expected. by President Giscard d'Estaing at his news conference last week.

What is certain is that the rate of growth of the economy will have recovered beyond all expectations in 1976, after the negative results of last year, and that inflation too will be kept within reasonable bounds. On the other hand, the trade account and industrial investment are two problems which are likely to be exacerbated this year, while unemployment, too, will remain a matter of serious concern.

According to the forecasts of the National Accounts Commission which have just been made public, GNP will grow at an annual average rate of 5 per cent during the current year and by 5.2 per cent in 1977, compared with a forecast of 4.7 per cent for 1976 made last September. Some members of the Commission even expressed the opinion that growth this year would reach 6 per cent.

Overall consumption is expected to rise by 3.9 per cent, against the original prediction of 2.4 per cent, while inflation, though higher than previously forecast, will probably drop to

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in ays Unemployment heads EEC finance agenda

BY DAVID CURRY BRUSSELS, April 25.

COMMON MARKET Finance Ministers meet in Luxembourg tomorrow in an attempt to thrash out at least the outlines of a common approach to the problem of unemployment. They will discuss a European Commission paper on how to bring the economic performances of member States closer together. The document already picked over with a certain fastidiousness at the recent Heads of Government meeting—and some more general ideas on reducing the numbers of jobless in the Community, now put at around 4m.

The meeting takes place at the suggestion of the British Chancellor, Mr. Denis Healey who will once again find himself facing his EEC colleagues in the wake of a dismal performance by sterling in the foreign exchange markets. It is difficult to see anything positive coming out of the meeting in the light of Germany's quite clear insistence that economic discipline, like charity, begins at home, and the profound suspicion Bonn will have for any proposals involving spending.

The Commission is preparing a two-tier approach to equalising economic performance across the EEC (it is now repeated parrot-fashion in Brussels that economic divergence is the main Community problem). Initially it is suggesting laying down common financial disciplines by Governments towards things like budgetary deficits, balance of payments, money creation and income policy. It is also floating a rather vague concept of sanctions to be taken against members which break the disciplines—a part of the paper about which Mr. Wilson was more than usually sarcastic at the summit meeting.

Mr. Healey will be meeting his colleagues for the first time since he presented his Budget, with its offer to the unions to trade off incomes restraint for fiscal concessions. He may well wish to use the informal framework of the meeting to brief other Ministers on his view of Britain's prospects in the light of the incomes policy and recent measures to push up interest rates in the defence of sterling.

Soviet food output down

MOSCOW, April 25

THE SOVIET Union registered analysts said an exceptionally 5 per cent increase in industrial production in the first quarter of 1976, but produced less meat and milk and failed to meet some consumer goods targets, Pravda said today.

The food industry produced less than in the first three months of 1975 and there was a decrease in the amount of fish available to the Soviet citizen.

Iran oil talks standstill

BY ROBERT GRAHAM TEHRAN, April 25.

AFTER FOUR days of talks between representatives of the consortium and the National Iranian Oil Company (NIOC) little progress has been made on negotiating a new agreement on investment and oil take. As a result the talks are expected to be adjourned.

The main stumbling block is no longer so much strongly differing positions of the companies and NIOC. Rather the lack of progress stems from the secrecy and the still unbalanced agreement on 100 per cent take-over by the Saudi Government of Aramco.

NIOC does not want to conclude an agreement before the terms of the Aramco agreement are known. The broad lines of discussions with the consortium will have certain similar features to the Saudi deal. In particular those whereby the Government puts up all the investments and the companies receive a fee for services in the form of a discount on oil.

This is the essential part of the new agreement being discussed here. Under the 1973 agreement in which Iran acquired 100 per cent ownership, the consortium companies agreed to provide 40 per cent of future investment in return for privileged access to agreed quantities of crude. The consortium began talks in earnest in January on a new agreement requiring that the return on investments was inadequate under the existing arrangements.

At the last meeting in early March the companies are understood to have proposed a fee of 25 cents per barrel under a new services agreement which would include Government responsibility for investments. This year investment would be around \$1bn. NIOC rejected this fee as too high. Oil industry sources said that the Aramco fee being discussed would work out at around 13 cents per barrel. The current meetings which began on Wednesday held out the hope of a breakthrough. The consortium brought out their largest team so far, 24-men strong, to cover all the technical, legal and financial aspects. However, informed sources now say that any optimism of a breakthrough was premature and that the agreement must now await the outcome of the Aramco negotiations.

Tunisian held

Libyan troops have ambushed and taken prisoner three unarmed Tunisian soldiers in a border region of southern Tunisia, according to the official news agency, Redter reports from Tunis. The Tunisian Government has demanded the soldiers' release, the agency said.

Malaysia bombs

Communist guerrillas using homemade bombs to-day blew up a stretch of Malaysia's main northern railway line in the State of Perak, Reuters quotes police in West Malaysia.

major 'in Vietnam talks'

NEW YORK, April 25.

all but Exxon have informed the State Department that they would like to negotiate a return. These companies include Mobil, Shell, Marathon and Cities Service.

Some difficulties arose during the earlier talks over the Vietnamese desire that exploration rights be tied to commitments to build refineries and petrochemical complexes in the country, but this condition had since been dropped.

Hamish McDonald writes from Jakarta.

The head of South Vietnam's central bank has said his country welcomed help from foreign governments and organisations in its reconstruction.

Mr. Tran Duong, governor of the recently-formed National Bank of Vietnam, was speaking here yesterday in the concluding session of the Asian Development Bank's annual meeting. He announced South Vietnam would continue its ADB membership.

He said Vietnam welcomed all assistance and co-operation from abroad on the basis of equality, mutual advantage and respect for sovereignty. He said the Bank of Tokyo had been the only foreign bank to apply so far to reopen its office in Saigon.

The new government in Laos also sent a delegation to the ADB meeting, but the ADB has been unable to make contact with the new regime in Cambodia.

AP-DJ adds: The ninth meeting of the ADB ended on Saturday with President Shiro Inoue announcing that he expected the total capital of the bank to be increased from \$3.6bn. to \$7bn. by 1978.

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The Executive's and Office World

EDITED BY JOHN ELLIOTT

Quentin Guirdham looks at a Government report which may change plans for regional development

Fresh locations for office workers

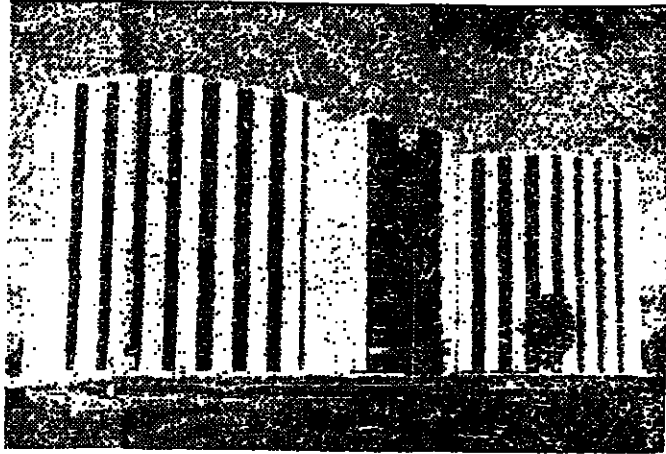
WE ARE becoming a nation of office workers. The proportion of us who grow old sitting at desks may not yet seem alarming but the rate of growth, to many observers, is. Between 1951 and 1971, the proportion of the working population in office jobs rose from 16 per cent to 24 per cent. The 1971 figure is the latest near-accurate assessment available and was based on the census; but the most recent forecasts, carried out by the department of applied economics at Cambridge University, suggest that by 1981 office jobs will make up 30 per cent of the total.

The growth, says the department, will come mainly from non-clerical jobs such as professional and managerial grades. This is a trend which is already pronounced in what is overwhelmingly the country's largest office centre, London. Professional workers and managers claim bigger offices than typists, so the square footage occupied per head increases as well and is now well up on the old rule of thumb of 100 sq. ft. per person. Its rate of increase has been calculated at 1 per cent a year. Even in manufacturing industry, more offices are now required. A developer used to reckon on the office content of a factory unit being 10 per cent of the total space. Now 15 per cent is around the norm.

Incentives

Governments have, historically, been rather slow in trying to plan where this expanding office population should go. Compared with the mass of incentives and disincentives with which successive administrations have directed industry around Britain, there have only been sparse efforts to direct office employers. Local planning regulations have provided a progressively stricter guide over what speculative developers and owner occupiers can construct but it was not until the early 1960s that a national Government worried about which regions were receiving new office blocks.

The problem identified then was London, where a White Paper of 1963 found an increase at the second try or, even of 32 per cent, over pre-war office floorspace in the central area. It consequently declared the South East.



Home of one of the country's largest single relocation exercises, the Barclays Bank International building at Poole, Dorset, which is just outside the Office Development Permit limit. Occupied late last year, it will take 1,000 London jobs with 1,500 recruited locally.

guess. Only 6 or 7 per cent of office movement out of London used to go to the assisted areas. There are indications that the level is now rising. But the Government does not see this as a complete answer. Two years ago, it announced that there would be a complete review of national policy objectives in the location of both new offices and shops. This month it both published that review, produced by the Urban Affairs and Commercial Property Directorate under guidance from the main Whitehall Departments, and introduced some consequential measures.

Controls

While, for reasons not wholly explained by the review, it relaxed ODP restrictions from offices of between 10,000 square feet and 15,000 square feet, it also stated that control for larger developments would be applied strictly and that applicants would be required to show how a move to an assisted area was not practical. At the same

time, the Government also said it would investigate the merit of at worrying about these detailed floorspace figures but, at level, the time involved in a developer having to find an ODP approved occupation in relation to all jobs in a region. It is recognised as impractical, even if it were desirable, to reduce the South East's figure to the national average—at present this is 31.2 per cent of all occupations present recession, plus its (London's is 38.3 per cent).

COMMERCIAL OFFICE FLOORSPACE				
	1967 million sq. ft.	1974 million sq. ft.	% increase	1974 % of total space
Northern	12.1	16.0	32	4.0
Yorkshire & Humberside	19.8	27.1	37	6.8
East Midlands	11.1	17.0	53	4.3
East Anglia	6.1	9.1	49	2.3
South East	150.2	208.4	39	52.5
South West	14.1	22.0	56	5.5
West Midlands	20.2	27.4	36	6.9
North West	39.4	57.3	46	14.5
Wales	8.6	12.9	50	3.2
England and Wales	281.6	397.2	41	100.0

Figures based on Inland Revenue floorspace returns for England and Wales.

whereas the next region in the table is the North West with only 23.4 per cent.

The snag about trying to alter these proportions is fairly simple. To have offices, jobs, one must have offices but British companies tend to rent, rather than own their offices—90 per cent, of space in the City of London is rented for example. The provision of this space is, and will continue to be, largely a private sector function. When the Government does therefore intervene in the property market, and hence in the provision and location of office space, it is attempting something very difficult which, the review suggests, governments have not managed very successfully in the past.

The difficulties, the review points out, lie in the area of demand. It claims that office users have not been well informed about the relative costs of operating in different locations and have not taken them into account. On the supply side, the review says that with the planning and construction of office blocks taking so long, surpluses and shortages can appear quickly and can lead to rapid price changes.

This has been proved dramatically, over the past three years, with the boom and subsequent slump in property values, and what the review terms as "equity" is now a consideration of national office policy to rank

EMPLOYEE BENEFITS

The unknown cost factor

BY NICHOLAS LESLIE

FEW COMPANIES assess the total cost of benefits they provide for employees over and above salaries, according to a report published today. At the same time, however, it appears that they are having to become more aware of the individual costs, particularly in the light of pay policies under which increased benefits must be offset against pay rises.

The report, *Survey of Employee Benefits 1976*, published by management consultants, Hays Muller, suggests that companies should be assessing the cost-effectiveness of benefits and the feasibility of changing either the selection of benefits or their emphasis.

The work draws on the responses of 90 major U.K. companies employing a total of 1.3m. people. The reason most frequently quoted by companies for having a range of benefits is to improve their competitive position as employers, while well motivated and content employees and good industrial relations are placed second and third in importance. A broad spectrum of benefits is analysed, ranging from bonus payments to loans and assistance with housing. The report states, for example, that in the pensions field the trend continues towards final salary schemes and schemes providing equal benefits for "blue" and "white" collar employees.

Some light is shed on the incidence of those benefits which seem the target for penalisation under the latest Budget proposals of the Chancellor of the Exchequer. Financial assistance for the education of children is provided by 20 per cent of the companies responding to the questionnaire, but the majority related to cases where the employee was working overseas. Fourteen per cent of companies operated share incentive schemes and 36 per cent of 38 reporting companies provided loan facilities with preferential interest rates ranging from nil interest to around 9 per cent. No steady pattern emerges about company cars since over the past year 7 per cent had decreased the size of cars although he is more likely to acquire a company car.

The survey also found that while demand for accountants is still well below the 1973 peak, they can still command substantial salary advancements once qualified. The median salary for management accountants is £5,400, while at a similar level about company cars since over the past year 7 per cent had decreased the size of cars although he is more likely to acquire a company car.

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COMPARATIVE STATEMENT OF CONDITION

MARCH 31,			
Assets			
Cash and Due from Banks	1976 \$ 603,736,000	1975 \$ 402,583,000	
Time Deposits in Foreign Banks	308,426,000	175,130,000	
U. S. Treasury Securities	76,429,000	83,877,000	
Obligations of Other U. S. Government			
Agencies and Corporations	29,139,000	29,098,000	
Obligations of Other Political Subdivisions	390,812,000	320,405,000	
Other Securities	9,295,000	10,908,000	
Money Market Investments	50,581,000	22,727,000	
Federal Funds Sold	289,363,000	293,943,000	
Loans	1,455,746,000	1,306,861,000	
Premises and Equipment — Net	47,342,000	45,927,000	
Other Real Estate	12,932,000	2,698,000	
Customer Liability on Acceptances	5,480,000	19,855,000	
Accrued Interest Receivable	28,599,000	32,818,000	
Other Assets	3,994,000	2,944,000	
TOTAL ASSETS	\$3,312,374,000	\$2,749,774,000	
Liabilities			
Demand Deposits			
Individual, Business and Other	\$ 854,315,000	\$ 782,070,000	
Banks	247,413,000	201,754,000	
U. S. Government	1,386,000	1,394,000	
Total Demand Deposits	1,103,114,000	985,218,000	
Time Deposits	1,148,449,000	909,070,000	
Deposits in Foreign Offices	421,474,000	290,479,000	
Total Deposits	2,673,037,000	2,184,767,000	
Federal Funds Purchased	410,301,000	343,454,000	
Bank Liability on Acceptances	5,480,000	19,855,000	
Accrued Interest Payable	17,690,000	16,166,000	
Other Liabilities	23,202,000	27,528,000	
Total Liabilities	3,129,710,000	2,591,770,000	
Reserve for Loan Losses	24,057,000	17,068,000	
Capital			
Common Stock	50,000,000	46,450,000	
Surplus	50,000,000	46,450,000	
Retained Earnings	58,607,000	48,036,000	
Total Capital	158,607,000	140,936,000	
TOTAL LIABILITIES, RESERVE AND CAPITAL	\$3,312,374,000	\$2,749,774,000	

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Fair opens this week in Hanover

BY ROY LEVINE

A MAJOR event in the office equipment exhibition calendar starts on Wednesday when the Hanover Fair opens in Germany. The fair, which is regarded as the international showpiece for new office products, continues for nine days until May 6.

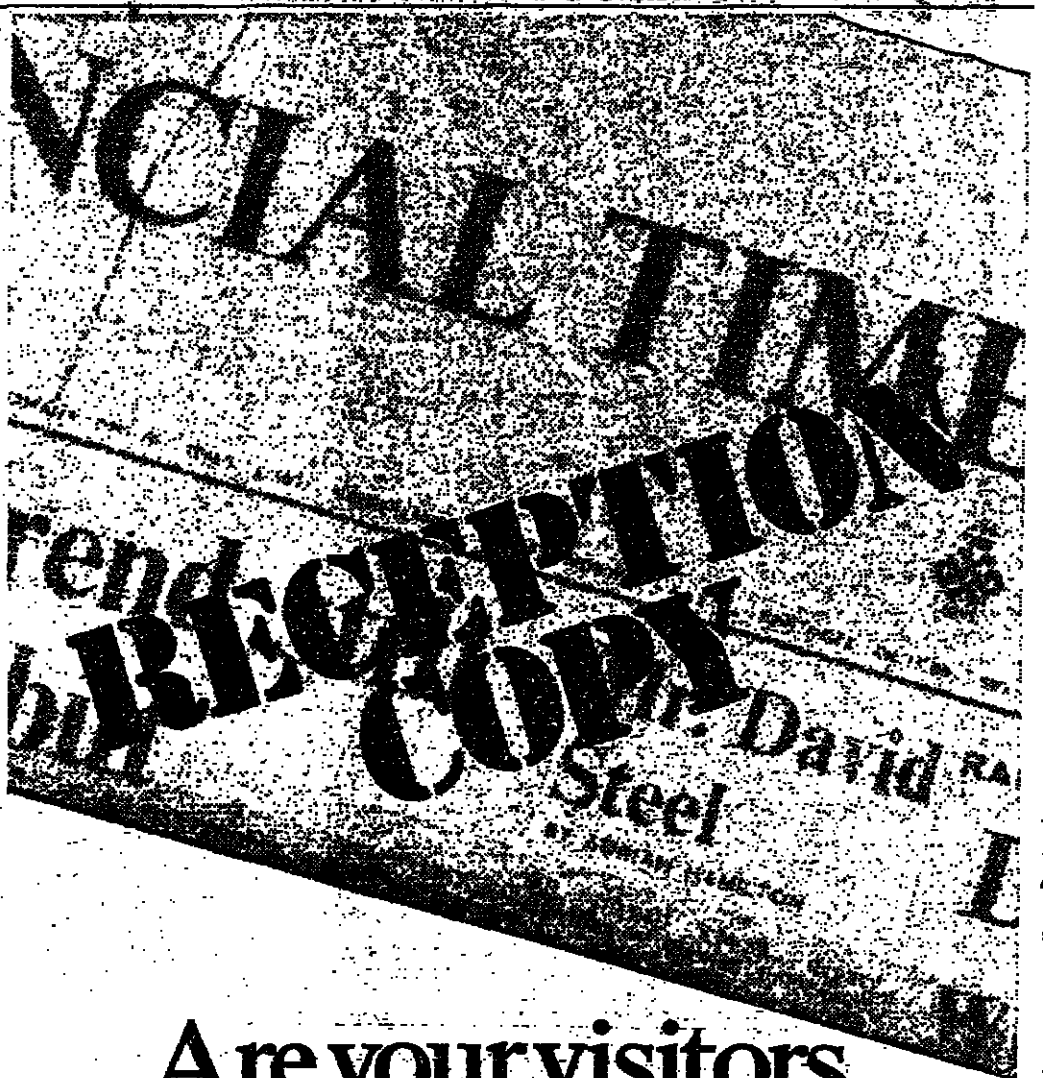
After a rapid succession of new models of copiers being launched during 1971-73, the pace has now slowed. The newest model is the DB8, launched today in the U.K. by Ronco Vickers. It is the company's first copier to use a magnetic dry toner and is designed for high quality reproduction for runs of between 2,000-5,000 copies a month. At £855 (or £25.70 a month rent), it is cheaper than most plain paper copiers.

Franking

A sister company, Ronco Newport, will be showing an electric postal franking machine at Hanover which is much faster than its existing model. Ronco has combined with Singer and will be displaying two Singer franking machines for the very large mailroom as well. Rank Xerox will not be showing any new equipment for it is spending its time consolidating marketing programmes for its new products. But some of its U.S. competitors may be exhibiting products for the first time on this side of the Atlantic.

There should be a number of new systems shown at Hanover this year in view of the rapid development of the technology. Europe is catching up quickly with the U.S. and most of the sophisticated systems will become available in Europe over the next few months.

Among the main developments likely over the next few months in the equipment field and which should be reflected at Hanover will be more office computers at cheaper prices for small companies and desk top electronic calculators with printers as well as visual displays. At the bottom end of the calculator market, it would not be surprising to find a number of companies still cutting their prices.



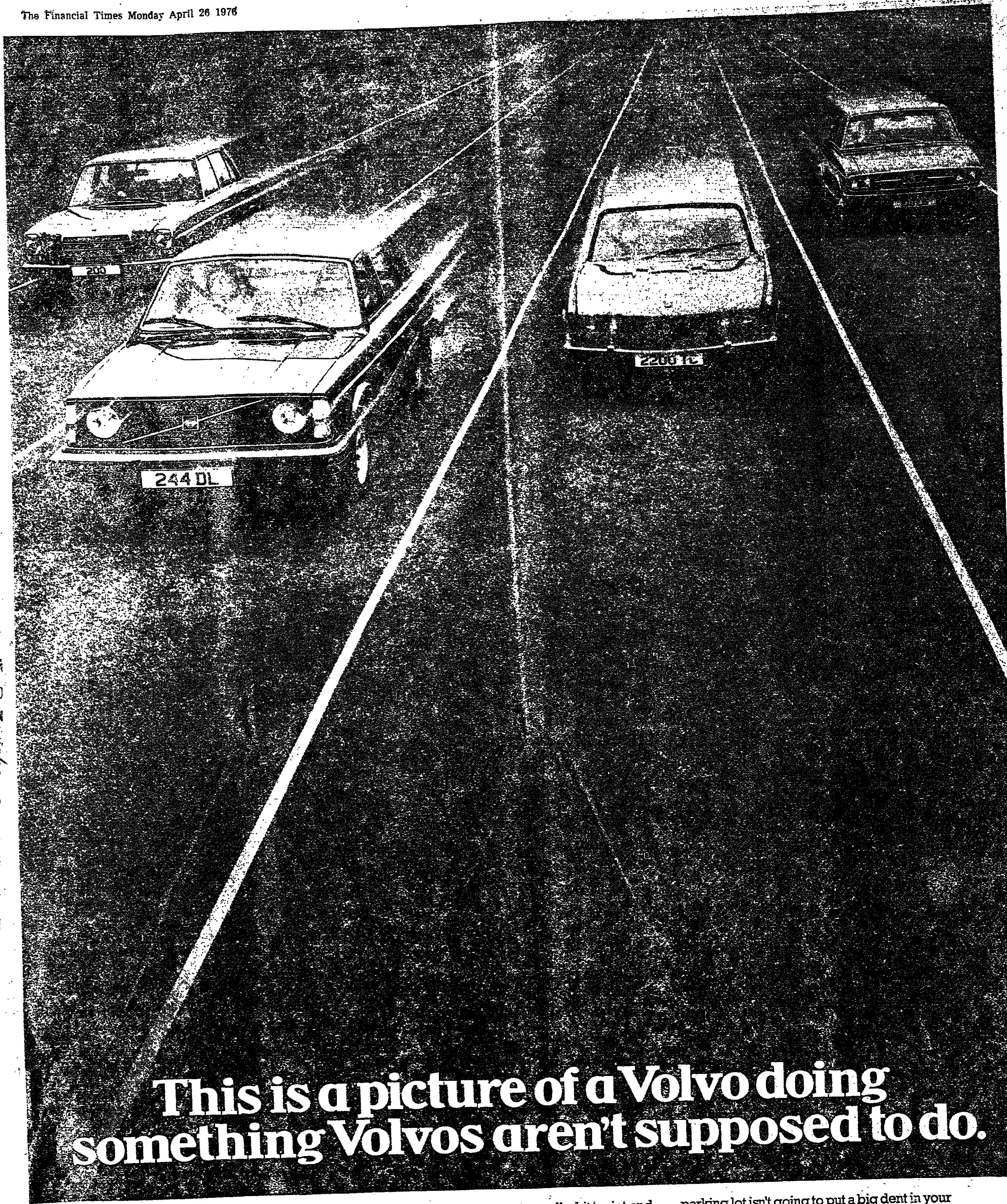
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This is a picture of a Volvo doing something Volvos aren't supposed to do.

By and large, people don't think of the Volvo 244 as a performance car. And it's true that some other cars can enjoy a momentary advantage at the traffic lights. Yet between 30 mph and 50 mph, in top gear, the Volvo 244 DL will out-accelerate most cars in its class. At 10 seconds it out-performs the Audi 100 LS (13.5 secs), the Rover 2200 TC (10.7 secs) and the Mercedes 200 (12 secs)*. In this way, Volvo give the motorist something more valuable than a Grand Prix start. Peace. Quiet. Flexibility. The Volvo 2.1 litre engine is extremely

restful (Motor magazine called it 'quiet and smooth'). Even in town driving you'll find there's less need to change down to third than with most cars. And if you ever have to pull a boat or horse-box, the Volvo engine's good low-speed characteristics make it the ideal car. (Reassuringly, all this is achieved on economy grade petrol.) In other areas the Volvo is equally aware of the motorist's real needs. Its specification includes impact absorbing bumpers—so a small knock in the

parking lot isn't going to put a big dent in your wallet. The Volvo driving seat has been designed by orthopaedic specialists and is the only one with a lumbar support control. Everything is there to make your journey safer and more comfortable, not simply to impress the neighbours. So if you want a car that's first away from the lights, we couldn't honestly recommend a Volvo. But if you want peace, comfort and quick overtaking, then the Volvo 244, very obviously, comes into the picture. **VOLVO 244**

*Figures quoted are from What Car? Magazine.

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THE UNIVERSITY OF CHICAGO

t and Leader of
 S:
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 he Exchequer:
 Foreign and Com-
 Affairs:
 Prices and Con-
 ception and Pay-
 ral:
 Energy:
 Industry
 the Environment:
 Defence:
 Scotland:

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Mr. Michael Foot (62)
Lord Elwyn-Jones (66)
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 y for the Royal Mr. Patrick Duffy (55)
 ry for the Army Mr. Robert Brown (55)
 ry for the Royal Mr. James Wellbeloved (49)
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 ate: Mr. John Grant (43)
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 ate: Dr. J. Dickson Mabon (50)
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 ate: Mr. Gordon Oakes (44)
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 Planning and Mr. John Silkin (53)
 nment: Mr. John Gilbert (49)
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 Housing and Mr. Kenneth Marks (56)
 Mr. Guy Barnett (48)
 port and Mr. Reginald Freeson (50)
 ate: Mr. Denis Howell (58)
 Lady Birk
 ate: Mr. Ernest Armstrong (61)
 Mr. Kenneth Marks (56)
 Mr. Guy Barnett (48)
Foreign and Commonwealth Affairs
 ate: Mr. Roy Hattersley (43)
 Lord Goronwy-Roberts (68)
 Mr. Edward Rowlands (56)
 ate: Mr. Evan Luard (49)
 Mr. John Tomlinson (37)
Health and Social Security
 ate: Dr. David Owens (38)
 y for the Mr. Stanley Orme (53)
 ate: Mr. Alfred Morris (48)
 y: Mr. Eric Deakins (43)
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 ate: Lord Harris of Greenwich (46)
 Mr. Brynmor John (41)
 y: Dr. Shirley Summerskill (45)
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 ate: Mr. Gerald Kaufman (46)
 ate: Mr. Alan Williams (48)
 ate: Lord Melchett (28)
 ate: Mr. Leslie Buckfield (34)

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Solicitor General:
Parliamentary Secretary:
Lord Advocate
Lord Advocate:
Solicitor-General for Scotland:
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Under-Secretaries:
Overseas
Parliamentary Secretary:
Prices and Co
Minister of State:
Under-Secretary:
Privy C
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Parliamentary Secretary:
Ministers of State:
Under-Secretaries:
Under-Secretaries:
Chief Secretary:
Financial Secretary:
Minister of State:
Under-Secretaries:
Whip
Commons Chief Whip:
Deputy Chief Whip:
Whips:
Assistant Whips:
Lords Whips:

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Mr. John McCuskey (62)
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Mr. James Dunn (50)
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Mr. Frank Judd (41)
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Mr. Clinton Davis (48)
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Mr. Joel Barnett (52)
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Mr. Barry Jones (38)
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Mr. Thomas Pendry (41)
Mr. David Stoddart (50)
Mr. Edward Graham (51)
Mr. Thomas Cox (48)
Mr. John Ellis (46)
Mr. Peter Snape (34)
Mr. Albert Stallard (54)
Mr. Alfred Bates (36)
Mr. Frank White (58)
Lady Llewellyn Davies (60)
Mr. Strang (61)
Lord Jacques (71)
Lord Wells-Pestell (66)
Lord Winterbottom (63)
Lady Stedman (59)
Lord Cram (62)

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The following is a record of the principal business and financial engagements during the week. The Board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interim or final. The sub-divisions shown below are based mainly on last year's timetable.

[illegible]

**Christian Johannes
Brandt
First Chef Patisserie
Apollo Hotel, Amsterdam
Holland**



Douglas Goodall
Manager
Post House Hotel
Swindon
Wiltshire



Kirk Brown
Doorman
Nassau Beach Hotel
Bahamas

TRIST HOUSES FORTE-THE WORLD'S LARGEST HOTEL AND CATERING GROUP

What makes good hotel people? Quite simply, they like people. They enjoy meeting them, helping them. People get hungry, and tired, and tense; they need food, and sleep, and entertainment.

Answering these needs is an ever-renewing task. Doing it well is a constant pleasure.

Now we're very big—indeed, the world's largest hotel and catering group, with over 800 hotels throughout the world, three of which are featured here.

But our business is about one person welcoming another. If we ever forget that, we'll get no profit—and worse still, no satisfaction.

To learn more about the world of THE, contact Peter Cusard at Grosvenor House, Park Lane, London W1. To make a reservation, telephone the THE Reservations Office on 01-567 3444.

A large, stylized tree composed of numerous horizontal lines. The canopy is a dense, rounded mass of these lines, while the trunk is a narrower column of similar lines. A dark, textured, circular shape is positioned on the left side of the trunk, resembling a shadow or a hole. The overall effect is a high-contrast, graphic representation of a tree.

It's our business to help you achieve them.

With \$12 billion in assets, Nippon Fudosan Bank is one of Japan's leading long-term credit banks. As such, we've provided financing and advice to practically every major industrial and commercial concern in the country. This experience makes us well qualified to help you achieve your growth objectives. In Japan. And worldwide.

Whether you're building a park or a petrochemical plant, seeking a joint venture partner or looking for financial assistance on world money markets, whatever your growth needs, you can rely on NFB's in-depth expertise to help you meet them.

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Attorneys and Associated Banks: Banco Internacional de Investimentos S.A., Rio de Janeiro
P.T. Private Development Finance Company of Indonesia, Jakarta City Bank, Hawaii

IN VALUE OF POUND MAY BOOST EXPORTS BUT... any U.K. companies are concerned er cost of their raw materials

INDUSTRIAL AND FOREIGN STAFFS

In the value of the pound, many companies are concerned about the cost of their raw materials. The pound's value is a double-edged sword. On the one hand, a stronger pound could boost exports by making British goods more competitive on the world market. On the other hand, it could also increase the cost of raw materials imported from abroad, which would hurt companies that rely on these materials for their production. Many U.K. companies are therefore watching the pound's value with a mixture of interest and concern.

Inflation
It is also emphasised that exporters must take account of domestic U.K. inflation which is wiping out part—though not all—of the additional edge afforded by the decline in the value of the pound. British Leyland, pointed out that in the past it has never cut prices when sterling has fallen, and it was unlikely that it would be any different after the recent drop. At the most, it might mean that subsequent price increases might be delayed. At present, in any case, top selling models here like the Mini are already highly competitive.

A similar view came from ICI. An official said that the group's French prices were competitive and that they generally kept in line with the overall market level. The cheaper pound, however, would mean greater margins. From Marks and Spencer, which opened a Paris store in February 1975, the reaction was more cautious. The company could not comment on future policy but pointed out that in the past the group had adjusted some prices downwards in line with sterling.

IN WEST GERMANY too, the sales subsidiaries of British companies appear to have decided to maintain their Deutschmark prices despite the fast fall in the value of the pound. The subsidiary companies of

both GEC and ICI pointed out that the falling pound inflated the price of the imported inputs of their parent companies and that the shift in the pound's value was therefore pricing policy is affected by parts and assembly costs. This leaves the company with less room for basing its pricing policy around the change in the value of the pound. British Leyland also suggested that so far the depreciation of sterling has not caught up with the U.K. inflation rate and therefore the company has no room with which to reduce prices. The company had absorbed some of the U.K. cost increases in order to hold prices steady, adding that the depreciation of sterling should assist it in continuing to try to restrict price increases for its products.

IN FRANCE British companies do not, for the most part, have any intention of cutting their prices when sterling drops. In fact, the recent sharp drop in sterling has led to a number of price increases in many sectors in anyway one of delivery and not of price, where British goods are already extremely competitive.

Attractive
On the other hand it makes our exports that much more competitive and, providing inflation of costs is controlled, should stimulate exports at a time when demand is picking up. "Looking at ICI as a world-wide group the lower pound means that our profits are improving when measured in sterling and that is one of our strengths arising from the spread of our business."

However, many British concerns may be dependent upon the retention of Britain in manufacturing operations overseas. In that connection the fall in sterling is damaging to us on the international scene.

BSC is now able to launch and is launching a sales campaign in attractive overseas markets. An example is Iran. There is also a bonus for BSC from the converse effect of the pound's fall upon our international competitors. The U.K. market is now much less attractive for them. However, the BSC, which has a favourable balance of trade of more than £200m. for both visible and non-visible trade, is spending more than £200m. during the current financial year on importing raw material. That sum must rise as a consequence of the fall in the pound.

Mr. Barrie Heath, chairman of GKN, said that the company could achieve better margins in export markets given the tight price controls in the U.K. and GKN has achieved a steady improvement overseas. Devaluation is only one of a number of factors influencing export sales, the company says. In the motor components business there is a long lead time before achieving sales, and delivery times and quality are of prime importance. Final prices are also highly dependent on labour input for many components.

Mr. Hughie Cowrie, economic director of the Society of Motor Manufacturers and Traders, said that the Society was becoming increasingly concerned that the helpful short-term impact of devaluation was beginning to wear off. The improvement in the world economy was pushing up raw material prices, and this was introducing a damaging inflationary element into British industry.

Grocery prices continue strong upward trend

BY DONALD MACLEAN

THE Financial Times grocery prices index continued its strong upward trend this month, when it went up by 5.83 points, to 222.43, a 2.7 per cent. increase which brings the rise over the year since last April to 24.7 per cent.

Higher potato prices were a major factor once more, but allowance must be made on this occasion for a widespread switch of buying to new potatoes. Higher meat and egg prices played a significant part in the rise, and also a 1p rise in the price of the standard loaf of bread.

Prices used for this month's shopping basket were gathered last Tuesday—when sterling was standing at around \$1.85, compared with \$1.82 or so on Friday. With the pound having fallen by some 10 per cent. against the dollar in the last two months, housewives face the prospect of a fresh build-up of grocery prices as a result of the increased cost of imports.

Continued weakness in the pound could result in pressure on the Government's selective price restraint scheme. Under the scheme, prices of a number of goods, including various grocery items, are due to be held by shopkeepers to a maximum increase of 5 per cent. over six months, from the start of the scheme in February.

FINANCIAL TIMES SHOPPING BASKET		Apr. 1976	Mar. 1976
Dairy Produce		108.37	108.42
Sugar, Tea, Coffee, Soft Drinks		48.96	49.19
Bread, Flour, Cereals		66.75	66.84
Preserves and Dry Groceries		22.37	22.36
Sauces and Pickles		12.19	11.85
Canned goods		39.64	38.20
Frozen foods		33.78	33.06
Meat, Bacon, etc. (fresh)		148.53	144.97
Fruit and Vegetables		128.37	119.58
Non-Foods		47.06	45.96
Total		657.41	640.15

INDEX		1971	1972	1973	1974	1975	1976
Feb. 100	Mar. 101.09	April 102.73	May 105.75	June 108.00	July 107.24	Aug. 105.40	Sept. 105.26
Oct. 104.35	Nov. 105.48	Dec. 108.26					
Jan. 109.18	Feb. 109.10	Mar. 109.24	April 108.04	May 109.34	June 115.97	July 111.97	Aug. 113.40
Sept. 112.14	Oct. 113.15	Nov. 114.48	Dec. 114.49	Jan. 114.72	Feb. 114.75	Mar. 115.77	Apr. 115.77
May 117.56	June 117.25	July 119.25	Aug. 120.53	Sept. 123.80	Oct. 125.57	Nov. 128.81	Dec. 127.44
Jan. 128.81	Feb. 127.44	Mar. 126.59	Apr. 126.59	May 129.39	June 129.39	July 129.39	Aug. 129.39
Sept. 135.83	Oct. 138.26						
Jan. 141.41	Feb. 141.52	Mar. 142.64	Apr. 143.23	May 143.23	June 142.64	July 145.17	Aug. 146.22
Sept. 147.64	Oct. 150.5	Nov. 156.39	Dec. 159.15				
Jan. 162.84	Feb. 167.77	Mar. 173.50	Apr. 178.39	May 183.41	June 193.02	July 188.46	Aug. 189.23
Sept. 194.78	Oct. 201.90						
Jan. 208.33	Feb. 211.81	Mar. 216.60	Apr. 222.43				

The index is based on the prices paid by 11 shoppers around the country. The shopping was done in supermarkets and independent grocers.

Report supports old methods

BY MICHAEL DIXON, EDUCATION CORRESPONDENT

CHILDREN MAKE faster progress in the basic skills of reading, mathematics and English when taught by formal methods, according to a four-year research project by Lancaster University, to be published today. The study, covering 870 schools around Lancashire, found that as well as being sharply ahead in basic skills, the formally-taught pupils' creative writing abilities were on a par with those of children taught by the more modern "progressive" methods associated with the Plowden Report published in 1967.

The main explanation is that children are required to work harder by formal teaching, which demands relative quietness in class and includes plenty of teaching. Pupils in areas which still retained the 11-plus test were found to have made more progress. Informal methods set much store by allowing pupils choice of activity and providing social surroundings, with the aim that children will become self-motivated to learn instead of being made to study.

considered that the informal among teachers with Left-wing political beliefs. The Lancaster study comes after numerous, less well researched claims, that "progressive" teaching tended to leave pupils, particularly those from poor homes, handicapped in the Three Rs. However, the Bullock Report on literacy, published last year, carefully refrained from offering any judgement on the respective efficacy of formal or informal methods.

The Lancaster report yesterday brought an immediate attack by Dr. Rhodes Boyson, Conservative MP for North Brest and a leading educational traditionalist. "This should cause every parent to-morrow to check what is being done at local schools," he said. "If they are filled with progressive rubbish, they should demand from the headmaster and governors that they should return to traditional structured learning so that their children will have a fair chance in school."

Teaching Styles and Pupil Progress, by Neville Bennett, Open Books, £2.95 (paperback) and £5.75 (hardback).

SUN ALLIANCE & LONDON INSURANCE GROUP

from the circulated
of the Chairman,
London

1975 show a welcome in spite of very difficult conditions. It must be said that the results that have been earned is a credit to the company's first objective must be to provide a profit from its operations. Only by so doing can it ensure its reserves to enable it to meet its obligations. We have achieved considerable success in our operating costs and we have run our business efficiently. As a matter of fact, we have substantial volumes of business and opinion the inevitable results of a charged must be significant losses, competition based on sound principles but recent experience ask whether the world's insurers recognise the vital need to keep in line with rapidly increasing

living losses in U.S.A. and Canada have reduced, while in Australia a loss of more than £4m. in 1974 was a modest underwriting as we are still losing money on the non-marine business most affected by the rate of inflation and the account has closed with no profit and loss.

Due of shares which was made last year, the strengthened our resources some benefit to our investment profit before tax is the largest in the Group, it is salutary to at the effects of inflation mean that we are not keeping pace. This is of our profits but also of the over of the dividends we pay and ation has diminished their real value.

considered it necessary to make a transfer (1974 £2m.) to our U.K. funds, but the contributions Revenue accounts amount to £1.5m. pensionable salaries. Profit before tax amounted to £22,693,000 in 1974 compared with £22,693,000 in 1973. The total is the maximum permitted by the

wick, a Director since 1969, and of the year and Sir Eric joined The London Court in 1965, or the Annual General Meeting, is gained a great deal from their

Mr. Henry Keewick was appointed a Director in August and the Earl of Crawford and Balcarres in November. We continue to have the support of these two new Directors. Mr. S. B. Keewick, who was Deputy Chief General Manager, retired in December after a distinguished career extending over some 45 years, and Mr. K. G. Addison and Mr. G. Bowler were appointed Deputy Chief General Managers.

Home Fire
The level of fire wastage continues to be very serious and represents a major drain on the country's resources. Nevertheless, we have been able to make some selective rate reductions and can report a satisfactory underwriting surplus. We have continued to emphasize the importance of revising sums insured in the light of increased values at risk.

Home Accident
Although a number of sections of this account ran well, there was an overall loss due principally to a deterioration in Professional Indemnity experience and severe losses under a major special scheme now closed for new business.

Home Motor
Despite severe competition, we have made increases in rates reflecting the consequences of inflation on repair costs and injury awards. The account has closed with a larger loss than last year.

Home Personal
Although 1975 was free of catastrophes, there was a marked increase in claims from subsidence and the number of thefts from dwellings rose sharply. As a result, there was a small underwriting loss. Under-insurance is unfortunately very prevalent and although we do our best to warn of the dangers it is still the case from time to time that repair costs after a partial loss exceed the total sum insured, causing great hardship to those concerned.

Engineering
Experience in 1975 was not good and there has been very strong competition. Although there was a reasonable increase in the National Vulcan's premiums the account closed with a loss.

Life
There was a marked increase in Life Assurance new business in the United Kingdom. On the pensions side new business was affected adversely by the Social Security Pensions Act and by the Income Policy; nevertheless the result was reasonably good. New business performance was greatly helped by our new specialist Life Branches.



Summary of Results		1975 £000	1974 £000
Premium Income—Fire, Accident and Marine		348,258	296,151
Underwriting Transfers:			
Fire and Accident	-454	-6,913	
Marine, Aviation and Transport	—	1,500	
Long-term Insurance Profits	1,588	1,087	
Investment Income	34,408	28,978	
Other Income, including Trustee Fees	179	182	
	35,721	24,584	
Less:			
Special Contribution to Pension Funds 6½% Unsecured Loan Stock Interest	139	141	
Profit before Taxation	35,582	22,693	
Less:			
U.K. and Overseas Taxation	15,880	9,336	
Profit after Taxation	19,702	13,357	
Less:			
Minority Interests	176	250	
Profit attributable to Shareholders	19,524	13,107	
Cost of Dividends	3,088	5,680	
Profit Retained	11,436	7,427	
Earnings per Share (adjusted for rights issue)	42.98p	32.31p	

The valuation of the Life Fund of Sun Alliance and London Assurance Co. Ltd. as at 31st December 1975 disclosed a distributable surplus for the three years of £27.2m. compared with £23.5m. three years ago. 90% has been allocated to policyholders and the remainder to shareholders. The contribution to Profit and Loss of £1,577,000 compares with £1,075,000 in 1974. Future distributions of profits will be made annually.

Reinsurance
The figures, particularly as regards Fire business, largely relate to 1974 and reflect many of the major losses sustained that year. However, we have again been able to achieve a profit from this section of our business.

Marine
Large casualties continued to affect the Hull account and, on the Cargo side, congestion in many ports is giving serious concern. As anticipated, the 1975 account showed a further considerable increase in claims settlements and no transfer is being made to Profit and Loss. The Marine Fund stands at 138.3% of the year's premiums and is more than adequate to absorb current and outstanding losses.

Overseas excluding North America
It is encouraging to report an overall profit from our operations over a wide area and particularly the praiseworthy turn-round achieved in Australia. In New Zealand, however, we have again suffered a loss. In South Africa we have been faced by an abnormal number of serious claims and intense competition accompanied by what we regard as a reduction by some of our competitors in the normal standards of sound underwriting. A substantial loss was recorded. Elsewhere there were disappointing results in Belgium and Holland, commendable profits from France, Denmark and the Caribbean, and an improvement in Germany. Our important Agency organisation has done well and the International Department which handles overseas business from London produced a valuable profit.

North America
In the United States the determined action taken by our Managers, Chubb & Son Inc., reduced non-marine underwriting losses from \$8.6m. in 1974 to \$4.7m. against the generally worsening trend of the U.S. market. Notwithstanding limited premium growth, expenses were contained and the expense ratio reduced.

In Canada inadequate rates, due to unrealistic competition in recent years, contributed to major underwriting losses in 1974 and drastic measures were taken. These have resulted in a smaller loss in 1975 and we believe that the improvement will continue.

Investment
The recovery in the U.K. stock market in 1975 was remarkable. The signs of greater realism of the U.K. Government in handling the economy, success in reducing the pace of wage increases and indications of a recovery in the U.S. economy brought some return of confidence to the market. This was reflected in the dramatic improvement in the market values in both the General and Life Funds which showed surpluses over book values of £108m. and £71m. respectively. Investment income in the General Funds increased by 18.7% to £34.4m. and in the Life Fund by 26.7% to £35.0m.

Property
The problems of the property market, arising from our economic recession and Government legislation, continued. However, the underlying strength of prime commercial investments had proved itself during 1974 and with the removal of business rent control the market for first class properties improved gradually.

Systems
The teleprocessing network covering all our main Branches in the U.K. with visual display terminals linked to our computer installations has proved successful.

Conclusion
It would be wrong to say that we are satisfied with the outcome of the year's operations. If we are to maintain our expansion and our standards of security and service we must plough back more than has been possible in recent years. As a result of the rights issue and the improvement on the Stock Exchanges, our solvency margin was in excess of 70% at the end of 1975. However, we must ensure that our resources grow at a sufficient rate so that we are able to withstand severe fluctuations in stock market prices without limiting our ability to expand. I wish to congratulate the staff at home and abroad who have worked so hard and loyally, often under considerable pressure. They are responsible for the results which compare well with the general outcome of 1975. The results in a difficult year prove — more than any words of mine — the high quality and sustained effort of our top Management. Once again I offer you thanks to Mr. Greenwood and his colleagues.



The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

PROCESSING

More cold forging steels

BELIEVED TO be the first of its kind in the U.K. to use a controlled protective gas atmosphere, an eight zone, two-lane continuous annealing furnace has been installed at Unbrako Steel Company, Manor Road, Kiveton Park, Sheffield S31 8PB (0809 770431), for spheroidising cold forging steels.

With a rated output of three tons steel/hour, the furnace will increase the company's total output by 45 per cent. Commissioning of the furnace, which was supplied by Stein Atkinson Sturdy (Dorking 5981), marked the completion of the first phase of Unbrako's expansion programme, which cost about £850,000 (over two thirds was the cost of the furnace).

The second phase, which will cost £1.2m, and should be completed by April next year, will include the installation of addi-

tional steel melting and billet rolling capacity.

Chosen in preference to extending existing batch-furnace capacity, the new furnace is fired by natural gas, with heat input from radiant tubes. Each of the eight zones is controlled automatically and independently for temperature. Furnace atmosphere is produced on site from liquid nitrogen and endothermic gas.

Control of the endothermic gas generator is by automatic dew point measurement, and the furnace atmosphere is monitored continuously using an infra-red carbon dioxide measuring system.

Work transfer in the furnace is based on a continuous pusher roller-tray principle. Coils of descaled material are loaded on trays which are fed in two lanes through the furnace, and then transferred hydraulically to the coil unloading station. Empty roller-trays are returned to the charging end of the 110 foot-long furnace by mechanically propelled electric hoist.

Unbrako produces steel wire and rod for making threaded fasteners, springs and cold forged components. The spheroidising furnace produces by heat treatment a structure in which the cementite in the steel is in a spheroidal distribution giving improved machinability.

Pumps for heavy duty

REISS Engineering Company of Stanmore, Middlesex, has won an order in excess of £500,000 for the supply of high pressure plunger pumps to Davy Loewy, Sheffield, for delivery to Stankoinport, USSR.

The 11 pumps involved will be manufactured by Uraca Pumpenfabrik, Urach, West Germany, and will be used to drive two hydraulic forging presses. These presses, of 6,000 tons and 8,000 tons capacity will be used for the production of heavy forgings for the USSR power industry.

The pumps are of the Uraca KD 517 triplex type and will operate at pressures of 318 bars (4587 psi). The order was obtained from Davy Loewy against worldwide competition, the main considerations being the advanced design and maximum hydraulic efficiency of the pumps backed by Uraca's expertise in high pressure hydraulic engineering.

Reiss Engineering is the U.K. agent for Uraca.

COMPONENTS

Hydraulic rotary twin pilot valve

FOR REMOTE control of dual hydraulic system components, a rotary pilot valve has been developed by H. Slater and Son (Engineers), Surrey Works, Broadfield Road, Sheffield S5 0XL (0742 53077).

Controlled by a three-position lever, the unit contains two separate valves in a common housing, each capable of flow rates up to 2.5 gal./min. at a maximum pressure rating of 3,000 psi.

Suitable for manual or trip operation, it may be used for remote pilot operation of directional control valves, sequence or series control of hydraulic circuit functions, pilot interlocking, or for venting relief valves of the balanced piston type.

Of the closed centre type, the pilot valve will prevent oil flow during spool crossover, thereby maintaining system pressure for other valving in circuit.

Piping connections are 1/4 BSP, and the valve is designed for direct flange mounting.



Fitting a Luneberg lens radar reflector to a buoy superstructure. This small reflector, which was developed under the sponsorship of the Japan Ship's Machinery Development Association by Tokyo Kikai, has an all-round radar cross-section of 10 square metres from sea level and 30 square metres from the air. It is to be marketed by AGA Navigation Aids, Brentford, Middlesex. Applications range from defining sea lanes, harbour exits and entrances to marking low structures such as oil rig anchor buoys and pipelines.

TEXTILES

Fabrics cut to length faster

DEVELOPMENT of a two-blade rotary scissor which cuts material in each direction of travel has increased the speed of automatic "cutting to length" of textiles from ten cuts/min to 30 cuts/min. Existing systems operate in only one direction.

John T. Hardaker, PO Box 33, Bedford, Yorks, BD4 8ST (0761 24620), which developed the system, has also produced mechanical handling devices to feed material automatically to the cutting unit and convey cut lengths to the making up stations.

Material from the roll can be fed into the machine in a single width, or through special doubling units to enable up to four layers of material to be measured and cut at once.

Cut panels can be automatically transported to other sections by unit which special hangers attached to an overhead conveyor system. Hangers are controlled to accept a pre-selected number of panels.

The company says the machine is suitable for cutting a range of materials used in the production of carpets, blankets, towels, curtains, mattresses, etc.

PACKAGING

Steel sheet make t bundle

CAPABLE OF securing between straps a minute, strapping track strapping, each marketed by Pak Cordwallis Estate Berks. (0428 2638)

Known as the can be supplied automatic machine operator position and actuating cycle by means foot-operated switch automated machine with input and output with the package feeder switch. It is supplied in a variety of sizes from 8 to 24 inches track sizes up to 48 inches high. The machine strap steel strap in a variety of sizes. Applications: cartons, packs to and similar materials.

Known as the Super Stork Model TYP 2000, the machine, and with tensile made by Telitalia, Vicenza, Italy. 150 tons/square i is suitable for operation from standard mains supply.

Weighing only 9.9 kg and with overall dimensions of only 355 x 400 x 150 mm, the machine is suitable for operation from standard mains supply.

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WELDING

Italian portable spot welder

A LIGHTWEIGHT portable spot welder, able to weld together two plates 1.5mm thick (16 swg) at a rate of 200 spots per hour, is being marketed by Maxon Machines, 37-38 Queensbury Station Parade, Edinburgh, W.D. 8 7LH.

The machine has a capacity of 1,000 spots per hour when welding two plates 0.5mm thick (25 swg) and may be used to spot weld plates of dissimilar thickness. It operates at 2.5 kVA at a nominal power of 50 per cent.

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DATA PROCESSING

Expansion in COM

MICROGEN, the computer output to microfilm service bureau of Watford, is enjoying a period of rapid increase in business even in the present difficult times.

Alan Bratchell, sales director of Microgen, says monthly billings are now running at almost three times the rate of November 1974 when he and the other directors of Microgen bought the company. Microgen has been operating as a COM bureau since May 1972 and has, to some extent pioneered the introduction of COM into the U.K.

Most computer department managers are already well aware of the benefits of COM and of microfilm generally but until recently there have been other more important projects which needed attention. The recession and slimming of budgets has pushed the introduction of microfilm higher up the priority list because it is a project that can show immediate cash savings. This is partly the reason for the company's success.

Microgen claims to be the leading COM bureau in the U.K. Its equipment includes a Data Datagraphix 4460 and a Pertec 3700. The two Datagraphix machines and Microgen has recently ordered a new Bell and Howell 3802 mini which will be used in conjunction with the Pertec 3700, thus giving Microgen three "front-ended" COM recorders. Microgen is at 9 Langley Road, Watford WD1 3PS. Watford 41387.

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CONTRACTS AND TENDERS



República de Venezuela

Ministerio de Obras Públicas

DIRECCION GENERAL DE VALIDAD

OFICINA DE PROYECTOS Y OBRAS DE METRO DE CARACAS



METRO DE CARACAS

EXTENSION OF TIME FOR PREQUALIFICATION FOR BIDDING ON EQUIPMENT

Notice is hereby given to companies which have withdrawn copies of the draft specifications and the prequalification forms related to the Bidding for the Equipment for the Caracas Metro, that the Ministry has decided to postpone the date for receiving prequalification documents, which was formerly fixed on April 6th, 1976.

Consequently, the new date for presentation of the prequalification documents will be

MAY 5th, 1976 AT 10:00 A.M.

In the Office Library (Biblioteca del Despacho) located on the Mezzanine of the Camejo Building, Esquina de Camejo, Caracas, Venezuela.

Interested parties should, starting on March 9th, withdraw from the Oficina de Proyectos y Obras del Metro de Caracas, a brochure entitled "Información Para Licitantes de Equipos" which has been prepared especially for this prequalification and bidding process. Caracas, March 8th, 1976

Caracas, March 8th, 1976

REPUBLIC OF INDONESIA

MINISTRY OF PUBLIC WORKS AND ELECTRIC POWER

HIGHWAY BETTERMENT PROGRAMME

PREQUALIFICATION OF CONSTRUCTION CONTRACTORS

The Ministry of Public Works and Electric Power of the Republic of Indonesia gives notice that it has initiated a programme of highway and bridges construction totalling some 12,000 kilometres throughout Indonesia commencing over the next four to five years and building up to a further similar programme of some 4,000 kilometres per annum.

Applications from contractors, including those previously prequalified for the first phase of this programme, either in their own name or as a Joint-Operation who wish to participate in the second phase of this programme involving approximately 625 kilometres of asphaltic pavement construction as well as bridge construction, will be received at the address listed below. Interested contractors must have home addresses in countries which are members of the World Bank group, or Switzerland, since it is anticipated that they will assist in the financing of the work.

International and Indonesian contractors are encouraged to form joint-venture or joint-operations and make maximum use of local suppliers in the interest of developing in-country construction capability of labour-intensive technology where applicable.

A contractor to prequalify must have identifiable senior project field supervision personnel with at least ten years' experience in modern road and bridge construction or, failing this, they must be in a Joint Operation, or Joint Venture, or have a management contract with a contractor who can name and supply such personnel.

Contractors who have formed joint-venture, joint-operation and/or management contracts with other contractors are required to submit a copy of their association agreement, which should include also a statement of their sharing of capital, together with the prequalification documents.

Contractors expressing intent to do so are required to mail a copy of the agreement when completed to the address listed hereunder.

The projects included in this phase of the programme are located in West Java, Central Java and Sumatra.

An early response from all interested contractors is requested in order that they may be prequalified in time for the imminent tender calls. Completed prequalification documents will be received not later than 15 June 1976.

Prequalification documents may be obtained from the Government of Indonesia at the following address:

DIRECTORATE GENERAL OF HIGHWAYS
MINISTRY OF PUBLIC WORKS & ELECTRIC POWER
Jl. PATTIMURA 20 KEBAYORAN BARU
JAKARTA, INDONESIA

THE CENTRAL BANK OF THE DOMINICAN REPUBLIC

Department of Tourism Infrastructure and Development - INFRAATUR

PREQUALIFICATION NOTICE

It is hereby announced that the Central Bank of the Dominican Republic will receive applications for the prequalification of interested contractors, established in member countries of the International Bank for Reconstruction and Development (World Bank), and Switzerland, for the construction of infrastructure works at Playa Grande, on the north coast of the Republic between Puerto Plata and Caguas.

The construction contracts comprise:

1. Playa Grande Sewerage. The principal items include:
 - a. Laying of approximately 3.4 km of asbestos cement gravity trunk sewers and laterals and rising mains of 100-350 mm diameter and the construction of ancillary works.
 - b. The construction of four pumping stations.
 - c. Sewage Treatment works comprising inlet works, aeration ditch, settling tank and ancillary works.
 - d. 850 linear metres of 300 mm diameter asbestos cement outfall sewer.

PGC 4 Playa Grande Water Supply. The principal items include:

1. The construction of subterranean abstraction works.
2. 1000 linear metres of 200 mm diameter asbestos cement rising main.
3. 5500 linear metres of 250/200 mm diameter asbestos cement gravity main.
4. Distribution mains and ancillary works.

Payments for goods and services provided in the Dominican Republic will be made in Dominican Pesos while goods and services provided elsewhere, outside the Dominican Republic, will be made in U.S. Dollars.

The prequalification questionnaire may be obtained from: BANCO CENTRAL DE LA REPUBLICA DOMINICANA Departamento INFRAATUR Santo Domingo, República Dominicana or from:

SIR WILLIAM HALCROW & PARTNERS
Newcombe House
45 Notting Hill Gate
London W11 3JX
England.

Two (2) sets of the questionnaire should be completed and sent in sealed envelopes to:

BANCO CENTRAL DE LA REPUBLICA DOMINICANA Attn. Departamento INFRAATUR - Concurso Precalificación Abastecimiento de Agua y Alcantarillado Sanitario Santo Domingo, República Dominicana.

The closing date for the receipt of the questionnaire is 10.00 a.m. local time on 8th June, 1976. Santo Domingo, R.D.

... and also at CMG

THE NINTH operating company in the CMG group has been formed—to be known as CMG West End—to take on the company's increasing business from professional institutions.

To cope with increased work load a £1m, Honeywell 64/20 is to be installed, chosen for its compatibility with the company's existing INFORM and INVEST systems; the former is a specialist membership and accounting package for institutions and the latter a stock exchange investment portfolio management service. More from Lennig House, Masons Avenue, Croydon, Surrey (01-681 7631).

At the same time the group has announced that its turnover has passed the £5m a year mark after 11 years of activity.

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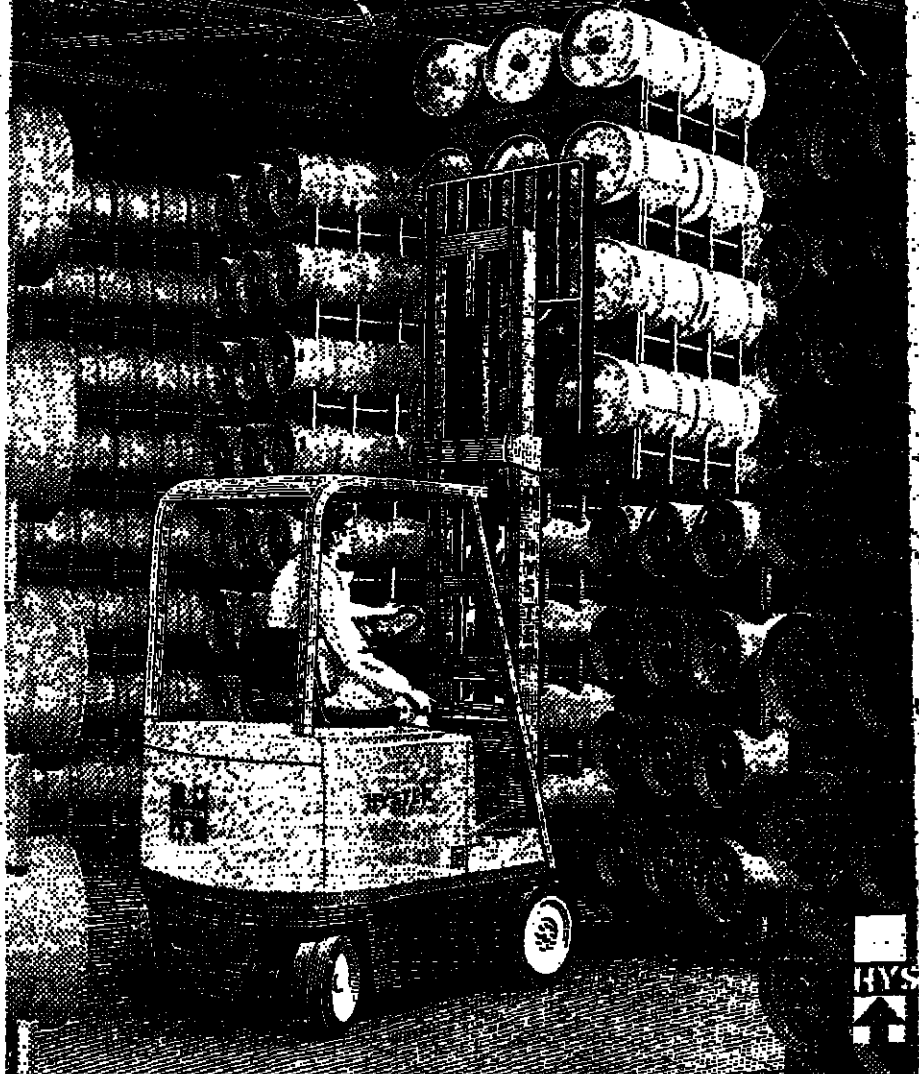
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Whatever your load, you need Hys

Whatever your load, Hyster makes the truck to handle it. A thoroughly proven range of more than 70 different lift truck models designed to meet your particular need.

For productivity and high density storage, you need a truck from the Hyster Electric range capable of handling loads up to 10,000 lb. (5,000 kg). Engineered to meet exacting standards of performance and durability in the most demanding materials handling applications, Hyster Electric are built to stay working on the job—any job.

Whatever your load, you need a truck you can really depend on. Choose Hyster—make a profitable difference to your handling operation.

BARLOW handling

Barlow Myers Ltd., Airfield Estate, Maidenshead, Tel: Littlewick Green, Caledonian Mechanical Handling, Cumbernauld, Tel: 25061.

Ireland: A. H. Measer Ltd., Tel: Dublin, Dunmurry 81 7126, Cork 20.

هكذا اصل الأصل

The fate of economies around the world depends greatly on the performance of the U.S.
Jurek Martin, U.S. Editor, assesses the strength of the U.S. recovery

Off the launching pad, but not yet in orbit

Foreigners can read

LAST WEEK'S fall in sterling, as indeed the immediately preceding shocks in the foreign exchange markets, has been attributed to a variety of causes. Statements by union leaders, strikes at the Scottish TUC, greater proportion of those who have lost their jobs (who do not include union leaders among their number) agree with the Chancellor's words that it is "silly to want to be paid in confetti rather than real money." Some of them may even remember that it was the Government which paid out increases of 30 per cent. in the name of the "Social Contract" and then printed the confetti to foot the bill.

Growth condition

As the Germans and the Americans have demonstrated, there is only one way to get out of the recession from which they are now emerging. Inflation must be contained first before growth can resume and jobs re-created. The sums underlying the Chancellor's 3 per cent. are simple enough. They allow for a consolidation of last year's 16 into basic rates and thus an earnings increase of about 6 per cent. The package might well be arranged in slightly different form, giving greater flexibility. But that 6 per cent. earnings figure must be sacrosanct. That is what the Chancellor must now make clear. He must explain to Mr. Murray and the TUC that his monetary targets will be such that any excess on that figure will automatically mean fewer jobs. He must make it clear that there can be no question of higher subsidies or any other measure which would add one penny to already excessive public sector spending. The odds are that not only foreigners but also people in this country would understand him.

The limit

They can and they do and what they have seen since the Budget is hardly confidence-inspiring. "A limit of 3 per cent. (on wage increases in the next round) is the basis of my proposals because I do not believe that in the circumstances of the coming year a higher limit could be relied on to bring down our rate of inflation to that of our principal competitors," said the Chancellor in his Budget speech. Hardly had he sat down when trade union leaders started on what they considered to be a good old traditional essay in wage bargaining, describing the Chancellor's proposals as totally unacceptable while a number of Ministers—Mr. Edmund Dell being just about the only exception—gave them every encouragement in the belief that we were just at the start of the

ACCORDING to the people who run it, the only real danger facing the U.S. economy in the immediate future is that too much stimulus is applied as the early phase of recovery from the worst recession since World War Two leads into an era of genuine expansion. This is a threat which the Administration believes, it is more than capable of containing. But there are things not quite right with the economic health of the country, and if, to a foreign eye, some of the problems seem relatively insignificant, that does not mean that they can be ignored.

First, the rate of inflation has not subsided the 2-3 per cent. per annum range suggested by the first quarter statistics. The underlying rate remains about 6 per cent., and may conceivably be higher. Low food and fuel prices that have so mitigated the inflation picture in the last six months will soon start to move up: the oil companies, anticipating summer demand, are already raising the price of petrol, and the long winter drought in the Midwest and the central California valleys must have an impact sooner or later.

The cost of services has, even in the first quarter, shown few signs of increasing at a pace that could be described as moderate. Overall, the services index rose at an annual rate of 10 per cent. in the first three months of the year. Some component parts—transport, insurance, and medical care, for example—rose by much more. The Council on Wage and Price Stability, the toothless government prices watchdog, has become so concerned by the remorseless increase of hospital and other medical bills that it is issuing a special analysis of the situation today.

Nor have the increases of the prices of commodities other than food and fuel abated to a satisfactory level. Only ten days ago, U.S. steel raised the prices of a range of pipe and tubing by 6-7 per cent., reflecting the fact that the cost of steel scrap (not to mention both lead and copper scrap) has been going up appreciably.

Rubberworkers' strike

The trend of labour settlements reached so far this year may be encouraging in so far as the rate of wage increases has been decelerating. But the numbers are still high. Excluding cost of living clauses, but including fringe benefits, the average first year increase



Mr. Simon of the Treasury: protests against excess.

GROWTH, INFLATION AND THE CONSUMER

GNP: QUARTER BY QUARTER			
Quarter	Nominal growth	Real growth	Price Deflator
1974:			
I	5.9%	-2.9%	9.8%
II	4.3%	-2.7%	10.0%
III	10.2%	-2.3%	12.5%
IV	5.9%	-7.5%	13.4%
1975:			
I	-1.4%	-9.2%	7.8%
II	7.6%	3.9%	4.3%
III	19.1%	12.0%	7.1%
IV	11.8%	5.0%	6.8%
1976:			
I	11.2%	7.5%	3.7%
Estimate for year	12.1%	6.1%	5.9%

(Quarterly figures denote change from previous quarter, seasonally adjusted)

CONSUMER CONFIDENCE	
Month	Index figure
Dec. 1972	88.4
Feb. 1973	81.4
Feb. 1974	60.9
Oct. 1974	58.4
Dec. 1974	53.7
Feb. 1975	58.0
May 1975	72.9
Aug. 1975	75.8
Oct. 1975	75.4
Feb. 1976	84.5

(University of Michigan test of consumer confidence, Feb. 66=100)

agreed to date is 9.5 per cent. and, over the life of the contract, generally of three years duration, 7.6 per cent. per annum.

The figures are better than those for the same period last year (11.4 per cent. and 8.1 per cent. respectively), but they do not include the 30 per cent. settlement extorted last month by the Teamsters' Union, which is bound to have a bearing on several major wage negotiations in the offing this year. One of these, involving the rubber workers, has already produced a national strike, now nearly a week old and capable, if it lasts an appreciable length of time, of making life difficult for the currently booming car companies. The motor industry itself faces its critical triennial bargaining with the United Automobile Workers this autumn.

There is also some reason to doubt whether the unemployment rate will continue to fall as fast as it has in the first quarter of the year from 8.2 per cent. to 7.5 per cent. The reasons for the fall are, in part, technical: a very abrupt slowdown in the growth of the labour force occurred between August last year and this February, when it increased by only 200,000, compared with 1.7m. in the previous half-year. The more rapid increase of the labour force that is about to ensue will, in spite of the fact that employment opportunities are on the rise, mean that the overall unemployment rate will fall much less sharply than has been the case of late.

In turn, that may give impetus to congressional moves to spend more money than the administration would like on not as frenetic as they have been since just before last Christmas

when they began rising at an annual rate of 30 per cent. The recovery so far has ridden along on consumer spending and re-stocking: the inventory-to-sales ratio remains low; unless there is a completely unforeseen collapse of consumer confidence the process will continue with inventory growth remaining rapid until a better balance is achieved. As the recovery comes to maturity it should be sustained by business capital spending which has so far lagged behind.

Some tightening of monetary policy is clearly in order. Dr. Arthur Burns of the Federal Reserve, mindful of the experience of 1972 when monetary restraint was not exercised, not only continues to warn of inflationary dangers, but is on record as saying that the current rate of expansion of the money supply, while appropriate to an economy in recovery, is probably too great for one enjoying mature expansion. Given the very rapid growth of money supply in the last month, the adjustment seems likely sooner rather than later in the year. But the spectre of a credit crunch is still on the farthest horizon, with business loans very slack, and corporate cash flows and profits greatly improved.

Nor is the Administration excessively worried at the moment by what Congress is probably going to do in its 1977 budgetary proposals. The Senate has backed some of Mr. Ford's policies to pieces (on tax cuts, block grants to local authorities, increased social security contributions, for example). Mr. Ford may not choose to go to war with the Congress about the \$16bn-18bn. which it will probably add to his admittedly austere budget.

However, it is generally accepted that the real push to higher business investment will not come much before the end of the year and that—when it comes, it will be enough to ensure that the economy continues to expand at the very rapid pace of the last year. At every extra-billion that Congress threatens to appropriate

But the Democrats no longer see government spending as the cure for all evils. They are about to sanction a budgetary deficit of about \$50bn. for the 1977 fiscal year, little more than Mr. Ford advocated in the past.

The Administration will probably revise its official projections for the year within two months. After a first quarter of 7.5 per cent. annual growth in real terms, 3.7 per cent. inflation as measured by the GNP deflator, it is likely to shade upwards its 1976 growth forecasts from the present 6.2 per cent., and shade downwards its inflation expectations to closer to 5 per cent., and



Mr. Arthur Burns: a monetary tightening.

hope with greater confidence than before that unemployment will be down to and perhaps below 7 per cent. by the end of the year.

The private sector, too, will have its crystal balls out. Car sales, which rose by a quite staggering 70 per cent. in the middle of this month compared with last year, will be put at perhaps over 10.5m. Corporate profits which, according to the latest Citicorp tabulation, rose by 24 per cent. in the first quarter over the same period in 1975, will show very healthy increases. The stock market, unless it becomes frightened by increasing interest rates will, it is assumed, reflect the prevailing optimism.

All of which, President Ford hopes will be enough to get him elected in November. He can look at the latest Gallup poll which says that 54 per cent. of Americans think the economy is going to improve still further against 23 per cent. who feel otherwise. Six months ago the pessimists were in the majority.

Key elections for Italy

THE DECISION of Italy's ruling Christian Democrat Government to hold a confidence debate on Tuesday should break the immediate political deadlock, in which the country's institutions have been paralysed since the beginning of this year. The politicians have proved so adept at procrastination and evasion for so long that one cannot absolutely count on a clear outcome to the Tuesday's debate. But it is difficult to imagine the Prime Minister securing a vote of confidence, or to see how he can much longer avoid calling general elections.

Even if the debate does produce a clear decision to dissolve Parliament, it is far from certain that the elections themselves will produce a result which is sufficiently unambiguous to enable a new Government to tackle Italy's economic and political crisis. It is commonly assumed that the Communist Party will improve their vote, that the elections will produce a greater polarisation in Parliament. The assumption is based partly on its powerful showing at last summer's regional elections, which was not in fact the most appropriate baseline for the test of general elections. But even if the Communist Party should overtake the Christian Democrats as the largest single party, it would not necessarily follow that there would be Communists in the next Italian Government.

Public support

For one thing, the party is clearly reluctant to lead a Left-wing coalition on the basis of a narrow majority in Parliament and in the country. Any serious attempt to deal with Italy's economic crisis would require a broad measure of public support to carry through actions, some of which would inevitably be unpopular. To the Communists, moreover, the memory of what happened to the ill-fated Allende

MEN AND MATTERS

Simon's own pay policy

The least-loved name inside the halls of the IMF and World Bank in Washington at the moment is William Simon. There is a good chance that on Wednesday, the Fund and Bank staff may hold an unprecedented public demonstration against the U.S. Secretary of the Treasury, not because he has been difficult over major policy matters (though he has), but simply because of the extraordinary campaign he has waged to limit a planned salary increase.

The Fund's management had more or less agreed on an 8 per cent. salary increase, to be paid this spring. Though salaries are not indexed, it was understood that most of this—around two-thirds—would reflect the higher cost of living in the U.S., while consultants had been employed and found that the Fund and Bank staff had fallen behind the remunerations earned in comparable international organisations.

A staff economist with five years' experience earns in the \$20,000-\$25,000 a year range, tree of U.S. tax but liable to certain other deductions. A departmental director may earn as much as \$40,000, and an executive director \$45,000-\$50,000. A 7 per cent. increase had been paid last year, but that only covered cost-of-living appreciation and, in any case, was weighted in favour of those on lower salaries.



And unless the unions restrict their pay claims we will soon be a nation of ex-shopkeepers.

countries that if they wanted help from the U.S. they had better go along with him on the issue. Simon's position is believed to be that the Fund staff is over-paid as it is and deserves at most some moderate cost-of-living compensation. Interestingly enough, the British, it is said, have refused to kneel under to his pressure. The Italians and the French, on the other hand, have apparently given way. Bitterness is rising among staff not so much because of his opposition to an increase but because he has tried to railroad the executive Board into submission to his view using tactics which have shocked the delicate sensibilities of international financiers. "Hell," one said over the week-end, "we don't work for William Simon."

We all make mistakes

The Bienenherst report on drinking and driving will, I

understand, be presented to Parliament by the Minister of Transport, Dr. John Gilbert, on Wednesday of this week. It is widely expected to recommend tougher laws—including the highly controversial proposal that the police should be allowed to give random breath tests if they have reason to suspect that motorists have been drinking.

A less controversial aspect is the expected recommendation that the existing breathalyzer test should be replaced by one of the more efficient systems now available. That idea will be widely acceptable, since the margin of error under the present method has proved a considerable nuisance. Ironically though, the report itself has suffered from an unacceptably high margin of error.

It was due to be published before the Easter parliamentary recess rather than after it. However a printing error was discovered which was too big to be covered by errata slips. The whole report had to be reprinted therefore, causing red faces at HMSO and a two week delay for the Minister.

Calcutta fare

The average Indian or Pakistani restaurant may still be a one-off entrepreneurial affair, but international organisation is moving in. For example, the Shezan group has branches in Karachi, Rawalpindi—and one near Harrods, while The Gaylord, with London restaurants in Mortimer Street and Albemarle Street, also boasts branches in New Delhi, Hong Kong and New York.

Now, with the opening of the Sujata restaurant in Duke Street, another international organisation comes into being.

The equity in the restaurant is split 51 per cent. to London interests and 49 per cent. to the Park Hotel, Calcutta.

The financial link is not so surprising since it is something of a family affair. The London capital is being put up by Swarj Paul, an Indian born but now London-based industrialist, while the Calcutta director on the Board is his brother, Suresh Paul. What does more to make the new group different from the others, claims the London Paul, is the strong direct influence from Calcutta which will be exercised in the management of the restaurant and in the cooking of the food. For example, the two managers of the London restaurant are being supplied by the Park Hotel, and so too are the two senior chefs—who are likely to be changed on a rotation basis every few months.

There are plans to open other group restaurants in Europe (probably Paris or Frankfurt first) and Hong Kong, but as with every type of retail outlet the main difficulty is finding suitable sites. Plans for the London opening had been on the stocks for some time, but only because a reality when Paul was able to acquire the site of the old La Reolite restaurant.

Swarj Paul has other U.K. business interests outside the catering industry. He is chairman of Natural Gas Tubes (which is currently building a \$4.5m. plant at Ebhu Vale) and manages the London shipping interests for a number of Indian companies.

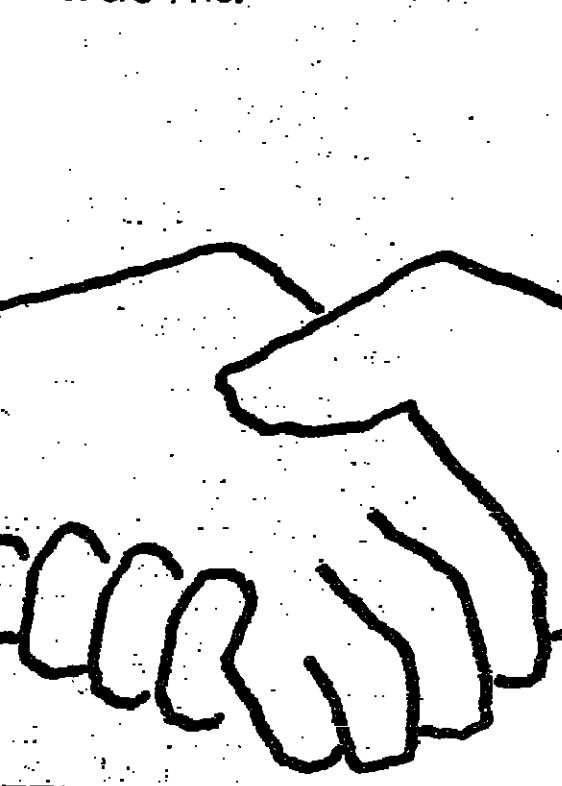
Shorry!

Sign in a Putney secondhand shop: "Junk 'n' disorderly."

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FINANCIAL TIMES SURVEY

Monday April 26 1976

WORLD BANKING

PART ONE: PART TWO WILL APPEAR NEXT MONDAY, MAY 3

The international financial system has largely overcome the problems produced by the oil crisis, and longer-standing issues have re-emerged.

Ways have been sought, though not found, of ironing out the fluctuations in floating exchange rates and of helping developing countries with easier credits and sales of IMF gold.

negotiation, and, in particular, the strains caused by the build-up of the oil exporters' surplus. In the event, the problems for the banking system have been much less than initially feared, and indeed a surplus of \$56.4bn. in 1974 was considerably smaller than some of the figures which had previously been mentioned. The surplus dropped to \$31.5bn. last year, with consequently much less talk about recycling difficulties; the IMF about a month ago approved its final round of special oil loans (for a grand total of under \$8bn.).

Serious

The rise in the oil prices has, of course, left serious continuing balance of payments problems for many countries, but the top place on the agenda in international monetary discussions over the last year has been the rate of recovery in the world economy and the issue of floating exchange rates. And the prospects of reform here have throughout been clearly dependent on the U.S. and national Monetary Fund's position after the IMF annual meeting last September was that the French still wanted the Fund's articles to remain strongly biased in favour of a fixed-rate system, while the U.S. authorities were insisting upon both fixed and floating rates being treated as equally legitimate. The impasse was effectively ended in November at the Rambouillet Summit meeting between the heads of Govern-

CONTENTS PART ONE:

Oil funds	II
Gold	III
Monetary union	IV
The City's outlook	IV
Interest rates	V
Export finance	VI
International markets	VI

CONTENTS PART TWO:

The pound	New financial centres
The dollar	The U.S.
Euromarkets	Japan
Project finance	Comecon
Developing countries	Yugoslavia
Development finance	Israel

Foreign banks	VII
Italy	VIII
France	VIII
West Germany	IX
Ireland	X
Belgium/Luxembourg	X
Netherlands	XI

Denmark	XII
Norway	XII
Sweden	XIII
Finland	XIV
Austria	XIV
Switzerland	XV
Canada	XVI

Portugal	XVI
Spain	XVII
New Zealand	XVIII
Australia	XVIII
Singapore	XIX
Hong Kong	XX

Greece	Iran
The Far East	The Caribbean
The Arab World	India
Southern Africa	Pakistan
Black Africa	Latin America
Turkey	China

ment of the U.S., Japan, West Germany, France, Italy and the U.K. At that meeting, the French and U.S. Governments reached a compromise on the exchange rate question in a memorandum which concluded that it was necessary to move towards more stable rate structures with a reduction of erratic fluctuations and more co-ordinated action by central banks.

This agreement, permitting floating but seeking to minimise market fluctuations, was codified in the proposed changes to the IMF's articles produced at the January meeting. The French view was accommodated to the

extent that a country is allowed to maintain a fixed parity, provided it is not tied to gold. And fixed rates can be reintroduced generally on approval by a 85 per cent majority of the voting power of members, which leaves the U.S. effectively in a blocking position. The new article also provides for surveillance to ensure "clean" floating.

The strains which a floating rate system can face were soon illustrated by the sharp fall in the value of the Lira and closure of Italy's foreign exchange market at the end of January, which was part of its worsening economic and

political crisis. This was followed in March by the turmoil associated with the sharp fall in the value of the pound—below the \$2 parity with the dollar—and the pressures which forced France to leave the EEC "snake" only eight months after rejoining it. The latter move, in particular, showed the difficulties of having a halfway house between fixed and floating rates—reconciling attempts to try to manage individual currencies by national authorities and an overall goal of narrow margins in a joint float.

The problem has been the

different rate of price increases of the countries in the float. Thus France's inflation rate has been nearly twice that of Germany since 1974: despite hopes last year that the differentials would narrow. The French had been hoping to stay in the "snake," and in February there was a joint Franco-German declaration that there was no economic justification for a modification of the Franc/D-mark parity. Market pressure forced a change of course, amid much recrimination, leaving the "snake" arrangement primarily as a group of countries which

carry on most of their trading with Germany. Sterling also remained under pressure during March and early April, and its sharp fall illustrated the problem of disentangling what is an appropriate depreciation reflecting international price movements from other factors. The problems of managing a floating system still have to be resolved despite all the good intentions of recent international meetings of finance ministers. The urgent need has been for new international rules to cover exchange market intervention which go beyond merely the question of "constant competitiveness."

Apart from concern with intra-OECD exchange rate adjustments, the other main issue on the agenda has been how to help the poorest of the non-oil developing countries—and tied in with this have been the various discussions over the sale of part of the IMF's holdings of gold. Agreement in principle on the effective abolition of the "official" gold price and the sale of 25m. ounces (or a sixth of the IMF's holdings) to raise development funds was reached at the IMF annual meeting last September.

The gold sales have been highly controversial, and some of the developing countries, for example, argued that the scheme amounted to little more than a back-door device to enable the wealthier industrialised countries to replenish their central bank gold reserves on advantageous terms. This led to reached formal agreement on

pressure from the developing countries for more generous credit facilities—a suggestion in turn rejected by the U.S. The poorer nations also maintained that the sums raised by the sale, less than \$2bn. spread over four years, would reduce their collective balance of payments deficits by only 1 per cent.

Concessions

In the event, the less developed countries won a number of important concessions from the U.S. and Germany. The package eventually agreed at the IMF meeting in Kingston in January included an across-the-board increase of 45 per cent for all four IMF credit tranches—benefiting industrialised borrowers such as Italy and the U.K. as well as the poorer nations. This scheme took effect immediately and will last until the member countries ratify the increase in IMF quotas some time in 1977. This temporary scheme is intended to give developing countries help at a time when they have been finding it difficult to raise finance from private borrowers.

The result of this arrangement is that member countries are now able to obtain loans as a first tranche equivalent to 37 per cent of their contributions with almost no restriction of their economic policies: previously unconditional loans were only equivalent to 25 per cent of existing fund quotas.

The January meeting also reached formal agreement on

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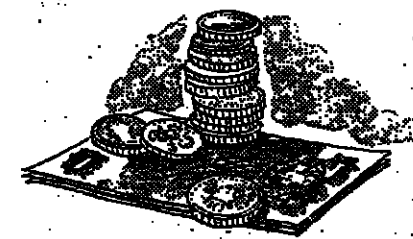
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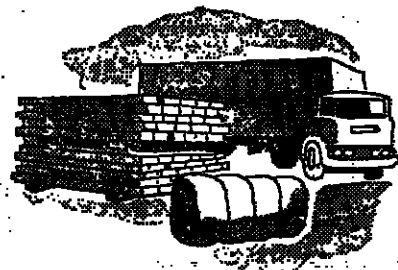
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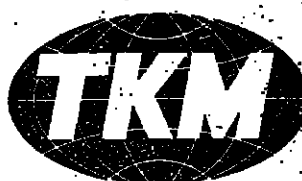


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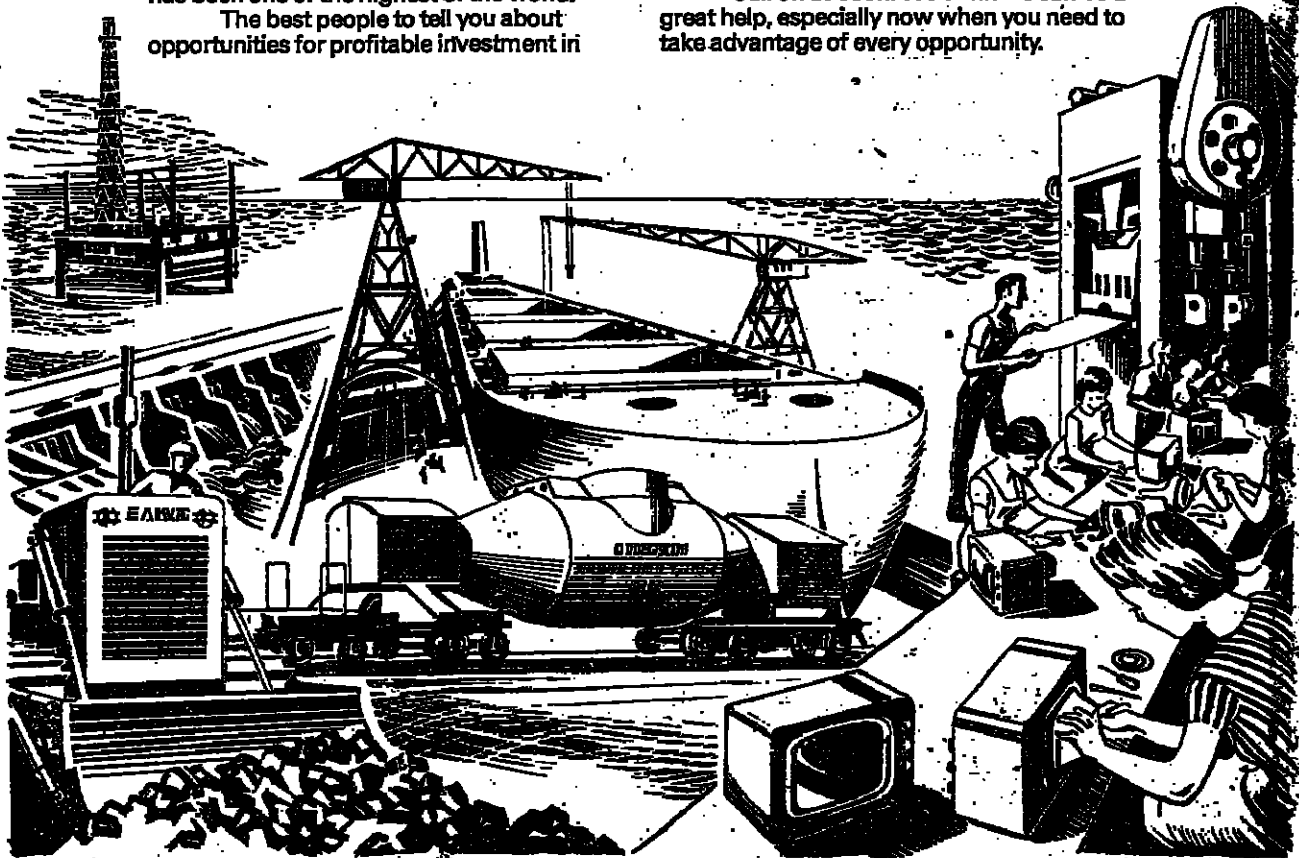
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WORLD BANKING II

OIL FUNDS

The shock absorber

THE IMPACT of petrodollars on the world banking system has been fairly well absorbed. The shock effect on the system from the greatly enlarged surpluses of the oil producer countries after the major price boosts in late 1973 has not matched the fears expressed at the time.

The international monetary system has not been distorted out of recognition by the investment and deployment of very large funds by a few oil-exporting nations enriched suddenly at the expense of myriad petroleum users. "Recycling" through the financial system, as well as by more lending to developing—especially Moslem—states has helped to allow the big surpluses, \$56.4bn. (£30.5bn.) at the peak in 1974, but little more than half that in 1975, to be relatively well accommodated.

This process has been assisted by the growing willingness of the oil states considerably to widen the scope, and lengthen the period, of their investments so preventing the great mass of funds being funnelled into short-term deposits with all the disruption which that once threatened.

Yet the tremendous adjustments caused by the diversion in the ownership and placement of many billions of dollars have not been without their strain. In particular, Britain, whose own balance of payments deficit has been much burdened by high oil prices, has latterly felt the impact of the tendency by oil producers to switch some of their pounds into dollars and other currencies.

Imports showed a steep rise, the counterpart of which was the effective elimination of the combined payments deficit of the advanced Western nations. One of the most worrying aspects of the petrodollar flow which built up so rapidly in 1974, after the first major oil price rises, was the tendency of the oil states to hold their cash in very short-term money market assets of high security. Typically, the outlets chosen were bank deposits with major banks and Treasury bills in the U.S. and Britain.

This preference, dictated by safety-first considerations, led on occasion to many millions, extending at times to billions, of dollars hitting the New York money market and the markets in high-class bills at one time. Special arrangements to absorb the extra short-term funds sometimes had to be made.

With more experience, and with the benefit of fuller high-ranking professional advice from London, New York, and certain Continental centres, the oil producer states—of which Saudi Arabia has by far the largest surplus—have accepted the need for greater diversity of investment.

The accent in the placement of funds still tends to caution and restrictiveness—most of all by Saudi Arabia, whose equity investment has been minimal in relation to her huge resources and confined to the U.S. But the need to deploy funds in rather longer-term Government securities, and in good class securities outside the Government sector—including the purchase of company bonds of up to about five years' term.

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Spread

There was certainly a marked decline last year in the amount of petrodollar cash going into bank deposits and Treasury bills in the U.S. and Britain—a mere \$1.4bn. or 5 per cent. of the reduced surplus, compared with \$13.8bn. (27 per cent.) according to the estimates of Morgan Guaranty Trust. The reasons were that the oil States were well provided with this kind of short-term holding after the big build-up in 1974, and that some oil countries, whose surpluses were evaporating, had even to draw down some of their deposits.

Then, the relative improvement in the yield on longer-term investments, such as gilt-edged stocks, in several countries, compared with the low interest rates on short-term holdings, gave the former an enhanced appeal in 1975. As Morgan Guaranty Trust said in its March 1976 issue of World Financial Markets: "There was a marked evolution in OPEC's investment preferences last year. Holdings of liquid external assets grew more slowly than in 1974, while those of longer maturity increased rapidly."

Contributing to this trend was the large interest rate spread that developed last year in favour of long-term debt instruments, as well as the more favourable outlook in the U.S. equity markets.

With the weaker pound, additional investment by oil producers in sterling assets of all kind dwindled to only \$0.2bn. (£0.11bn.) in 1975 from \$7.2bn. (£4.2bn.) the previous year. Build-up of shareholdings, property and so forth was enough, at \$0.2bn., slightly to offset a tiny fall in other items, but was well below the \$0.7bn. in 1974, when there were such notable acquisitions, as the \$107m. take-over of St. Martins Property Corporation by Kuwait.

The U.S. took \$8.1bn. of the oil producers' investment last year, against \$11.0bn. in 1974, a not greatly changed proportion.

Indisputable as it is, the total of petrodollar investment in sterling assets of all kind dwindled to only \$0.2bn. (£0.11bn.) in 1975 from \$7.2bn. (£4.2bn.) the previous year. Build-up of shareholdings, property and so forth was enough, at \$0.2bn., slightly to offset a tiny fall in other items, but was well below the \$0.7bn. in 1974, when there were such notable acquisitions, as the \$107m. take-over of St. Martins Property Corporation by Kuwait.

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فانكس الادب

WORLD BANKING III

GOLD

Waiting on the IMF

ECT of 25m. 775 tonnes) of 1 off by the Inter-etary Fund, over ie of years, and ty of further the U.S., have ading restrain- n the gold market ouths. Against nce, neither poli- ities in sensitive world nor the rest which have n exchange mar- r have produced reaction of re- culative interest

ves, including the m. of its 150m. bers as well as auctioning of a of its reserves, a depressing in- market since they ast August. The f the proposals at eting in Jamaica cted the market the continuing out the way in s will be handled or factor in hold- own.

is, indicating that ill handle the ily and will en- ough, not to e down against siled to provide nce. The fear a steady trickle coming on to the official sources, cation that major as the central e prepared to ically, in view of ide to take gold monetary system. monetary in e market are if more important : they have been

ements in this have coincided gold auctions underlined the point in January last year, with i helped to push bids being made for less than half the 2m. ounces (some 60 tons) on offer and those mostly a good deal of from Europe. The second U.S. n particular, the June, brought a stronger res- other alternative pence and made less impact on estment, coupled the gold price slipped back and he rate of world arkedly reduced level.

ult of this change ment last year ble reduction in old being bought and speculative kind of demand characterised by i to achieve a relatively short port existed, and the realisation traditional long- ness in the price. ar East, largely



Check weighing a consignment of 400-ounce gold bars, in the vaults of Johnson Matthey Bankers.

dominated the market during the IMF news in August, 1974. Last year, in contrast, investment demand played a much smaller part, leading to a fall in the price which has brought the value of the metal down by over a third from the peak of \$195.5 an ounce reached at the end of 1974.

The supporters of gold received a series of setbacks during the course of 1975. One important source of disappointment was the U.S. market. There had been high hopes towards the end of 1974 that when U.S. citizens were allowed to buy gold there would be a strong demand for small bars which would provide further support for the price. In the event, such demand as did appear was concentrated on gold coins rather than bullion, and the banks which secured themselves up to the market found that their efforts hardly justified themselves. What activity has developed, particularly on the New York and Chicago gold futures markets, has been dominated by professional, rather than personal business.

The first of the U.S. official gold auctions underlined the point in January last year, with bids being made for less than half the 2m. ounces (some 60 tons) on offer and those mostly from Europe. The second U.S. auction, of 500,000 ounces in June, brought a stronger response and made less impact on market prices. Nevertheless, the gold price slipped back and went below the \$170 an ounce level. This fall produced another setback. Some sectors of the market had hoped that the January decision by the French authorities to revalue their gold reserves at around that level would effectively put a floor under the price, with the expectation that France would enter the market to hold it at that level. In the event, it became clear that no such support existed, and the realisation contributed to a further weakness in the price. These events coupled with

the IMF news in August, accounted for much of the weakness in the price of gold. There was also, however, a basic change in the relationship of demand and supply on the market. On the supply side, the amount of metal coming on to the market was significantly reduced. In spite of the fact that sales by monetary authorities, including particularly the U.S., made a major impact for the first time since 1968 it has been estimated by Samuel Montagu that total supplies to the market dropped back to 1,170 tons last year compared with 1,400 tons in 1974, a fall of over 16 per cent.

The declining trend in Western production of newly mined gold, which started in 1971 and which has formed one of the main foundations of the arguments of the gold enthusiasts, continued last year. Higher prices have the perverse effect, in an industry where production capacity is effectively fixed in the short-term, of reducing actual output as it becomes worthwhile to work lower-grade ores. Production in South Africa, the major source, fell by 50 tons to 708 tons. And with reductions elsewhere as well Montagu put the total production at 940 tons against 1,000 in 1974.

Unexpected

At the same time, there was a rather unexpected fall in the amount of Soviet gold coming on to the market. In spite of substantial purchase of grain, the Soviet Union's gold sales did not exceed 140 tons, compared with an estimated 230 tons in the previous year. It has been suggested that the low volume reflected the substantial loans raised by the Soviet Union on the Western capital markets to finance grain and other essential imports.

One effect of the reduction in prices last year, however, was to change the balance in the hoarding market. In 1974, the increasing price of gold encouraged a large amount of dishoarding in the Middle and Far East, contributing to the supply of gold to the market. Last year, however, dishoarding—estimated by Montagu at 36 tons—took place largely in the first four months of the year. Later, the lower prices were enough to attract renewed buying by these traditional markets. Industrial demand for the metal had fallen sharply during 1974 as a result of the higher prices and remained at a low level during the first half of last year. But in the second half of 1975 there was a strong revival in demand for jewellery in the Middle East, closely associated with the renewed hoarding interest. This brought heavy purchases of gold by manufacturers of jewellery in Europe with the volume of gold imported into Italy, one of the main suppliers to these outlets, rising by some 45 per cent. to almost 80 tons.

As in the previous year, a considerable proportion of the

hoarding demand for gold was met by sales of newly-minted gold coins with the South African Kruggerand remaining the most popular. The total number of coins sold by the Chamber of Mines of South Africa amounted to 150 tons of gold, a rise of 50 per cent. over the previous year. It was, therefore, the decline in the level of net investment and speculative buying which lay behind the fall in price. Samuel Montagu estimated that speculative and investment holdings increased by about 220 tons during the year.

In contrast with a year ago, when some gold commentators were still confidently predicting prices well above \$200 an ounce, the market is now in a state of considerable uncertainty and nervousness.

Much depends this year on the monetary situation; for if gold has been demonetised, it retains important monetary characteristics as a commodity and the recent changes have if anything increased its importance as an element in the reserve holdings of central banks.

In this situation, there is an element of contradiction in official attitudes, since neither central banks nor the IMF should obviously want to depress the price too far. For the time being, the market is likely to remain nervous and uncertain, though most experts would continue to predict that over the longer-term there will continue to be an increasing demand for the metal.

Michael Blanden

SUPPLIES AND OFFTAKE

(metric tonnes—estimates)

Supplies	
New production	940
USSR sales	140
Other sources	90
	1,170
Offtake	
Europe	460
U.S.	145
Far East	145
Middle East	100
Rest of world	85
Investors (say)	220
	1,170

Source: Samuel Montagu.

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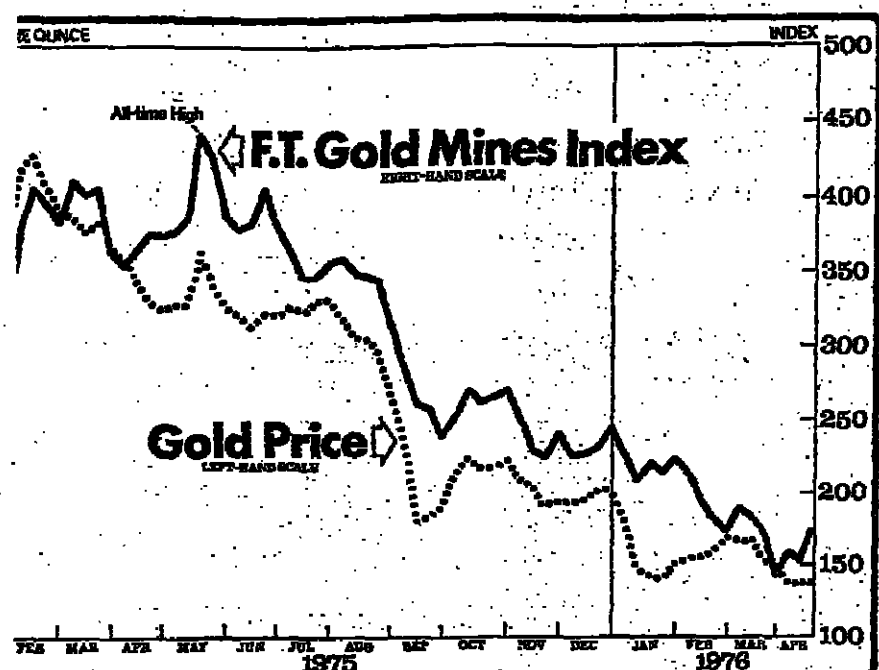
GOLD PRODUCTION

(excluding USSR)

	1975	1974	1973	1972
708.1	758.5	832.2	909.7	
51.0*	53.4	60.0	64.7	
32.1*	33.0	38.2	45.1	
14.0*	16.3	17.1	23.5	
13.2*	20.0	22.7	22.5	
15.8*	16.7	17.7	18.8	
20.0*	20.0*	15.5*	16.5*	
6.0*	6.2	6.7	7.5	
4.2*	4.2	4.0	4.5	
10.5*	8.3	5.6	5.8	
3.5*	4.0	1.2	2.5	
19.0*	24.0	16.5	12.4	
1.5*	2.0	3.0	3.1	
36.0*	31.4	30.6	21.4	
940.0*	1,000.0*	1,092.0*	1,157.0*	
75.3%	75.9%	78.0%	78.6%	

* Estimated or provisional figures.

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WORLD BANKING IV

MONETARY UNION

The goal is far away

AS HEADS of Government left the EEC summit in Luxembourg earlier this month, M. Gaston Thorn, the Council President, formally reaffirmed that the Nine were still committed to economic and monetary union backed up by a common currency. He did not say by when. Nor did anyone appear to pay very much attention to his statement. Over the years since the objective was first propounded at The Hague summit in December 1969, the commitment to economic and monetary union has become one of the more discredited of the Community's ambitions.

To-day, the Nine seem further from the ultimate goal than the Six were in 1969. The original grandiose design of step-by-step progress to full union by 1980 has been brushed aside, and the Nine Governments are having enough difficulty grappling with the short-term problems of inflation and unemployment without trying to plan for the longer-term future. The principal instrument of monetary integration, the jointly floating currency "snake", has again been effectively reduced to a D-mark zone with the enforced departure of the French franc, and there is no inclination, except in Paris, to try to reorganise it into a Community-wide experiment.

But the most immediate reason for the scant attention paid to M. Thorn's statement was that only hours before he spoke the Nine Heads of Government had diametrically failed to agree on new guidelines for the co-ordination of economic policies, which virtually everyone now agrees must be the next step towards further integration. The old arguments between "monetarists" and "economists", which dominated the debate over economic and monetary union in the early 1970s, are no longer heard. Even France, the former "arch-monetarist", is becoming increasingly half-hearted about pushing forward new monetary ideas.

French proposals for new monetary devices have had a high failure rate in recent years. Not so long ago, Paris was all for "bridge-building" between the countries that were "snake" members and the non-members; last year, France was insisting on the fixing of an EEC dollar rate between the "snake" and the dollar to prevent the "snake" currencies floating too high against the U.S. currency. There were no takers for either proposal. But the clearest sign of the times was the fate of the latest French monetary initiative, which fizzled out even before it left the launching pad.

Flexible

A few days before the latest summit, France privately circulated a plan for making the rules of the "snake" more flexible, bringing all Nine countries into it, and supporting it with pooled reserves. The plan met a negative response in London, and outright hostility in The Hague and Bonn. Apparently taken aback by the strength of the German opposition, President Giscard d'Estaing decided not even to mention it at the summit. Moreover, with other Heads of Government clearly expecting an initiative, he was forced specifically to deny that he had ever intended to make one.

The incident underlined, if recital by each Minister of how splendidly his own country is doing. When targets or guidelines are agreed, they reflect what each Government in-

dividually thinks it could do, should be doing anyway, rather than the outcome of a centrally worked-out plan. All this makes the fate of the Commission's latest proposals for policy co-ordination, perhaps rashly, springing from the Commission's recommendation on the summit that would actually provide for penalties to be imposed on countries that defaulted on policy commitments. The first element of the Commission's proposals, that commonly agreed policies should be made binding on Governments, is far from new. But the Commission went on to suggest that countries which failed to meet their obligations should be required to justify themselves to the Council of Ministers. If they failed to do so, "sanctions" would be imposed, probably by a cut-off of EEC money from the Social, Regional or Agricultural Funds.

Commission officials claim the procedure is no more radical than the rules for the granting of EEC loans, and point out that Community loans, such as the recent operations in favour of Italy and Ireland, have strict conditions attached. But there is little chance of convincing the member Governments. Germany, which found the idea at least superficially attractive, immediately realised that other countries would never wear it, and a senior member of the British delegation at the summit described the proposal as "cobbled". The British view remains that the only thing that

can usefully be discussed at possible so long as the Community level is unemployment, and anything smacking of diverge so widely economic and monetary union is with only one major e

Against this background, it is hardly surprising that even the Commission, which until quite recently was still reaffirming the 1980 target date, has now given up making long-term proposals and has switched to a more pragmatic, piecemeal approach. President Ortolan reckons that it would at least be progress if the Nine set up the proposed Export-Import Bank and a new economic forecasting institute, and perhaps do something about greater co-ordination of interest rates. But the Commission is not planning any major new blueprints, nor does it think that tinkering with the "snake" along the lines proposed by the French, would be either feasible or desirable.

Attempt

Meanwhile, the Nine have once again promised to make an urgent attempt to harmonise the basis for levying Value Added Tax, where they are way behind schedule, and extend the use of the new market-related unit of member Governments. Germany, which found the idea at least superficially attractive, immediately realised that other countries would never wear it, and a senior member of the British delegation at the summit described the proposal as "cobbled". The British view remains that the only thing that

tion is not in fact going to be

Community if France a special category, as no immediate prospect gap between them significantly. That necessarily mean the goal of economic and union must be to be done. It does prob however, that there to be at least a breath in which the Comm best hope to mark it a fresh start can be

Regini
Euro

THE CITY'S PROSPECTS

Stronger competition

THE CITY of London has maintained its position as a major international banking centre despite the continued fall in the value of the sterling and the impact of the removal of restrictions two years ago on U.S. capital exports. However, London's future as a leading international market is now related far less to the availability of domestic (sterling) finance than to its role as a centre for non-sterling finance notably in Eurocurrencies and Eurobonds.

The sterling market is still, of course, of considerable greater importance than the domestic currency markets of many other countries—and received a fillip in 1974 from the expansion of the oil surpluses of the OPEC countries. However, London's attractions in this area are obviously tied in with the fortunes of the U.K. economy and the exchange rate.

In 1974, the U.K. accounted for 37 per cent or \$21bn. of the oil exporters' surpluses, according to the Bank of England's figures, but last year the proportion dropped to 13 per cent (or \$4.3bn.) out of the much-reduced surplus of \$31.5bn. There was a reduction in holdings of Treasury Bills over the year and much-reduced purchases of British Government stock, almost entirely in the first half of the year: overall there was a negligible change in sterling investments during the year.

Uneasiness

However, non-sterling deposits held with banks in London still accounted for nearly a half of the \$9.1bn. held in bank deposits around the world. Although there has been evidence of some uneasiness among major holders of sterling this year, there is no suggestion at present of any total withdrawals. Apart from the continuing sizeable uncovered interest rate margin in favour of the pound, political factors are also likely to affect the distribution of the surplus between London and New York, and other growing centres.

The other main question over the last couple of years has concerned the City's role as the leading Eurocurrency centre. Uncertainties over the size of the market as a whole arose in particular during 1974 following the failure of the Herstatt Bank in Germany that summer. While the relative impact was undoubtedly greater in the less well-established centres, there was also a very sharp fall in the absolute level of business—of between \$1bn. and \$12bn. in three months. But the market soon proved its resili-

ence and was growing again. Indeed, according to figures published by the Bank of International Settlements, the external foreign currency liabilities of commercial banks of the leading eight European countries increased at a rate of nearly 20 per cent during much of 1975.

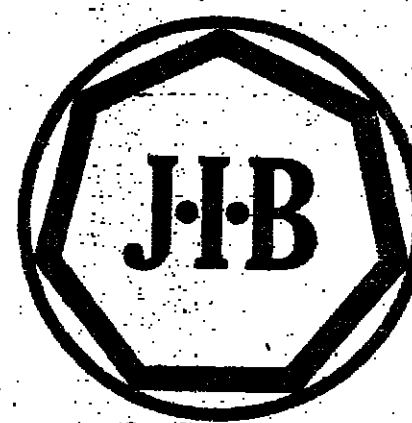
Within the broad question of the size of the Euromarkets, there is also the specific issue of London's position vis-à-vis other centres. Banks in the U.K. certainly seem to have maintained their share of Eurocurrency markets with a proportion of slightly over 50 per cent towards the end of last year.

The question was really raised two years ago when the U.S. authorities removed the Interest Equalisation Tax and altered the Foreign Direct Investment Guidelines. It is still difficult to calculate the exact impact but it seems likely that a number of issues which might have previously been negotiated in New York, but there has certainly been no dramatic change, or sharp increase in borrowing by foreign organisations in New York, with the exception of the Canadians.

This partly reflects the continuing impact of a number of market regulations which still act as a geographic tie with

barrier to entry. In private sector foreign wishing to tap the market have to go to the complexities of the Securities Exchange Commission, are also problems with the U.S. rating agencies and comparatively few companies would attractings from the two U.S. But underlying the distinction for between London and the London has in become the natural dealing in the E dealing in the E regulations which still act as a geographic tie with

CONTINUED ON NEXT PAGE



Extract from Accounts at 31st December, 1975.

	1975	1974
Issued Capital	£000	£000
Retained Profits	10,800	10,800
Subordinated Loans	1,506	981
Deposits	4,941	4,258
Loans	273,825	225,880
Total Assets	169,599	148,019
Profits before Taxation	296,810	248,164
after Taxation	1,825	1,682
	849	780

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فوائد الاستثمار

WORLD BANKING VI EXPORT FINANCE

The banks' key role

TOTAL U.K. exports for 1975 amounted to some £19.8bn. while for the first two months of 1976 they were running at around £3.6bn.—or close on a fifth up on the first two months of last year. These figures give some indication of the sort of sums that change hands whenever export finance is needed. And because of the sheer weight of the money involved it is equally clear that the greater part of this financing can only flow from the major clearing banks.

Export financing has long been big business to the banking community and the range and depth of its services to industry and commerce is impressive. The banks are willing and able to advise on the best way to discover overseas markets as well as on the various methods of selling goods and services abroad.

The banks also excel when it comes to smoothing the flow of documentation. Paperwork can be a particularly nasty headache when commercial frontiers are about to be crossed; the prospective exporter has to come to terms with a multitude of restrictions, starting with exchange control. He has to pick his way through the small print in a number of contracts and insurance forms. And finally there is the actual method of financing itself.

The exporter is quite likely to incur many expenses and delays before he receives full payment for his goods, and the clearing banks offer various schemes aimed at overcoming these difficulties. In addition to normal short- and medium-term overdraft facilities, finance is available from specialist com-

panies. Roughly half the export financing undertaken by the clearing banks is done in conjunction with the Government-controlled Export Credit Guarantee Department—which is not surprising given the attractive terms on which exports can be financed once they have the backing of ECGD insurance cover.

The ECGD was created to encourage U.K. exporters by offering protection against the risk of non-payment. The insurance offered by the ECGD covers two broad categories of risk—the creditworthiness of the overseas buyer and the political and economic risks of the country concerned. ECGD insurance does not cover risks normally insured by commercial insurers—fire and marine risks, for example. Premiums generally depend on the market involved—and to a certain extent on the exporter—as ECGD will increase premiums where they are subject to excessive claims.

Share

Understandably, the exporter is expected to share in the risk of his transaction, and therefore the extent of ECGD cover is limited to less than 100 per cent., generally about 90 per cent. In certain circumstances the banks are able to extend policy management services in respect of ECGD insurance cover.

But the main attraction to the exporter of ECGD cover lies with subsidised financing. For export credit of two to three years the banks are able to limit their interest to 1 per cent over base rate, whereas

normal commercial rates would probably be between 1½ per cent and 2 per cent over base rate. For credit of between two and five years there is a fixed return of 7½ per cent which is in fact a full two percentage points below the present 9½ per cent base rate.

The point here is that ECGD cover insures by 100 per cent. any export finance the banks advance, and this guarantee from ECGD is unconditional. Credit insurance was introduced by the Government in 1930, since when demand has grown rapidly. In 1949-50, exports from the U.K. totalled £1.9bn. of which 11½ per cent was insured by ECGD. By 1974-75 the department's share of the total U.K. export credit market had risen to very nearly 34 per cent of exports amounting to £17.5bn.

One problem the banks have had to grapple with in recent years is foreign currency fluctuations. Thus increasing competition and instability in the foreign exchange markets mean that the U.K. exporter has to quote prices and accept payment in a foreign currency and in so doing shift the exchange risk on to himself.

The exporter can in fact cover this risk by arranging forward contracts with a bank—and by doing so he may even be able to increase his profit margin or at least find himself more competitive because he will know just how much payment will be received, enabling sales prices to be calculated more easily. The banks can convert foreign currency payment into sterling at a fixed rate regardless of what the current rate may be. Many countries have restric-

tions regarding the type of goods which they will allow to be imported as well as the amount of foreign currency which can be made available for their payment. The banks are in a position to discover swiftly and at modest cost just what are any given set of current regulations.

Certain countries that take exports from the U.K. do not have enough sterling to pay for their essential imports. At such times, even though the overseas buyer has sufficient funds, the exporter cannot expect immediate payment. In this sort of case the accepted practice is

for the overseas buyer to pay for his goods in local currency when he receives shipping documents. This money is lodged with a bank and the exporter is paid only when the exchange has been allotted. This part of the overseas buyer's money is for documents of title to be sent direct to the overseas buyer, who could then pay by means of cheque or money transfer. This is known

as an open account, and it can be sold. But as with an open account the exporter is parting with his goods and relying on a credit. In order to a cause it does not satisfy ex- change control regulations, or through a lack of funds on the part of the overseas buyer. This would delay settlement, and in extreme cases cause settlement of the collection basis, and no fail. As the goods would pre- sumably have been shipped letters of credit. The latter is perhaps the most and most prompt form of payment for goods. Goods can be shipped on the consignment basis. In this case there is no specific sales contract and payment is made by agent U.K. bank to pay the exporter only when the goods have been

provided. he presents docu-

ments that conform the instructions and a specified in the de- credit. In order to a fully total protecti- non-payment, espo demand irrevocable credit by one of i banking houses in th means that the confi- warrants to the ex- the letter of cred honoured irrespecti- might happen either- seas buyer or to a bank which the for originally instructed.

Jeffre

INTERNATIONAL MARKETS

Slowdown in activity

THE EVENTS of the last two years have profoundly altered the structure of international banking. Moreover, although the climax of the strains and stresses in international banking was in 1974, there is no sign that the changes which were set in train will be reversed.

The reasons why the changes are likely to prove permanent lie, perhaps, in the longer term trends of previous years rather than in the immediate crisis associated with the closure of Bankhaus I. D. Herstatt and the crippling losses incurred by

banks in many industrial countries on property lending and on the foreign exchange markets. The long-term trend had been a massive expansion of banking business in general and of international business in particular—an expansion which had cut the ratios of banks' equity to total assets to levels below which they could not be cut any further and which had also seen the foreign share of the assets of the world's major banks rise from tiny proportions in 1960 to well over 50 per cent. Expansion could not con-

tinue: new loans now have to be provided from the proceeds of repayment of earlier loans except insofar as banks are able to increase their capital. At the same time the scale of international banking transactions multiplied. On top of the existing tendency towards in- creased concentration inter-

nationally on financing huge investment projects such as the development of the North Sea oil and gas reserves came the multiplication of balance of pay- ments deficits as a result of the oil price rises.

The crisis of confidence after the Herstatt collapse concentrated deposits in the hands of the biggest banks, thus inducing a multi-tier structure in the international inter-bank markets as smaller banks had to bid higher rates in order to attract deposits. This in turn reduced the smaller banks' capacity to participate in the biggest single area of the international banking business—syndicated lending—where the rates paid by the borrower are calculated by reference at best to the average

rate of inter-bank interest rates, and more usually by reference to the rates at which larger banks offer funds.

This multi-tier structure persists to-day, though the differentials between the rates paid by big and by small banks has narrowed.

The coincidence of these various trends with the inter- national banking crisis of mid- 1974 posed various questions for the future of international banking. Now, nearly two years later, it is perhaps possible to see some of the directions in which the situation is developing.

One important point which is so obvious that it is seldom made is the slowdown in the extent to which banks are increasing the provision of new loans which are setting up new offices overseas. Although certain areas—such as the Middle East—are still candidates for expansion on a bank-by-bank basis, and although interest in some of the world's major syndicated loans by banks (particularly Continental) are increasing, the

European banks' under-represented own countries, the international banking substantially comp- will doubtless cont filled over time, but in the establishment branches: and re- offices by internati will surely not occ

The second is a new lending in gen- seems little likely banking. Now, nearly two U.S. banks in partic- ing the share of it capacity which the international busin many argue that wh awaited expansion made is the slowdown in the could even be a sl extent to which banks are increasing the pro- setting up new offices overseas. new loans which companies within th the Middle East are still cand- are signs that th dates for expansion on a bank-by-bank basis, and although interest in some of the world's major syndicated loans by banks (particularly Continental) are increasing, the

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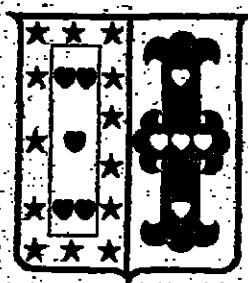
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WORLD BANKING VII

FOREIGN BANKS in LONDON

City's status maintained

Bank opened not have full banking opera- tions in London.

It is not often realised that foreign bank branches in London control more than twice as much money (£71.8bn.) as the London clearing banks (£32.1bn.). American banks alone account for £36.3bn. and Japanese banks account for £12.1bn. The bulk of foreign banks' business is in the Euro-currency markets. They manage \$140bn. or 80 per cent. of all U.K. banks' foreign currency liabilities. They provide 57 per cent. of the foreign currency requirements of the U.K. public and private sectors.

Their role in the sterling market is nowhere near as important but is still significant. Total sterling deposits amount to £8.6bn.—15 per cent. of the total. This is just under a third of the London clearing banks' sterling deposits. Sterling advances amount to £3.1bn.—twice the figure for the Scottish clearing banks and over four times the figure for the accepting houses.

Such figures underline the City's importance but not all bankers are as enthusiastic as Mr. Ulrich about the future. Dr. Michael von Clemm, of Credit Suisse White Weld, concluded at a recent Financial Times conference that "while the City is apparently holding currency syndication activity, its own as a pre-eminent financial centre, its prospects for continuing in this role have not been as dim as they are to-day customer."

Closed

Nevertheless, some of the major American banks are clearly re-thinking their role in London. Some have decided to drop unprofitable personal banking services. Chase Manhattan is in the process of closing its Knightsbridge branch and will cease offering teller services at its Berkeley Square branch from June. Citibank has closed its West End branch in Bruton Street and its small City branch in Moorgate.

On the wholesale side certain bankers perceive a gradual reduction in London's pre-dominant role in the Euro-currency markets. Fred Schwartz, who heads Bankers Trust's Euro-City, is apparently holding currency syndication activity, believes that "decision-making appears to have moved from London in the direction of the been as dim as they are to-day customer."

Over the past two years some American banks have had to mount expensive support operations for their fledgling merchant banking subsidiaries (set up in the halcyon pre-Berstat era) which ran into problems in areas such as U.K. property lending. Marine Midland, for instance, specifically mentions, in its latest annual report, the adverse impact of the London merchant bank on its own earnings.

As a result, head offices are exerting much tighter control of their London affiliates, the emphasis on domestic U.K. business has been dropped as has the concern for growth per se. Most are now following the successful example of Citicorp International Bank and Manufacturers Hanover and developing into the syndication arms of their parent banks—concentrating on fee incomes rather than balance-sheet growth.

Apart from loan loss problems a perennial worry for the foreign banking community is the continuing rapid growth in U.K. operating costs. London's costly office accommodation is no secret. Prime office space is twice as expensive in the City as in Paris and four times as expensive as in Frankfurt and Brussels. In addition phone and telex charges are rising twice as rapidly in London.

Against this must be set the markedly lower level of London salaries compared with Continental and North American financial centres. In fact Dr. von Clemm argues that since salaries are such an important element in total operating costs, London is in reality no more expensive than competing financial centres and is certainly not pricing itself out of the market.

A much more serious threat to London's long-term future is the steady rise in U.K. taxes. Bankers' grievances centre on the recent increase in U.K. corporate tax from 40 to 52 per cent. and the Inland Revenue's insistence that a profit be attributed to U.K. funding operations.

As a result more and more business is being booked outside London. Over the past year the foreign banks have managed to win some concessions from the Revenue. In November the Government announced that it would put foreign bank branches on the same footing, with respect to foreign tax credits, as British banks. Before this, U.K. banks had a built-in cost advantage when quoting for loans in certain countries.

Concessions

Despite these concessions the Inland Revenue appears determined to increase the tax burden of the foreign and consortium banks in London. The possibility of taxing dollar-denominated subordinated debt against sterling, has caused considerable dismay. In the case of a bank such as London

LONDON'S FOREIGN BANKING COMMUNITY, 1870-1976

Year	Total	U.S.	Japanese	European	Other foreign
1870	10	—	—	2	8
1914	29	3	1	8	17
1950	53	7	4	19	23
1960	77	10	8	28	31
1966	103	14	12	34	43
1967	109	15	12	37	45
1968	125	23	12	39	51
1969	144	32	12	45	55
1970	159	37	12	50	59
1971	172	40	15	53	64
1972	202	50	19	60	73
1973	226	53	21	76	76
1974	348	61	23	84	80
1975	244	57	23	86	78
Total assets (£bn.)	71.8	36.8	12.1	22.8	

Source: The Banker.

banks in New York (though far less than in London) is growing far faster.

In terms of actual business there can be no denying New York's increasing importance. Since the ending of capital controls in 1974 American banks' foreign lending from head office has increased by 114.2 per cent. to \$87.2bn. (end-1975). By comparison U.S. banks' London branches had only boosted their lending by 20 per cent. to \$73.9bn. Even though U.S. banks' foreign branch lending is growing considerably more slowly than home office foreign lending, London's performance fact that the number of foreign

In the first 11 months of 1975, for instance, U.S. banks in London increased their assets by 6.9 per cent. to \$73.9bn. while U.S. bank branches in the Bahamas and the Caymans increased their assets by 40.1 per cent. to \$44.4bn. If this growth continues U.S. bank branches in the Bahamas and the Caymans will overtake those in London by 1978. To put London's decline in perspective, in 1969 U.S. banks' foreign branch assets in London were more than eight times larger than those in the Bahamas.

William Hall
The Banker

International

FROM PREVIOUS PAGE

ut these banks age, can take decisions with greater speed than previously and develop the personal contacts with potential borrowers and investors which the cumbersome structure of most commercial banks prevents.

Slowdown

Most important of all however is probably the increase in circumspection in the markets and the slowdown in activity itself. In the boom years before 1974 almost anyone could sell almost anything. This is not to suggest that the smaller banks marketed worse risks than the larger banks, merely that it was much easier for smaller institutions to find investors for loans or issues than is the case now.

Even a relatively small deal may need to be pre-underwritten before it comes to the market and by setting these days, the smaller banks do not have the resources to pre-underwrite, while the high-flying bigger banks prefer to concentrate their resources on larger banks for business where they are getting at an early the fees.

The other side of the coin is that the smaller banks continue to thrive. The rationale of the consortium banks has been questioned continually for years—a sensible economy of scale when they were set up, their function has been overtaken by the increase in the importance of the Euro-markets which has required their parent banks to establish Euro-market operations in their own right. But only a tiny handful of consortium banks has been taken over or otherwise rationalised, while for every consortium bank which has run into significant difficulties, ten others have continued as a credit to their shareholders both financially and otherwise.

The truth of the matter is probably that the markets are big enough for both big and small banks. Even if 90 per cent. of the world's international banking business were to fall into the hands of big commercial banks, the remaining 10 per cent. would probably be sufficient to keep the smaller banks in comfortable profit.

Mary Campbell

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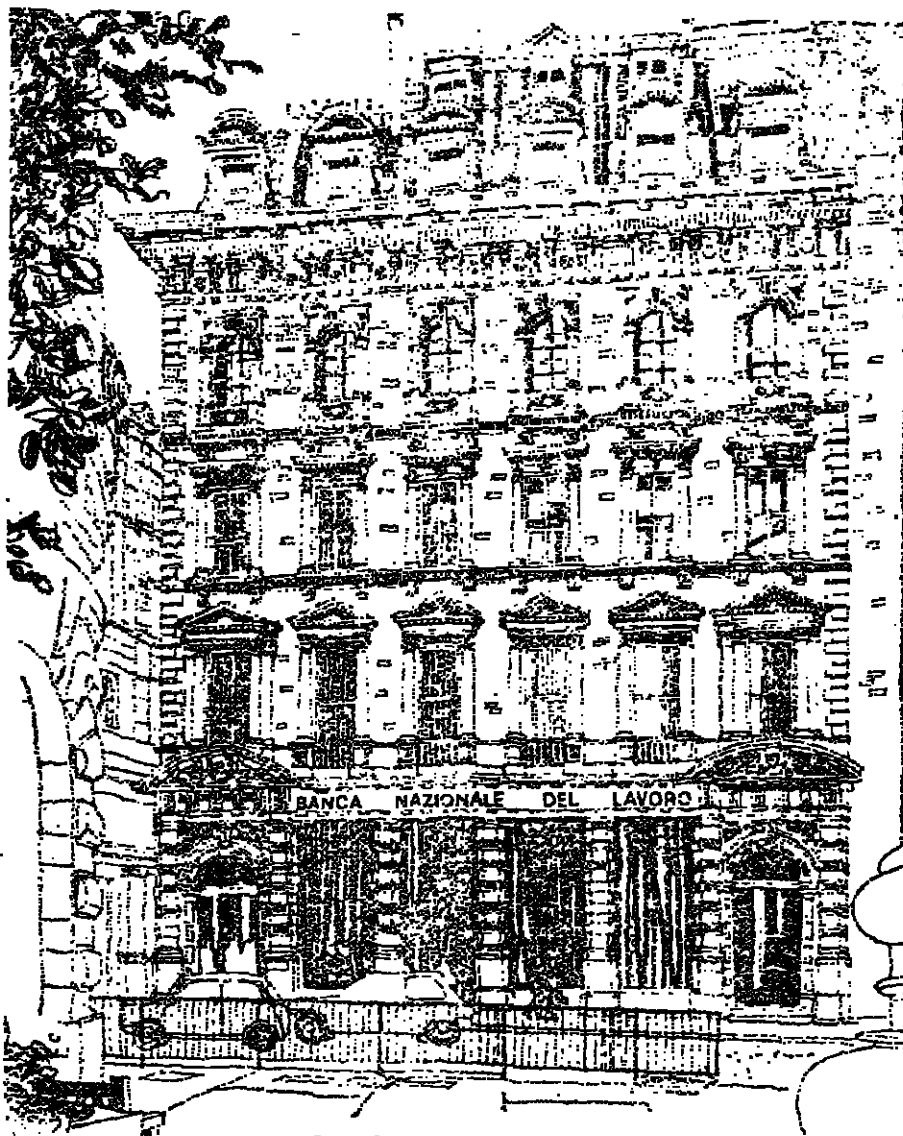
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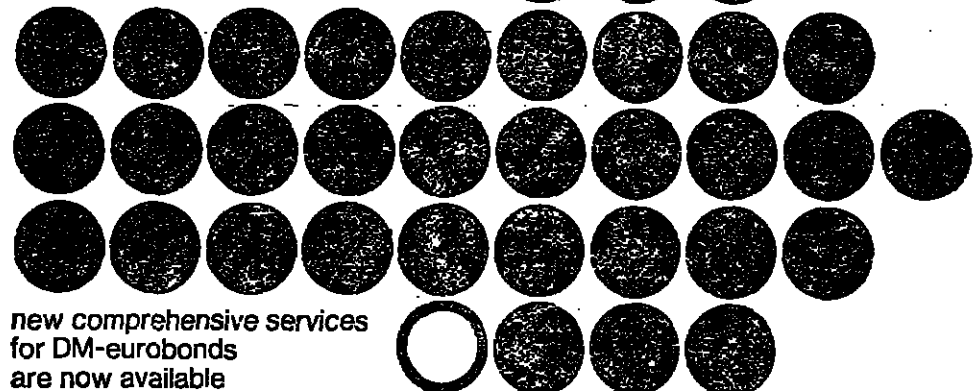
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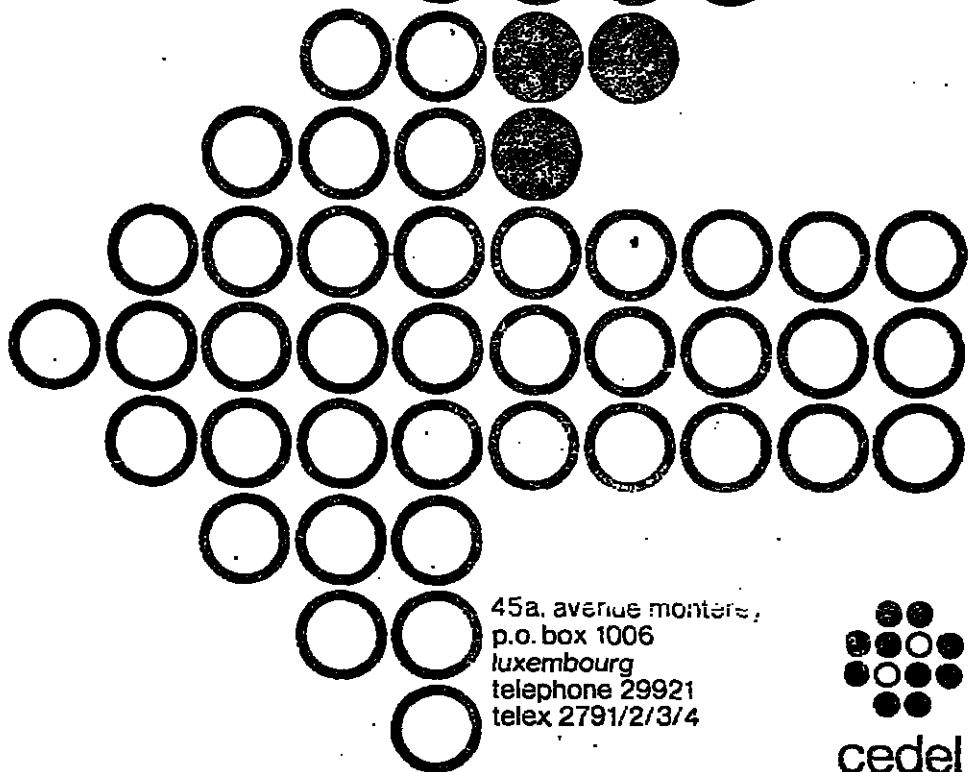
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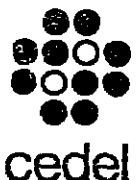
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WORLD BANKING VIII

ITALY

A sea of troubles

ITALIAN BANKING is a curious animal, at least when viewed from the customer's side of the counter. The banks have too many employees, and they are paid too much, certainly in relation to the effort applied. A simple transaction of cashing a personal cheque—or at least what should be a simple transaction—involves three officials, including the cashier, and can take anything from 60 seconds to three-quarters of an hour, and annoyingly, there is no way of telling in advance which it will be. There has, of course, to be an explanation for this type of behaviour, but ofhand no one appears to know what it is: the explanation, on reflection, is equally unsatisfactory: yet the customers seem happy to go along with the system, or rather the lack of it.

Labour

It is hardly surprising then that bank overheads in Italy are high, with one estimate that labour works out at approximately £13m. per head annually, or more than £8,000 at the current exchange rate. Despite such costs, the major banks do not seem to be particularly profitable. They charge well for their every service, take a particularly cautious approach to assessing credit risks and manage to maintain (or are allowed to do so by the authorities) a generous spread between lending and borrowing rates.

Their incidence of doubt-debits ("bad") is a category which in Italy only comes at the end of a long line of rolling over) is low: the past year has seen more than its fair share of corporate collapses, yet against a fierce recessionary background, the banks on average succeeded in limiting their dubious debts to not much more than 1 per cent of total advances. Depending on the bank, the actual

customer is often committed to a degree of horse-trading over what interest rate he earns on his current balance: if he is ignorant of the system, he is likely to lose out, even though the banks may have announced a formal decision to increase rates, and one would have reasonably expected that such adjustments would be automatic across the board. Not so, but it is very much automatic whenever rates go down!

All of which makes it sound very much a haven for bankers, but not the way they tell it. Italian bankers claim they are forced to operate in a virtual quicksand of official policy, with wild and increasingly frequent gyrations between easy money and tight credit—and right now it's very tight. The Bank of Italy and the Treasury, to the extent that they manage to agree these days—and that is not very often—have put their main emphasis on monetary policy in an attempt to bolster the hard-pressed lira, since the present political vacuum allows precious little else. The central bank's real discount rate stands at 12 per cent, or just double what it was less than three months ago, and virtually all but top-line risks—something of a euphemism for borrowers where the State, in one way or another, is the ultimate guarantor—are having to pay interest of anything up to 25 per cent, for bank accommodation.

The banks continue to complain of being obliged to invest too high a proportion of new deposits in fixed-interest bonds, and in much the same way—but without much real conviction it seems—they bemoan their special deposits with the Bank of Italy. Just lately, however, they are even more worried, and their employees are greater extent still, over provisions in recent measures to try to stem the illegal export of currency. It is claimed that the authorities

are putting the onus and the legal liability on to bank staff to ensure that there is no falsification of import and export documents, one of the classic Italian routes for getting money out of the country.

Right now bank employees are threatening industrial action to reinforce their argument that such policing is not their legitimate function, but one can only guess at the really appalling mountains of paper which will accumulate in banks if all commercial transactions are now to be thus vetted. Any resulting tightening of illegal money channels may be minimal, but the entire process should certainly greatly disrupt ordinary commerce, which is hardly what the country wants at a time when it is struggling to break out of the present severe recession.

If the overall profitability of the Italian banking system has not been hit adversely by the recession, the same cannot be said for the corporate sector generally. Depressed sales and higher production costs throughout 1975 have combined to produce the present situation, in which a major company reporting any sort of profit is indeed a rarity, and even the very occasional exception represents a minuscule return on capital employed. The situation has not been quite so bad with many of the small to medium-sized companies in the industrial north, but they have nothing like adequate resources for essential investment if Italy is to capitalise on the steady upsurge of demand in many of their main market areas, most noticeably West Germany and the U.S.

The Italian capital market remains underdeveloped, and these very urgent needs, needing investment funds have not much option but to have recourse to the commercial banks, a source which has been rightly criticised in the past for

failing to respond adequately to their needs. It remains a legitimate criticism of the Italian banks and, on a wider plan, of the whole capital market, and it should be remembered that the industrial backbone of Italy is in large measure made up of these small to medium-sized companies, and not the notorious State-sector industrial giants—notorious as much as anything else for their inefficient presidential management structures—and their seemingly endless capacity to return huge losses.

The financial base of most of these groups are a mess: the criterion used for filling the top jobs in them is still based more on political patronage than real commercial merit, a criticism which, even if to a somewhat lesser extent, also applies in the Italian banking world. Indeed, Mr. Guido Carli, the distinguished former Governor of the Bank of Italy, had this swan-song, and he should know: "our political forces are not interested in how well the banking system works, the policies it proposes or carries out. They merely want to get their own men into the system and keep those of rival power groups out."

Signor Carli at least tried his best, although as he himself has acknowledged, not always with success, but his presence at the helm of the Bank of Italy did no harm to Italy's reputation abroad or to foreign confidence in the Italian banking system, and even despite some reversals, notably the still finally unresolved Sindona affair. The situation to-day is different, and it is not the fault of Carli's successor, Dr. Paolo Baffi. The lack of international confidence in Italy to-day is a political reaction as the country edges towards a

general election from which it seems only the Communist Party, which already commands the support of one in three of the electorate, will really benefit. The run on the lira which forced the authorities to close the market temporarily on January 20, was prompted in the main by a political evaluation of Italy's prospects, not by conventional economic criteria, and a fair portion of the funk money sprouting wings of this year was of the home-grown variety and not the stuff of international speculators. In such a situation, foreigners are not slow to get the message.

Italy to-day remains as far away as ever from Dr. Baffi's "golden triangle" of price stability, full employment and external balance, but confidence in the system, and that inevitably includes the banking system as well, revolves more and more around political questions. Are the Communists to emerge directly into the Government process, following the next general election, whether through their own particular "historic compromise," or a kind of popular front with the Socialists? If the answer is yes, and that remains the forecast of most Rome-based observers, where stands the lira and foreign confidence in Italy, at least (perhaps indeed only) in the short term?

The real pessimists wonder whether, in fact, a conventional banking system would survive in such a situation: very many more Italians note the efficient organisation of the Communist Party, its professed commitment to a mixed economy, and even its proposals for reforming the stock exchange as a source of capital for the industry, and they are much less worried. Who knows, it could even be easier to cash a personal cheque!

Dominick J. Coyl

FRANCE

Breathing more easily

THANKS LARGELY to the easier money and credit policies adopted by the authorities, the past year has been a much happier one for the French banking sector after the pressures of 1974. During the 1974 financial year, most of the bigger establishments, particularly the nationalised banks, suffered badly under the dual constraints of the supplementary reserves which they were obliged to deposit with the Bank of France under certain conditions and the high cost of refinancing.

The most striking example of the depressed state of the banking climate was the sharp deterioration in the results of the Credit Lyonnais, one of the "big three" nationalised banks, which for the first time in its history reported a huge loss of Frs. 153m. (about £15m.) at exchange rates pertaining at the time. Policy mistakes were undoubtedly responsible for this situation, but at the root of it all was the rapid rise in refinancing rates, which rose from as little as 3.5 per cent to 14.5 per cent, during a relatively short period of 18 months.

The 1975 financial year marked a complete reversal of

Government policy. The recession, the worst in France's post-war history, obliged the authorities to take expansionary measures aimed principally at stimulating public works and industrial investment and, to a lesser extent, consumer spending. Banks' reserve requirements for sight deposits were progressively brought down from 17 per cent at the beginning of last year to 2 per cent by the end of September, the lowest level since 1967, while reserve obligations for time deposits and savings accounts were completely suspended.

These measures reduced by nearly Frs. 20bn. the refinancing requirements of banks. At the same time, the relative success of the Government's anti-inflationary policy and the return of the franc to the joint European float in the summer of 1975 enabled the authorities to adjust interest rates to a level rates, which in 1974 were frequently maintained below day-to-day money rates, applicable to short-term borrowing by which still acts as an important guideline, although it no longer rates in 1975. But the move-

ment was no more than relative and base rates were nevertheless progressively reduced from 12.4 per cent at the very beginning of the year to 8.6 per cent by September, when the Government adopted its autumn refractionary package. Day-to-day money rates followed suit, falling from 11.5 per cent at the beginning of the year to 6.45 per cent, in December.

The authorities' interest rate policies, aimed essentially at bringing about a greater reduction in short-term than in long-term rates as well as reducing the gap between the rates paid by borrowers for bank loans and those accorded by banks on time and savings deposits, have turned out to be something of a mixed blessing as far as the banks are concerned.

While borrowing-and-lending operations have been facilitated compared with 1974, banks' interest margins are still considered to be far from satisfactory. Thus, the monetary authorities allowed base lending rates, which in 1974 were frequently maintained below day-to-day money rates, applicable to short-term borrowing by which still acts as an important guideline, although it no longer rates in 1975. But the move-

ment was no more than relative and base rates were nevertheless progressively reduced from 12.4 per cent at the very beginning of the year to 8.6 per cent by September, when the Government adopted its autumn refractionary package. Day-to-day money rates followed suit, falling from 11.5 per cent at the beginning of the year to 6.45 per cent, in December.

As a result, the total amount of interest payments made by banks, which jumped from Frs. 8.6bn. in 1973 to Frs. 14.3bn. in 1974, continued to rise sharply in 1975. A rapid increase in operating costs estimated at about 18 per cent, and due mainly to wage rises granted by the banks in 1974, has gone hand in hand with the upward trend in interest payments. Indeed, the rate at which operating costs have risen exceeded that of the increase in the volume of credits distributed for the second year running.

However, justified the complaints of the banks, on this score may be, the results which have so far been published this year present a very cheerful picture. Credit Lyonnais, last year's black sheep of the bank-

ing family, turned its huge loss of Frs. 153m. into an equally impressive net profit of Frs. 163m. in 1975, having put an end to its damaging practice of granting large fixed interest loans which was largely responsible for its previous financial troubles.

Société Générale, another nationalised bank, which managed to make a profit of Frs. 78m. in 1974 in spite of the unfavourable economic and financial climate, doubled its earnings to Frs. 146m. in 1975 on a 22 per cent higher turnover than the previous year. And the State-owned banks are not the only ones to have done well. Compagnie Financière de Suez, the holding company of one of the leading French merchant and investment banking groups, and its main private sector rival, Compagnie Financière de Paris et des Pays-Bas (Paribas) have both reported big rises in profits, as has the Banque de l'Union Européenne, the banking arm of the Empir year present a very cheerful picture. Credit Lyonnais, last year's black sheep of the bank-

If the scramble for business in the years following the so-

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WORLD BANKING IX

WEST GERMANY

Settled times

Two of the German banks, one for the German banking industry, and many banks produced their largest profits since the second war. Interest margins always tend to be large in a period of falling interest rates as the interest charged on loans chases money market rates downwards, and this was certainly the case last year. Only in the second half of the year did the decline in the refinancing rate slow and the competitive lowering of loans rates continue, leading to a reduction of margins. At the same time overall credit extended showed growth — not very marked growth in a recession year — but enough to allow the banks to benefit from the easy financing conditions.

Appetite

The overall credit extended to customers by the big three banks grew by 8 per cent, compared with the growth in their balance sheet totals of 16.6 per cent. The noteworthy thing here was that short-term credit to non-bank customers fell, while long-term credit with maturities of over four years grew by 29.7 per cent. This growth reflected the large credit appetite last year of the public sector and also the conspicuous attempts by industry to consolidate its debt position cheaply at a time of depressed business. On the liabilities side of the banks' balance sheets the most remarkable feature was the rapid growth in savings deposits, which were up by 21 per cent at the three big banks taken together.

On top of the lax financial conditions the banks also achieved good gains in service income thanks to a resurgence in the popularity of the German securities markets and because of an active year for bond and share issues by corporations. As a result Deutsche Bank raised its profits by 20 per cent, Dresdner Bank by 35.4 per cent, and Commerzbank by 33 per cent, and these profit increases were after an impressive amount of financial consolidation and risk provision. Commerzbank's tax bill, for instance, was up by 88 per cent.

The outlook for the big banks

does not remain quite as bright as it was this time last year. Interest rates are now reckoned to be close to the floor and this means that margins are being squeezed somewhat. It is important that business volume picks up more in the course of 1976 than it has done to date. At their annual press conferences the speakers of the big banks gave the impression that despite the upturn in the economy that has so clearly set in, this upturn has yet to work its way through to the credit business. It is particularly the lack of an upturn in the demand for investment credit that worries the banks and keeps them sceptical that the economic recovery will prove a long-lasting one. At the same time the services income associated with a rising stock market has been less generous of late. The stock market indices have been on the downturn recently after the Commerzbank index moved up to the 800 mark, and it is feared that the market may have overestimated the speed of the West German recovery and is now waiting to see whether events justify its hopes.

Meanwhile the West German banks are turning overseas for their future growth. It is surprising for the outsider, who is used to hearing of West Germany as an international trading nation, to hear that Deutsche Bank opened its first international branch — apart from a Luxembourg subsidiary — in London last year, and has yet to open a branch in New York. The rise of Herr Guth, who has long been responsible for Deutsche Bank's overseas activities, to the position of Speaker is one of many signs that the German banking industry is now working to catch up from its late start in the establishment of international representation. The news of new branches opened by West German banks overseas came thick and fast last year. Westdeutsche Landesbank was conspicuous in this respect, as was the Bayerische Vereinsbank of Munich, whose Speaker, Dr. Werner Prenauer, will also step down this year in favour of Dr. Max Hackl.

Until recently it was the policy of German banks to have representative offices abroad,

cultivate correspondent relationships and to become partners in consortium banks. Commerzbank's participation in Europartners, and Westdeutsche Landesbank's interest in the Orion Bank are examples of the latter. These consortium banks still have a valuable function, but it is clear that the aspirations of German banks abroad are increasingly emphasising their direct participation in the money and banking markets of other countries. Dresdner Bank got off to an early start here with branches already established in London, New York, Chicago, Los Angeles, Singapore and Tokyo. Deutsche Bank has just recovered some lost ground by absorbing its subsidiary company, the Deutsche Ueberseesche Bank, which already had a well-established network of branches in South America, one of the favourite stamping grounds of German industry.

The impetus behind this move towards international branching was provided by the influx of foreign banks into the German banking centres. There are now 88 branches of foreign banks in West Germany, 31 of them American, and it is obvious that what they can offer West German companies is not so much banking services within West Germany as the services of their home organisations and of their international networks.

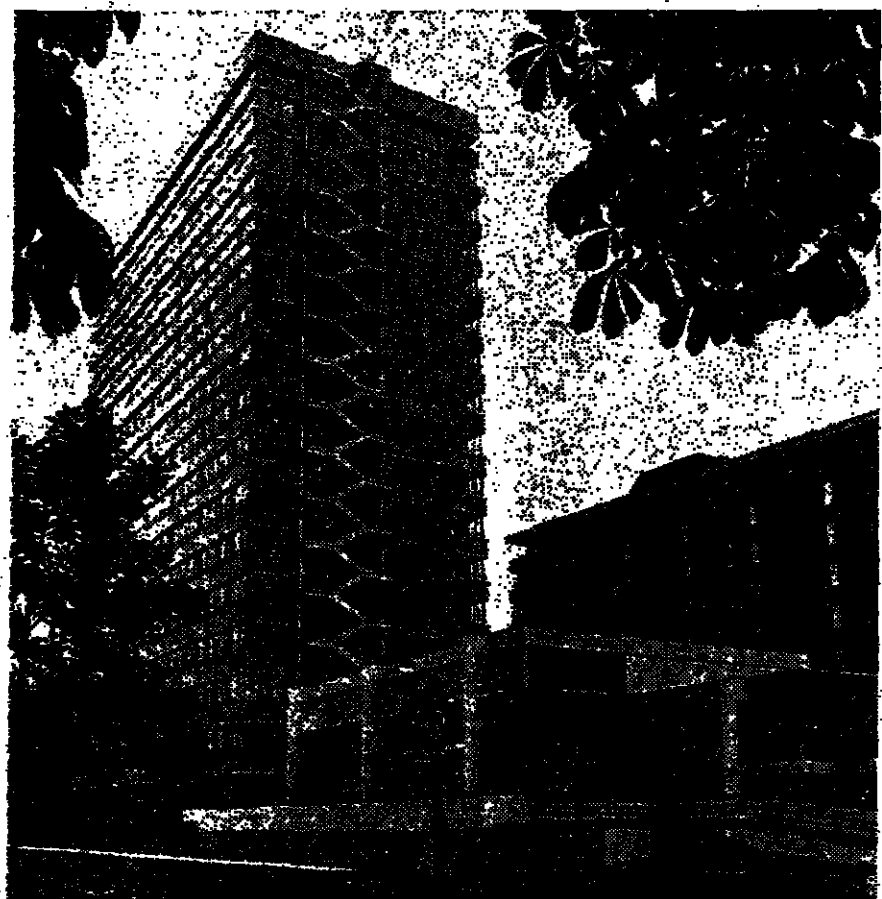
Danger

There is also the remote danger that the German Government may feel moved to place the same sort of restrictions on the operations of West German banks as were applied to American banks in the 1930s and which were a powerful inducement for these banks to concentrate their efforts abroad. German banks are currently allowed to do almost everything financial anywhere in West Germany. They may hold equity stakes in industrial companies. Their executives may sit on the supervisory boards of industrial companies. They also manage the shareholdings of most of their customers and represent their interests at annual meetings. Their influence over the German private sector has often been questioned and is in fact the subject of two official enquiries.

The success of the banks last year in achieving record profits in a period of recession can only reinforce curiosity as to whether competition in the German banking sector is all that it might be. During the summer a monopoly commission will report to the Government on its findings about the universal banking system. Its findings will be followed later by the report of a separate "study commission" which has been looking into pros and cons of the universal banking system in greater detail.

These reports may cause some stir but one is inclined to doubt it. The worry about unemployment, the trend to the Right in German politics — both suggest that it would be dangerous in this election year to attack part of the goose that laid the golden egg of the "Wirtschaftswunder". It is notable, indeed, how the latest statements from the Finance Minister, Hans Apel, was so fulsome about the way in which the private banking sector had co-operated with the Government in creating a new deposit insurance system in the wake of the Herstatt disaster.

Nicholas Colchester
Bonn Correspondent



Chemical Bank headquarters in Frankfurt.

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reforms" of 1966, vestissements (BAIF), with of total transactions compared Banque Nationale de Paris with the British capital's 50 per cent (BNP) participation, have set up cent. The French banks could their headquarters in Paris. The French banks could UBAP, for instance, has managed to cash in on all this no means stood aged or co-managed more than new business originating or flow- last three years. \$1bn. worth of medium-term financing through Paris. The Credit- ists have expanded loans to Arab countries last year, while FRAB Bank has European bank to manage have opened up specialised in the financing of Eurocurrency loans, while d. The Arab oil- industrial projects in the Arab- Paribas and Credit Commercial de France, both privately owned banks, are among the principal banks in the world managing of co-managing Eurobond issues.

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several Arab- tum banks, such e Banques Arabes UBAP), in which is has a 40 per AB Bank, set up e Générale and the Banque ernationale, d'in-

Indeed, it is the activities of these banks and the growing importance of Paris as a Euro- currency and Eurobond market in the wake of the 1973 oil crisis that has at last given the French capital something of the status of an international financial centre, and not the Bourse or gold market, as the Government once hoped. Only London now precedes Paris in importance as a Euro- currency market, with the latter out having to comply with accounting for some 15 per cent, normal, minimum reserve re-

Speciality

So-called "offshore" opera- tions have become a speciality of French banks. While the use of residents' funds for Euro- market transactions are subject to strict controls, banks are free to raise money from non-res- dents for re-lending abroad with- out having to comply with

Robert Mauthner
Paris Correspondent

Organization of the Sparkassen, Landesbanken/Girozentralen in the Federal Republic of Germany



Public Savings Banks

The German savings banks (Sparkassen) are legally and economically independent credit institutions. They are communal savings banks operated under public law. The business of a savings bank is directed by its managing board. Their tasks and activities are laid down in the articles, which allow the savings banks to do all usual banking business for their customers. Transactions for their own account are subject to some limitations to secure the deposits, e.g. savings banks are not allowed to acquire securities out of their own funds.

The savings banks offer all services of a modern banking institution. Their services are available to every private individual, every business enterprise and every local authority. The following are the most important forms of business transacted: the acceptance of all types of deposits, credit business of all kinds, encouragement of the acquisition of personal property, settlement of cashless payment transactions and all other types of banking services, e.g. transfers to payees in Germany and abroad, collection of debts, bills and receipts, execution of cheque transactions and issue of cheque cards, purchase and sale of foreign currency and travellers' payment media caring for the need of customers in the field of foreign trade transactions.

At the end of 1975 there existed in Western Germany 700 savings banks head offices with more than 16,000 branches.

Savings Banks Associations

The savings banks of each federal state are united in regional Savings Banks Associations. The tasks of the regional Savings Banks Associations are, among other things, to represent the common interests of the savings banks; to offer information and advice to the members of the Associations in all matters of savings banking; to train staff members of the savings banks and to further their professional education; to examine the handling of business and the balance sheets of the member savings banks. At the head of the regional Savings Banks Associations is the Deutsche Sparkassen- und Giroverband in Bonn (German Savings Banks Association). It is the centralised representative of savings banks interests and corresponds to the savings banks associations on the regional level. It is the spokesman of the savings bank system in the public sphere and also to the Federal Government and parliament. Through its board and committees it influences the co-ordination of the savings banks and Landesbanken/Girozentralen, which are also its members.

Landesbanken and Girozentralen

The 12 Landesbanken and Girozentralen in the Federal Republic of Germany are operating under public law, like the savings banks. The business is directed by a managing board and the general management is supervised by the board of administration.

The Landesbanken and Girozentralen are the central banks of the savings banks. They act as clearing houses for the savings banks' national cashless payments. They hold the liquid reserves of the savings banks within their area of activity and effect the regional balancing of funds among the savings banks. Moreover, the Landesbanken and Girozentralen transact all customary banking business, e.g. granting short, medium and long-term loans to industry, commerce, trade and public authorities; in many cases they provide loans jointly with the local savings banks.

The Landesbanken and Girozentralen are entitled to make issues. They issue mortgage and municipal bonds. In addition to security and stock exchange dealings the services provided by the Landesbanken and Girozentralen include

foreign business in all its fields. To an increasing extent the Landesbanken and Girozentralen participate in international money and capital transactions, and, in particular, in the business of international financing.

The Landesbanken and Girozentralen assist the savings banks in their foreign business, for which purpose the maintaining of relations with foreign banks is of particular importance. On the other hand, the extensive network of branches of the German savings banks organization is utilised by foreign banks through the Landesbanken and Girozentralen.

The standard DM travellers' cheques of the German savings banks organization issued by the Landesbanken and Girozentralen and the savings banks show as drawee, Deutsche Girozentralen-Deutsche Kommunalbank, Berlin and Frankfurt am Main.

Building Societies

Along with the savings banks and the Landesbanken/Girozentralen there is a third group constituted by the 13 public building societies. These are institutions specialized in housing finance. Contractual savers with these building societies form their own capital which benefits in Germany from State premiums or tax relief. The building societies grant loans to their customers at favourable rates of interest with which to finance the building or purchase of their own home and land.

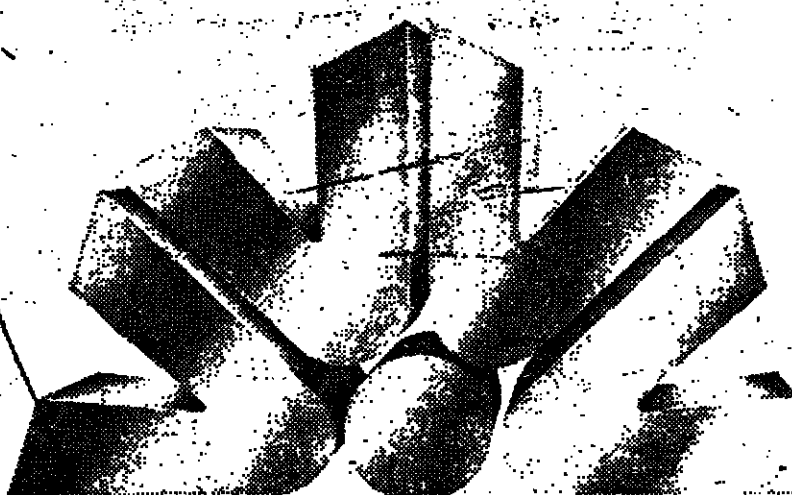
Deposits and basic Capital Resources

In the Federal Republic there is a well-balanced structure of private commercial banks, co-operative banks and credit institutions operating under public law, with special and general functions. The biggest Group among the credit institutions operating under public law is that of the savings banks (Sparkassen) and of the Landesbanken/Girozentralen. Every single deposit in these institutions is fully backed by a public guarantee. The guarantor for the savings banks is the respective local administration. The deposits of the Landesbanken/Girozentralen are guaranteed by their owners, who are usually the executive of the respective Lands of the Federal Republic and the respective savings banks.

The sources upon which the savings banks draw to set up their own capital is their net profit, after deduction of tax. The Landesbanken and Girozentralen draw their basic capital resources from the allocation of their profits to reserves and from the allocation of the guarantors, i.e. of the respective State Governments and of the regional Savings Banks Associations in those Lands of the Federal Republic. While the private banks are able to set up their own capital in different ways (issuing of new shares, participations), the savings banks are prohibited by law from doing so. The basic capital resources of the Landesbanken/Girozentralen and of the savings banks are modest in comparison with that of the private banks.

But this is not detrimental to their business transactions because the guarantee provided by the cities, communities and states have a net worth function which cover the liabilities of the Landesbanken/Girozentralen and savings banks.

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WORLD BANKING X

IRELAND

A sticky patch

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IRELAND'S economy is going through a sticky patch. The trade unions are still at daggers drawn with Government and the employers over the question of a pay pause, and after nearly four months' haggling the two sides are no nearer agreement.

With Ireland way out ahead in the EEC league table of inflation—approaching 20 per cent. it is about twice the European average—a pay pause is increasingly vital. At the present rate of economic deterioration, Ireland's sticky patch is liable to lose its temporary nature.

The Republic's financial community is clearly worried. One of its chief fears is that the general worldwide recovery may well by-pass Ireland for a while. Not only is persistent inflation taking its toll of export earnings, with only 14.3 per cent. of all exports going to those economic dynamos, West Germany and the U.S., the chances of Ireland being carried along on a wave of expanding international trade seem remote.

Unemployment, too, remains stubbornly high at over 13 per cent.—two percentage points higher than in economically stricken N. Ireland—so there is growing anxiety that unless inflation is brought quickly under control Ireland will return to the bad old days of very high structural unemployment.

It is a gloomy picture, made all the darker by the speed with which Ireland has changed

from thrusting growth to stagnation and apparently inexorable decline.

Two years ago things looked very different. Assessing Ireland's first year of EEC membership, the Irish Banking Review reported to its readers that it had "proved extremely favourable for Irish industry with the rate of growth output reaching approximately 11 per cent. This was more than twice the rate of growth of the previous year." Exports for the preceding year had risen by about 34 per cent. — thanks largely to massive sales gains within the EEC — new industry was still on the increase and job creation at a new high.

Advance

Thanks to strong progress in the chemicals, metals and engineering industries, job creation in 1973 hit 7,000, or 3 per cent. Compared with 1971-72, when redundancies in textiles, clothing, footwear and the paper and printing industries produced a net loss of almost 3,500 jobs, it was a considerable advance.

It appeared as if the 1970-78 target that Ireland's foreign investment agency, the Industrial Development Authority, had set itself of 50,000 new jobs, or 6,000 annually, was well in hand. But by 1974 there was again a net loss — of 4,000 manufacturing jobs — and by last year that loss had increased to 20,000.

New employment is crucial to Ireland's economy. And after 1975's economic doldrums, when the recession bit harder than

the Dublin Government had imagined, possible, Irish financial institutions are in an extremely liquid position as a result of consistently high savings combined with industrial retrenchment. Strictly speaking, industry should soon begin to absorb much of that excess credit as the demand cycle picks up.

Unfortunately, in the short-term Ireland must tackle its immediate economic problems before that can happen. At the same time, the long-term picture of bringing unemployment down to a manageable rate of, say, 4 per cent. is far from encouraging.

The latest studies show that today's level of unemployment of about 13 per cent. with 117,000 jobless, is not likely to fall below 100,000 this year. Continued unemployment will naturally depress economic recovery, and it is next year's prospects that are now giving cause for serious concern.

Ireland, with its greatly improved living conditions of 90 trade unions that make up the post-war period, no longer has the safety-valve of emigration. If anything, the Irish Government often say, with more than a hint of pride that, there is now net immigration as Irish families return to the Republic from Britain.

As a result, Ireland faces a serious population explosion, and between now and 1985 there will be 500,000 more people than the present 3m. For unemployment to fall to 4 per cent. by then, it has now been estimated, 30,000 new jobs must be created every year.

For a small country such as Ireland, it is a problem of alarming proportions and one where the solution may well require a re-think of the high inflation and economic Republic's industrial development strategy. During the boom years of the 1960s, Ireland's tax incentives to foreign industry and its ready supply of relatively cheap labour ensured a steady stream of new investment. Between 1960 and last year over 600 foreign industrial projects, two-thirds of the total, were initiated.

As the latter-day industrial revolution gained momentum, Ireland's view of itself changed rapidly. No longer content to provide unskilled and semi-skilled labour for foreign companies, Dublin pressed for

more high technology investment. The emphasis changed from labour-intensive to capital-intensive industry.

There is now, however, a growing school of thought that the Republic should suit its development strategy to its stockpiling firm, Goodbody, (and therefore its employment) problem, and that the emphasis should revert to new labour-intensive industries.

At present, the Dublin Government is working on the preparation of a Five-Year Plan aimed at coping with such structural difficulties as employment. Whether it will face up to the question of deliberately braking the growth of capital-intensive technology—down to a manageable rate of, say, 4 per cent. is far from encouraging.

It is something that Dublin's financial community, having thrived on capital-intensive development, will be watching with considerable interest. But the banks and the financial institutions are currently giving closer attention, to the more immediate matter in hand of the Government's pay pause request. The Irish Congress of Trade Unions had demanded, back in December last when Prime Minister Mr. Liam Cosgrave called for a pay pause "until at least the end of 1976," a corresponding price freeze.

A year ago, when Ireland was more confident of the economy's soundness, there was serious discussion of the advantages of severing the link with sterling. The close ties between Dublin and London's financial machinery would have ensured that it was a difficult transition at the very least, but since then the effects of the recession have been to focus attention on more pressing problems.

The fact remains that sterling's weakness is a major burden for Ireland, so much so that the Central Bank has reduced the proportion of its foreign reserves held in sterling to 18 per cent. in January this year from 58 per cent. three years earlier.

With Ireland's external debt remaining stubbornly high at over £200m, the interest burden of the non-sterling contracts (which is almost 96 per cent. of it in dollars) is growing uncomfortably heavy. On the other hand, Ireland's own economic troubles are such that increasingly few people here believe that if the Irish pound were detached from sterling it would float higher than sterling.

Giles Merritt
Dublin Correspondent



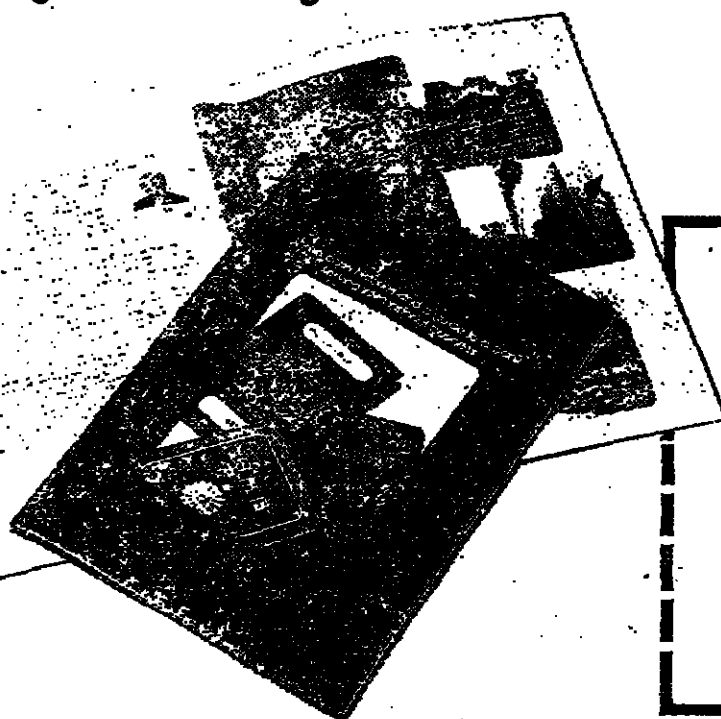
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BELGIUM/LUXEMBOURG

Defending hard

THERE are likely to be two predominant themes in Belgian economic management over the next few months. The first will be the attempts to encourage industrial recovery from the recession without at the same time refuelling the wage inflation which is Belgium's particular curse. The second will be the maintenance of the defences around the Belgian franc until Belgium's record on inflation ceases to look conspicuously worse than that of other members of the currency snake.

The lines of both these policies are fairly clearly defined. The economic recovery is well under way, with the national bank's synthetic curve (a synthesis of ten time series embracing manufacturing, construction and the retail sector) showing in February its sixth consecutive monthly rise, indicating a more vigorous recovery than had been indicated. The fourth quarter recovery, which marked the end of the sequence of gloomy statistics, is attributed to the end of destocking across wide sectors of trade and industry, and upturn in foreign demand, and increased consumer spending.

The surprise packet in this recovery was the role played by consumer demand, since in Belgium it is usually exports which determine the business cycle. Household goods and new cars showed buoyant sales, helped by a number of measures to ease hire purchase conditions and by a noticeable dilution in the propensity to save. GNP is forecast by the Ministry of Economic Affairs to rise by 2.7 per cent. this year, against a 1.4 per cent. drop in 1975, while fears that the severe monetary squeeze applied in the defence of the Belgian franc

Package

To tackle the twin problems of inflation and unemployment the Government has just negotiated an economic package which has been eight months in the making. This legislation went through Parliament towards the end of March, considerably watered down from the frontal attack on the problems of the index and incomes policy guidelines which had accompanied its launching. By the time the proposals had emerged from the grindstone of the Belgian consultative process with the unions and sound (its weak point in the industry, they had been comprehensively reformed).

To tackle unemployment a system of temporary training ships has been imposed, together with accelerated pension rights. On the incomes policy side the worst hit are professional incomes, with limits on 1975 dividends, directors' emoluments, professional fees blocked and the removal of salaries from index compensation when they go over B.Fr.40,250 a month. Rents are blocked until the end of 1975, while fears that the severe monetary squeeze applied in the defence of the Belgian franc

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WORLD BANKING XI

THE NETHERLANDS

Profits rise but loan demand is low

commercial banks 1975, which is up by some 15.19bn. in the previous year. Advances reached an estimated 15.56bn., which was up by 15.19bn., a rise considerably below that of the year before.

The sector has not of rising costs of activity in the sector which has in lower exports, investment.

placements in the r were favourable, certainly when achievements in Dutch business.

ness revenue is aided by a tem- ing of the interest the first quarter, ek points out, place in the private corporate sector, a process that continued last year. A familiar problem in Holland is that of productivity lagging behind the rise in labour costs, and this has continued for several years. Companies have been hit hard by the falling export demand, on which they are heavily dependent, and as well as high labour costs, another main problem in many markets has been the continuing strength of the guilder.

banks' combined total rose to 15.19bn. at the end of

strong balance of payments position due to the availability of massive natural gas reserves, which has made vast exports possible. However, domestic deliveries of natural gas will still rise until 1978, according to present estimates, after which they will start to decline gradually. Unless really major new funds are made, Holland could become strongly dependent on imported gas sometime after the turn of the century.

Limited

Opportunities for profit retention and the attraction of new equity have become more limited. Company financing positions have changed dramatically over the past few years. The ratio of equity to borrowed capital for companies listed on the stock exchange was still in favour of the former at over 40 per cent in 1967, but had declined to only an estimated 20 per cent in 1974.

The banks have also pointed to their own problems in financing the corporate sector during a period of continued inflation when their own resources must be made to rise. To ease the situation, the Dutch Central Bank has recently relaxed its solvency directives. A popular means of bolstering the banks'

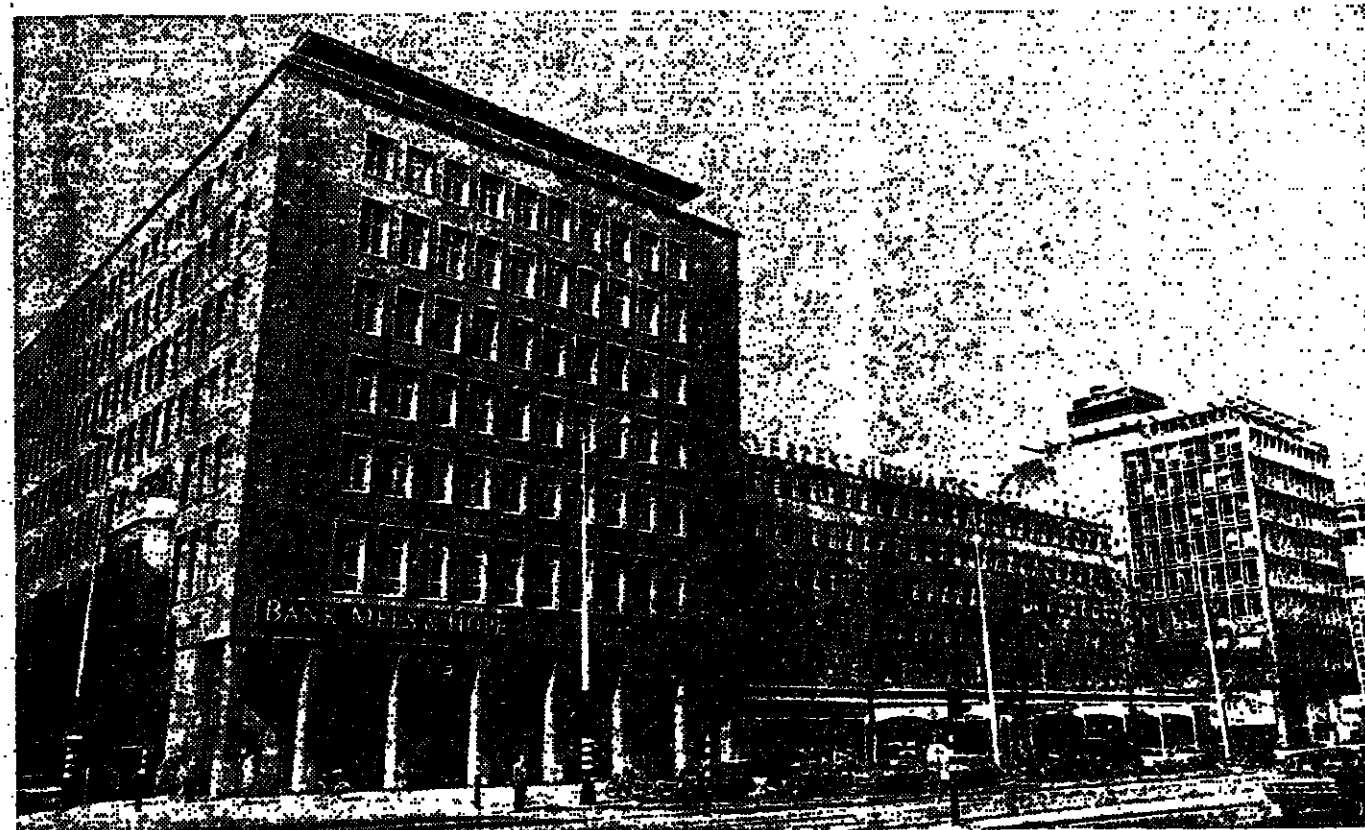
own position has been the floating of subordinated loan stocks, which the Central Bank has agreed may be regarded as equity capital.

The past year has been particularly notable for important concentrations in the domestic banking scene. Even today rumours persist that further mergers or take-overs are possible.

Pierson's was acquired by Amro Bank and the private partnership has meanwhile been converted into a limited company. Pierson's said it would now be able to move towards further international expansion with the aid and capital backing of the Amro group, which has taken over the company's very limited retailing activities. In addition to Bourse activities, servicing corporate clients will be a main part of its business—a sector in which it will be competing, interestingly, with Amro itself and Morgan Labouchere.

Morgan Labouchere was set up after Morgan acquired a 50 per cent interest in the Amro subsidiary, Labouchere. Morgan Guaranty, which threatened to lose its Dutch position when Mees En Hope, in which it had a large minority stake, was taken over by ABN, had first considered opening its own office. The top management of Morgan Labouchere is now in the hands of Morgan. ABN, which has yet to straighten out certain problems at Mees En Hope, has stated that its new subsidiary—which marked the second big concentration move in Holland last year—will increasingly focus on the corporate sector while the retail activities are expected to be tuned down.

The other major Dutch bank, which has foreign affiliations—except NMB in which the Government has a large minority interest—have all stated publicly that they prefer to stay independent. The smallest of them, Van Lanschot, which has ties with National Westminster, said it had arrived at this conclusion after an internal study. It said it would strengthen its co-operation with the U.K. bank and noted in its annual report, with reference to the recent big takeovers, that "the Dutch banking sector has been impoverished as a result as far as diversity is concerned." Slavenburg's Bank, which has links with First National Bank of Chicago, said in its annual report that a situation had now arisen which made it desirable that the remaining independent



Coolingsingel in Rotterdam, with Bank Mees & Hope on the left

gium and Luxembourg

FROM PREVIOUS PAGE

he dissolution of the franc withdrawal snake made the mcy an obvious set.

ment is defending hard monetary st rates have been sly (one month ney was at 13 per aster), rediscount ced, the National ank and its rate aised from 6 to 7 ile the system of mercial banks to definite propor- total Belgian franc residents in the lic sector bills or as been re-intro- ment's austerity d to control the ick this year (ex- some B.Fr.150bn.) of the defence of It has turned going to be an annus mirabilis for more money

bour is likely to enhance its position as a major financial centre. The great era of Luxembourg expansion is probably over, if for no other reason than that almost everybody who needs to be in Luxembourg is already there. The emphasis now will be on the increasing sophistication and diversification of the services offered. The rapid growth in investment trusts in the Grand Duchy is one pointer to this diversification, while it is not impossible that in the long term Luxembourg could accommodate certain commodity transactions. While since the Herstatt debacle the regulations have been enforced more stringently, the fact remains that the control environment is still remarkably free in Luxembourg and that the informal character of the supervision is still very much the rule, adding to the hospitality of the financial climate.

David Curry

banking institutions maintained their often very special positions in this sector. "This will certainly require effort, in view of the fact that the growing number of foreign banks (in Holland) has stepped up competition," it added.

Before Parliament at the moment is the revised draft Bill governing the supervision of the credit sector. "Wet Toezicht Kredietwezen." Of the current draft Bill, ABN notes in its present its findings to the annual report that it is not happy with the proposal to end of this month. The present transfer the decision-making Finance Minister has said he is responsible partly from the concerned by the market erosion central bank to the Minister of the position of state PCGD Finance. It writes, "Since the and the RPS. They are unable Government itself is an inter- to offer the full range of finan- ested party in the credit sector cial services which the private through the Postchequebank Giro- credit institutions can.

Findings

As for the general economic situation in Holland, a largely pressed some concern is the export-led recovery has started though it is generally agreed to January 1, 1975—a year few that the improvement is very slow. Industrial production and business surveys have confirmed increased activity, but the level of business investment is still static. The annual rate of inflation has declined gradually over the past few months compared with early last year, moving at around 8.5-9 per cent at present. With the aid of stiff price regulations and a pay freeze in the first half that may be continued in the second half. The Government still optimistically hopes for a rate of price inflation of 6 per cent towards the end of investment planning.

Michael van Os

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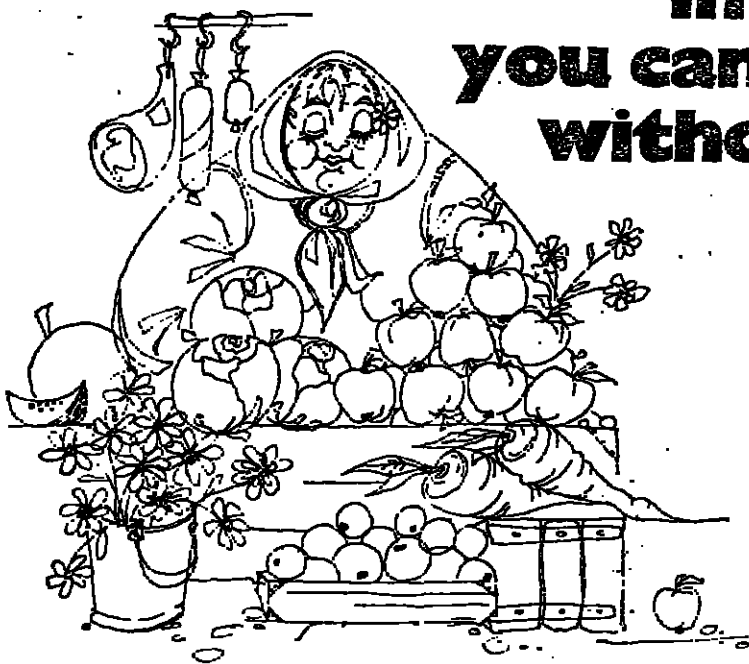
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WORLD BANKING XII

DENMARK

Urgent capital need

THE ACCOUNTS for the last year introduced to accompany a two-year collective wage settlement, a law was passed which prevented banks from widening interest rate margins (the difference between rates on advances and deposits) from the practice of the market value of securities held by the banks. The recession, which began to bite in 1974, produced in Denmark, as in so many other countries, a massive Government budget deficit. The flood of money from the public sector combined with a rapid rise in household savings ratios, produced an enormous build-up in bank deposits last year. They increased by about 30 per cent, and the broad definition money supply rose by 27 per cent. The result before adjustment for the change in security values and tax was down from Kr.360m. to Kr.275m., but after adjustment for security values rose from Kr.191m. in 1974 to Kr.687m. last year.

The trend is a matter of some concern to the banks, which are facing a problem of maintaining their capital ratios at the legal minimum of 8 per cent. The problem is even more serious for the savings banks, which cannot go to their shareholders or the share market for an extra injection of capital. The capitalisation problem has been highlighted by three factors, inflation, the effects of economic policy over the past two years and politically imposed restrictions on the earnings capacity of the banks and savings banks. Last year, as once in a cost-dampening grant part of the incomes policy which

was introduced to accompany a two-year collective wage settlement, a law was passed which prevented banks from widening interest rate margins (the difference between rates on advances and deposits) from the practice of the market value of securities held by the banks. The recession, which began to bite in 1974, produced in Denmark, as in so many other countries, a massive Government budget deficit. The flood of money from the public sector combined with a rapid rise in household savings ratios, produced an enormous build-up in bank deposits last year. They increased by about 30 per cent, and the broad definition money supply rose by 27 per cent. The result before adjustment for the change in security values and tax was down from Kr.360m. to Kr.275m., but after adjustment for security values rose from Kr.191m. in 1974 to Kr.687m. last year.

Reduced

The increase in balances came at the same time as earnings potential was reduced, and the legal minimum of 8 per cent. The problem is even more serious for the savings banks, which cannot go to their shareholders or the share market for an extra injection of capital. The capitalisation problem has been highlighted by three factors, inflation, the effects of economic policy over the past two years and politically imposed restrictions on the earnings capacity of the banks and savings banks. Last year, as once in a cost-dampening grant part of the incomes policy which

Inflation

On the other hand, a factor which may favour Denmark is its relative success in bringing down the rate of inflation. The average increase in consumer prices last year was 9.6 per cent, and the Government forecasts this year, with the Economic Advisory Council forecasting a fall to 5.5 per cent by 1978. A temporary reduction in value added tax from 15 to nine and a quarter per cent, from September to February means that the official consumer price index showed an increase of only 4.5 per cent last year, but this did not reflect the true rise in the current deficit of Kr.7.5bn. this year and will help to curb the growth of the money supply, but the main financing these deficits will effort to bring it under control.

Hilary Barnes
Copenhagen Correspondent



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The head office of Landmaalsbanken in Copenhagen.

NORWAY

Optimism prevails

THE NORWEGIAN banks celebrated last year an unprecedented easing in Bank credit restrictions, which helped offset the losses sustained by the larger commercial banks in their shipping credits. Bank shares performed better than any other sector on the depressed Oslo Stock Exchange, rising by 5.6 per cent against a decline of some 10 per cent in the general index, and the major banks continued to expand in business, both abroad and at home, which they hope Norway's rising oil income will bring with it.

From the commercial banks' point of view the most encouraging aspect of 1975 was the successive changes in official credit policy. For the first time in a decade the steady growth in credit restrictions on the banks and in the instruments used to apply them was reversed. Recognition of the change has been almost grudging among Norwegian bankers and led Mr. Kunt Getz Wold, the Governor of the Bank of Norway, to remark banteringly in February this year that it had apparently not been easy for them to step up the rate of lending in order to help sustain economic activity. The bankers, however, may well be doubtful about the durability of the changes.

These were clearly intended to counter the effect on the Norwegian economy of the continuing international recession and to maintain employment which was threatened by the collapse in shipping, the can-

Lifted

The primary reserve requirements for the commercial banks were reduced, and eventually lifted altogether. The rate for obligatory holdings of best-quality bonds was lowered from 30 to 22 per cent, a measure which the banks felt had little effect as they still had to reach the limit. To add stock production, the Bank of Norway also made available to the banks loans on special terms. This "double measure" released some Kr.1bn. in liquidity. In August the Government of the Norway took the first step of issuing a money market after a lapse of ten years. The Norwegian recover from their astonishment. The bankers, however, may well be doubtful about the durability of the changes.

Mr. Wold reinforced the banks' doubts about the durability of the credit easing when saying in February that the Government's intention to increase its liquid assets Bank of Norway's "control prices and credit to Kr.11.5bn. and the bank

CONTINUED ON NEXT PAGE

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WORLD BANKING XIII

SWEDEN

Operating on a looser rein

Banking has just priority has had to be given to the expansion of the export-promoting investments, the Riksbank's. The result has been a Riksbank encouragement credit policy which has aimed to meet the financing needs of industry by foreign borrowing and a selective easing of the domestic credit market to promote one exception industrial investment and banks were able as recovery was delayed on the earnings for Sweden's foreign markets, to a main theme in finance stockpiling.

Technical

The Riksbank policy has been effected by a number of technical changes, the most important of which was probably the decision on April 17 last year to increase long-term lending rates by 1 per centage point — to 8.25% (from 7.25%). The first time since World War II that the long-term rate has been changed without an alteration in the official discount rate. The widening of the gap between long-term and short-term interest rates was

intended to enlarge the Swedish capital market and help satisfy industry's needs of long-term finance.

The commercial banks undertook to play their part by agreeing with the Riksbank to raise investments in industrial bonds by Kr.1bn. (£120m.), either by increasing their own investments or by selling bonds to new investors.

The banks were operating at the time under a credit ceiling limiting advances to other purposes than construction until June 30, 1975, to a maximum of 20 per cent. of the level prevailing at the end of 1973. They were recommended to give priority to industry, and, to encourage this trend and to stimulate borrowing abroad, the Riksbank announced that the part of new advances refinanced abroad would not be counted when calculating the extent to which the banks had fulfilled this recommendation. In May the credit ceiling was raised to permit an increase by the end of 1975 of up to 26 per cent. of the level prevailing at the end of 1973. Finally in August the credit ceiling was abolished.

This further easing in credit policy was designed to provide more credit for industry and in particular to assist production for stock. It was accompanied by a lowering of the discount rate from 7 to 6 per cent. (with the fixed rates on long-term loans and bond issues remaining unchanged) and by a rise of 2 percentage points in the liquidity requirements of the commercial banks.

Freely

The liquidity requirements were further strengthened at the end of October at the same time as cash requirements were reduced from 5 to 2 per cent. a move intended to make it possible for the banks to allocate their liquid assets more freely but without increasing their rate of lending. The discount rate was further

lowered to 5½ per cent. at the end of January without any change being effected in the long-term interest rate.

The Riksbank claims success for its policy in changing industry's liquid assets from around zero in September, 1974, to just over 20 per cent. a year later. The commercial banks' advances (excluding construction credits) reached Kr.4bn. in the first half of 1975 compared with Kr.2.2bn. during the first half of 1974, but accelerated to Kr.4.5bn. during the second half, reaching a new high towards the end of the year. In 1974 the Riksbank Governor Wickman has since admonished the banks to restrain their lending, in particular as more credits have been going to borrowers other than industry, but he has so far taken no new restrictive measures.

A significant feature of the past year has been the increase in the banks' foreign business both in managing loans and in refinancing their own lending. During 1974 the commercial banks refinanced abroad only 7.2 per cent. of their advances outside the construction sector; in 1975 refinancing abroad covered 24 per cent. or just over Kr.2bn. of bank lending.

Sweden's long-term borrowing soared from Kr.3.5bn. in 1974 to Kr.10.4bn. last year, while short-term borrowing rose by Kr.2.1bn. compared with Kr.400m. in the previous year. As a result of this capital inflow the gold and currency reserves rose by Kr.5.2bn. over the year.

The growth in bank balances held by the public reached its lowest level at the beginning of 1975 and recovered steadily throughout the year. The increase in deposits was 10.8 per cent. against 7.9 per cent. in 1974 or in money terms an increase of Kr.9.8bn. (£1.17bn.) compared with Kr.6.6bn. during the previous year. Total net lending by the commercial banks amounted to Kr.8.5bn. against Kr.7.1bn. in 1974.

The Riksbank's alterations in control measures over the past

year have brought to the fore the question of interest drift, which is in turn connected with the banks' current claim that their profitability is not keeping pace with inflation and that they need wider interest margins. When the Riksbank altered the relationship between the long-term and short-term rates in April last year, it also sought to counter the trend towards interest drift within the banks (the bank borrowing and lending rates have traditionally been tied to the official discount rate).

In 1974 the Riksbank recommended that the commercial banks should be allowed to adjust their lending rates and that the average rate rose by a maximum of 0.2 percentage units from the end of March 1974. Later the level was raised for the savings banks to 0.3 percentage units and again last autumn to 0.35 percentage units. These recommendations were valid until March this year, but a survey conducted at the end of September showed that the lending rates of both the commercial and savings banks had exceeded the prescribed levels.

Average

It has now been agreed that until September this year the commercial banks will attempt to keep their average interest drift from March, 1974, within the 0.2 per cent. limit with the exception of the State-owned PKBank, where the limit has been put at 0.3 per cent. The savings banks can go up to 0.4 per cent. At the same time the Riksbank has agreed to discuss the banks' long-term earnings problems.

These were highlighted in the 1975 reports of Skandinaviska Enskilda, Svenska Handelsbanken and PKBank. Enskilda, for instance, which showed a seemingly handsome increase of 18.8 per cent. in pre-tax earnings, argued that it had suffered an "inflation loss" or a reduction in real capital resources

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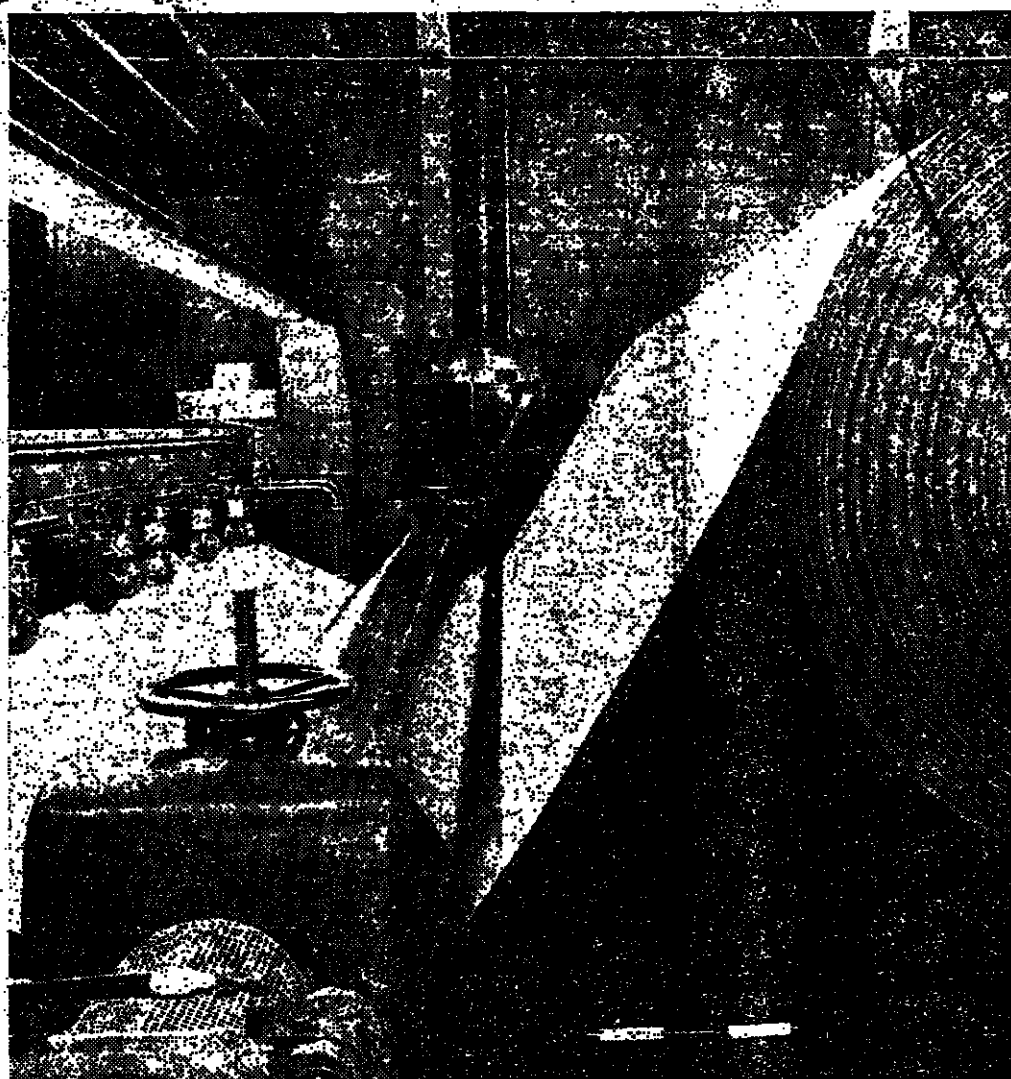
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The Swedish pulp and paper industry is the keystone of the country's economy. The photograph shows a new sock paper machine at Korsnäs Marna.

Norway

CONTINUED FROM PREVIOUS PAGE

regards with equanimity a financing requirement of some Kr.20bn. gross this year.

The Government plans to raise State loans abroad up to Kr.4bn. this year after using most of the Kr.5bn. it was authorised by Parliament to raise last April. State guarantees for private borrowing will also rise from Kr.1bn. to Kr.1.5bn.

The Norwegian Banking Association estimates that the commercial banks bought currency for Kr.1.5bn. from the Bank of Norway last year to finance Norwegian companies' foreign payments. Deposits from the public recovered substantially from the middle of the year, giving an annual growth of Kr.4.5bn. compared with Kr.2.7bn. in 1974.

On the whole, despite the losses on shipping loans, the

banks improved earnings in 1975 and substantially increased up 25 per cent. and their balance sheet totals, Farmers' Bank 10 per cent.

Although costs rose from 4.55 to 4.86 per cent. of the commercial banks' balance sheet totals, the Banking Association estimates that there was an increase in interest margins during the year which helped produce an improvement in the banks' profits before depreciation and tax from 1.24 to 1.4 per cent. of total capital. Liquidity was generally good at the end of the year.

The major banks continue to open up abroad, principally in Luxembourg. In February Bergen Bank (a merger of Bergens Privatbank and Bergen Kreditbank effected last year) opened the fourth Norwegian-owned bank in the Grand Duchy, taking 65 per cent. of the Frs.250m. share capital,

with Forretningsbanken taking 25 per cent. and the other two banks 10 per cent.

Its wholly-owned subsidiary in Luxembourg is one reason why Den Norske Creditbank—Norway's biggest bank whose balance sheet passed the Kr.10bn. mark last year—is increasing its share capital this year for the second year running. Three of the larger banks alone are increasing their capital by Kr.150m., which compares with a total share capital for the commercial banks of around Kr.1.4bn. at the end of 1975, and more banks are in the queue for new issues this year. Optimism prevails despite the continuing uncertainty about the Labour Government's plans for "democratisation" of the banks.

William Dullforce

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Consolidated Assets	165,667,625
Consolidated stock capital and reserves	21,919,745
Consolidated Income	25,832,869
Net Profits	1,690,369

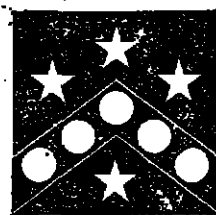
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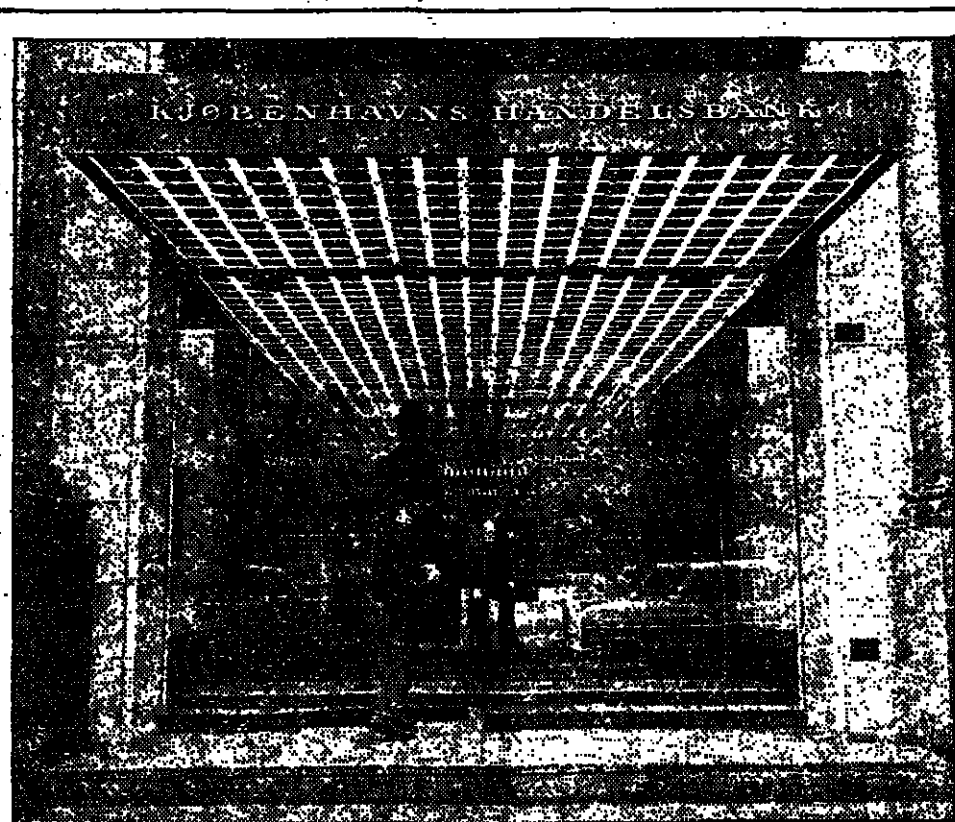
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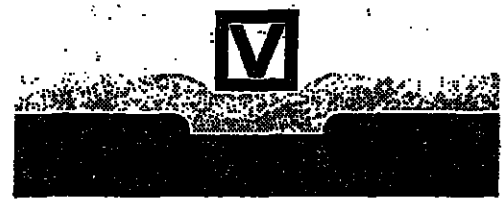
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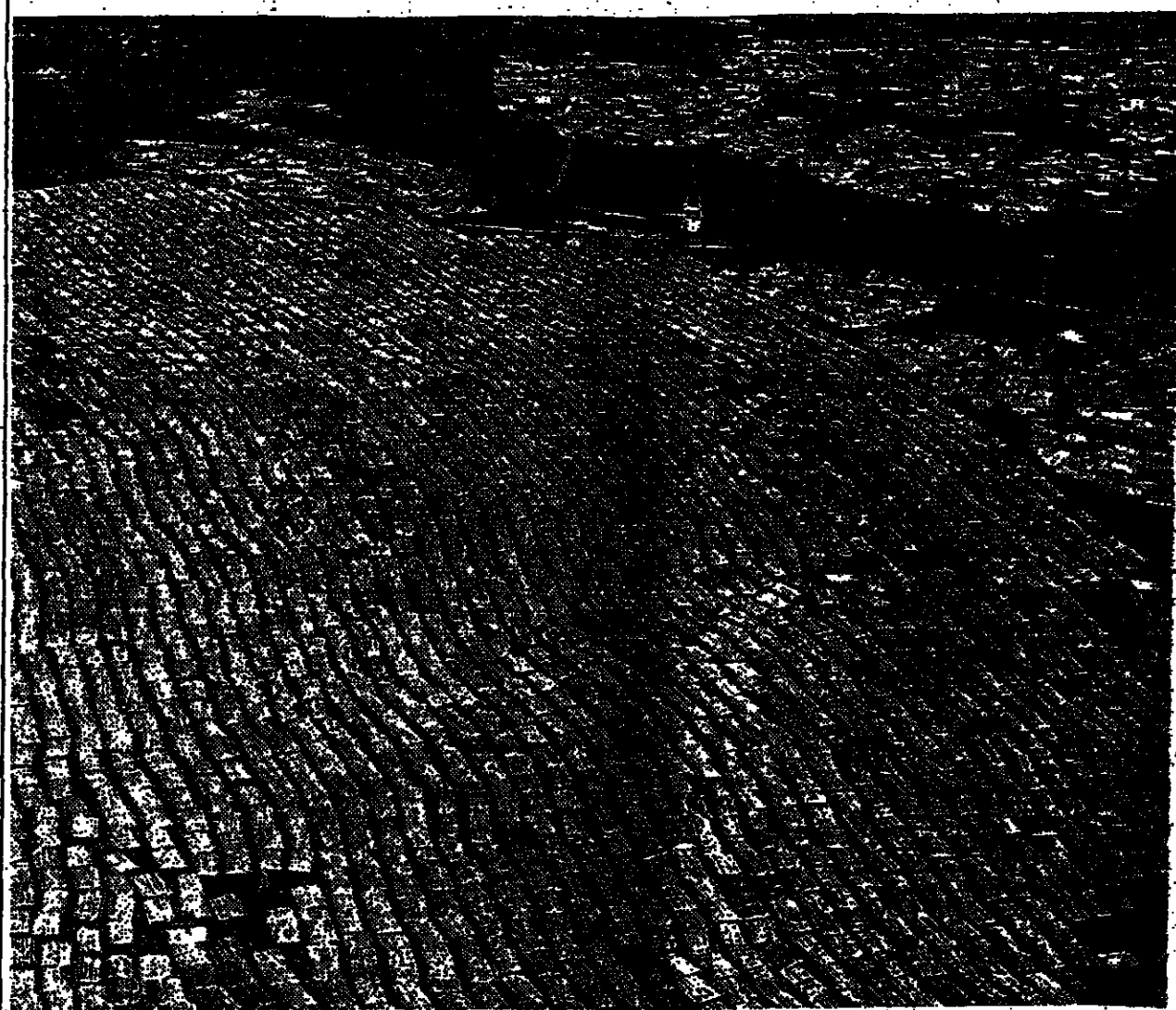
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WORLD BANKING XIV



A massive log raft on the move in Finland. The country's forest industry has had a hard time recouping export earnings have fallen off.

FINLAND

Difficult times

THE FINNISH economy is still going through very troubled times. It really began to get into difficulties at the end of 1974, about a year later than most West European industrialised countries. The market for forest industry products (wood, pulp, paper and paperboard), the main source of Finland's export earnings, slumped with surprising suddenness in 1975. This disaster was offset somewhat by the stabilising trend of world raw material prices. But internal cost factors—above all, inordinate wage increases—kept the inflation rate up at 18 per cent., well above the rate in the main competitor countries.

By the turn of the year, Finland had set itself a number of new records. The deficit on current account—Fmk 8.1bn. (over £1bn. at the December 1975 rate of exchange)—swelled to Fmk 20bn. (£2.56bn.), one-fifth of the GNP for 1975. Unemployment was reaching 4 per cent. at an annual rate. Yet the five-party Centre-Left coalition Cabinet under Prime Minister Martti Miettunen (Centre Party), ordered into being in November 1975 by President Urho Kekkonen, earned the distinction of being even more indecisive than its predecessor.

Better

Externally, the situation seems to have changed for the better, though for Finland the revival of export demand in Europe is agonisingly slow, not least because the large build-up of inventories of forest industry products in the main buying countries is taking time to liquidate. The real problems are now internal. Finland has more or less wasted a year that should have been spent on making and mending tasks at home. The sizeable cash surpluses accumulated by the Treasury in the 1970s were squandered in 1975, and from the beginning of 1976 the country was back to deficit financing to balance the budget. The tax reliefs promised by the last Government have been lost in a series of new taxes and charges, most of them supposedly temporary. But still more new revenue must be raised for additional supplementary budgets this year and the main budget for 1977.

Certain unions, many of them small but representing key sectors, have compounded the confusion by calling a series of strikes, both legal and illegal, although they accepted the incomes and prices policy agreement at central employer-union level in January. The country lost 230,000 working days in January-February alone, compared with 280,000 in the whole of 1975. The reasons for the strikes were sometimes just power play between the Communist and Social Democratic wings for control of individual unions. Sometimes they were called to maintain the differentials. In either case, they were a luxury that the country could ill afford.

This competition between the Communist and Social Democrats is one of the main reasons for the lack of firm action by the Government. Both parties are in the Miettunen Cabinet, the Communists as very

BANK DEPOSITS AND LENDING—1975 (Fmk bn.)

Bank group	Change % on		Change % on	
	Deposits	1974	Loans	1974
Commercial banks	15.2	19.1	17.8	12.0
Savings banks	10.4	17.9	9.1	17.5
Co-operative banks	8.1	20.6	7.8	20.6
Postipankki	6.3	26.0	5.5	19.0
Total	40.0	20.2	40.1	15.8

reluctant partners. Time and again, the Communists have forced postponement of decisions of essential importance to the economy. In fact, it seems doubtful whether the Communists will be in the Cabinet after mid-May when certain decisions must finally be taken, notably on the plan to increase the turnover tax by 2 per cent. units.

The decision should have been taken at the end of March in order to balance the so-called Unemployment Supplementary Budget, but the Communists refused to accept the proposed increase in turnover tax to be applied later this year. Equally interesting and typical is the Communist Ministers' reservation attached to the stabilisation plan that Finance Minister Paul Paavola (Social Democrat) produced as a sort of appendix to the supplementary budget.

This stabilisation plan goes some way, at last, towards recognising the seriousness of the economic situation and taking corrective action. It lists 18 sectors in which public expenditure is to be cut or else postponed for some years. But the total saving to be effected immediately is only Fmk 350m.

Since the autumn of 1974, the Finnish economy has been in a state of stagnation. The plan is based on a medium-term forecast of the development of the Finnish economy up to 1981. It foresees an annual average growth rate of 4 per cent. Since foreign borrowing must be contained, the growth of consumption must be kept down to 2.5 per cent. a year. Investment is to be channelled into projects that directly sustain exports and employment. New investment in the energy sector is to be stopped entirely. Changes in business taxation—for instance, in depreciation allowances and inventory reserves—are to be examined as a means of steering investments. In addition to existing measures to discourage imports, the Government will consider the possibility of introducing compulsory prior notification of import intentions.

The even stricter screening of credit applications—the Bank

of Finland has all stringent guidelines adds to the problem: deposit banks, par commercial banks, the main source of industrial investment. Money is extremely tight in Finland, and will be for the foreseeable future. The banks are trying to restrict their borrowing from the State Bank. All applications for foreign loans will be fully screened.

The State is again the domestic money market's major borrower. It is a bigger tax payer or another. Only remaining sources of finance for the government are the Ministry of Economic Division rate of 12 per cent. But the earnings increase by 13 per cent. in the situation is due to the threat of devaluation. But foreign debt and the cost of servicing it, 10 per cent. of current income, would make it extremely expensive.

Lance. Helsinki.

Average

The plan is based on a medium-term forecast of the development of the Finnish economy up to 1981. It foresees an annual average growth rate of 4 per cent. Since foreign borrowing must be contained, the growth of consumption must be kept down to 2.5 per cent. a year. Investment is to be channelled into projects that directly sustain exports and employment. New investment in the energy sector is to be stopped entirely. Changes in business taxation—for instance, in depreciation allowances and inventory reserves—are to be examined as a means of steering investments. In addition to existing measures to discourage imports, the Government will consider the possibility of introducing compulsory prior notification of import intentions.

The even stricter screening of credit applications—the Bank

AUSTRIA

Awaiting an upturn

THOUGH LAST year, with a 2.5 per cent. decline of the GNP, was the most disappointing since the immediate post-war period for the Austrian economy, the overall performance was still one of the best among the OECD countries. While it is true that the rate of inflation at 8.4 per cent. was down on the 9.5 per cent. recorded in 1974, and compared favourably with the 13.8 per cent. registered for the European OECD countries, they were a luxury that the country could ill afford.

Since the autumn of 1974, the Austrian economy has been in a state of stagnation. The plan is based on a medium-term forecast of the development of the Austrian economy up to 1981. It foresees an annual average growth rate of 4 per cent. Since foreign borrowing must be contained, the growth of consumption must be kept down to 2.5 per cent. a year. Investment is to be channelled into projects that directly sustain exports and employment. New investment in the energy sector is to be stopped entirely. Changes in business taxation—for instance, in depreciation allowances and inventory reserves—are to be examined as a means of steering investments. In addition to existing measures to discourage imports, the Government will consider the possibility of introducing compulsory prior notification of import intentions.

Continued on next page

Banks do well in a bad year

AS FAR as their financial results are concerned, 1975 was a sanguine year for Swiss banks. Total assets of the Big Five banks alone, up by nearly 17 per cent. on the previous year, intalled Sw.Frs.147bn. and overtook the country's Gross National Product value of Sw.Frs.144.6bn. Profits showed a marked increase for most banks. In the case of the three biggest—Union Bank of Switzerland, Swiss Bank Corporation and Swiss Credit Bank—the net profit figure rose by between 11 and 14 per cent.

Business grew particularly as a result of the sharp rise in the influx of medium and long-term money, in the form of deposits and savings, and an even more rapid growth in the holdings of bills and money market paper, though in fact the balance sheet positions of all the major banks showed an increase of one kind or another. In the profit and loss accounts, the drop in income from foreign exchange and precious metals trading was more than offset by the massive rise in profits from securities and the less dramatic but still substantial improvements in those from commission and letters of credit.

Alongside the upswing in domestic business, foreign engagements grew very considerably. At the end of 1975, assets abroad of the Swiss banking system totalled Sw.Frs. 72.8bn. (December 31, 1974: Sw.Frs.60.5bn.), to which can be added fiduciary positions equal to Sw.Frs.52.7bn. (46.1bn.). After deduction of corresponding liabilities abroad, a net

Attempts

There have also been successful attempts made to keep banks from getting too big for their boots. The catch-phrase of the past year has been "re-dimensionalizing," which means in the parlance of its users: limiting or cutting back the volume of operations to a manageable size. During 1975, moves of the National Bank directed at this end and the related goal of improved control mechanisms

RANK ASSETS

(Sw. Frs. bn.—December 31 last)

	Big five	28 cantonal	39 other*
1971	114.3	52.8	19.8
1972	121.2	57.8	22.0
1973	121.1	61.7	23.9
1974	125.8	67.1	25.2
1975	147.0	74.6	27.1

* Reporting regional and savings banks.

Austria

CONTINUED FROM PREVIOUS PAGE

growth, compared with the previous three-month period. On the whole, GNP, however, will continue to rise from quarter to quarter, and the forecast for 1976 has just undergone an upward revision from 1.5 per cent. to 2.5 per cent. as compared with last year.

Dramatic

The sudden downturn in 1975 had substantial and, in some respects, more dramatic repercussions on fiscal and monetary policies. To start with the abrupt change from a boom cycle with a 4.2 per cent. growth rate in 1974 and an only slightly lower growth forecast for 1975 to a sudden decline in GNP plunged the Treasury into a critical situation. The voted budget deficit of Sch.16.3bn. jumped by the end of the year to an all-time peak of Sch.29.9bn. The combination of massive defence and social policies with lower than expected revenues forced the Government to resort to heavy foreign borrowing, thus increasing the national debt within a year from Sch.61.4bn. to about Sch.100bn.

Several factors combined to produce an embarrassingly large liquidity in the place of the previous stabilisation package deals, involving a credit squeeze. The discount rate was reduced in two stages (April 1975 and January 1976) by 1.5 per cent. to 5 per cent., the ceiling on the growth of commercial credits to domestic non-banks (1 per cent. per month) has been to all practical purposes lifted, and since last October a higher rate of new advances has no longer been subject to central bank

The annual meetings of the banks tended to confirm the general impression that there will be continued pressure on borrowers' interest rates. The interest on credits to "first rate clients" has fallen from 10.25 per cent. per annum at the beginning of 1975 to 9.75 per cent. by mid-1975 and to 8.75 per cent. at present. It may well fall to 8 per cent. by mid-1976. However, as interest rates on savings deposits (at 5 per cent. still below the inflation rate) and on fixed interest securities remain unchanged and as the trend towards savings deposits

Clearly the influx of foreign loans, primarily federal borrowing to the tune of Sch.16.5bn., five times as much as in the previous year, was the main influence engendering a veritable liquidity tide. In all, the gold and foreign exchange reserves rose by one-third to Sch.61.5bn. by the end of 1973. The combined balance sheet of the credit institutions expanded by 21 per cent, compared with a growth of 13 per cent in 1974. The liquidity position was such that since mid-1973 the banks have practically ceased to resort to central bank refinancing facilities.

Two further factors contributing to high liquidity have been the continued increase in private savings and the relatively weak demand for commercial credits.

included the negative interest rate of 10 per cent. per quarter on new foreign deposits, the reduction of forward sales of Swiss francs to foreigners and the daily matching of banks' foreign exchange liability positions with corresponding assets. By a gentlemen's agreement with banks and multi-national companies all spot and forward foreign exchange transactions of \$3m. and above have to be reported. All these measures are over and above short-term regulatory moves in such fields as minimum balance creation and capital market issue ceilings.

While the Swiss bankers see the point in many of the policy decisions affecting their operations and while relations between them and the National Bank remain fundamentally cordial, there is a growing fear of eventual erosion of what have hitherto been considered basic rights. A particular upset was caused last autumn when eminent spokesmen of the National Bank and the Federal Council started to wonder out loud whether numbered accounts were really necessary. Bankers, who for

years had been arguing that numbered accounts, were not a whit different from name accounts except for guaranteeing greater in-bank security, reacted as though Bahnhofstrasse had turned into Sidney Street. Talk of this kind, which at the time of the 1975 Bankers' Day in Lugano had a background of rumours about a foreign exchange tax and the creation of a central "forex" market, was considered the thin end of the wedge, to say the least.

In fact, "re-dimensioning" is already a fact in some sectors, despite the overall growth last year in profits and balance sheets totals. Switzerland's share of Euromarket business has been falling off, Swiss franc deposits by foreigners are lower, forex and precious-metal turnovers are down and the Government has been active in keeping the influx of petro-dollars at a relatively modest level. And, as the Association of Foreign Banks

in Switzerland said in its last annual report, restrictive equity ratio regulations and tighter reciprocity rules have led to a very marked slowdown in the development of foreign banks' activities. Association president Dr. Eric Gasser claimed in this connection that intervention by officialdom hindered a proper growth not only of foreign banks but of the Swiss financial centre itself.

than one banker for the current year. With the capital market continuing to boom, and the stock market shipping up very nicely, the banks' issue and securities business looks particularly favourable. In general, the banks should find no noticeable signs of a improvement in the domestic economy later on this year, while banks are already profiting to some extent from rather more lively economic conditions elsewhere.

But profit margins in classical commercial banking operations, as Credit Suisse managing director Dr. Feder recently pointed out, remain under pressure as operating costs rise. And just how banks are more concerned with the growing number of bad debts than with the possibility of an economic upswing.

As far as further "re-dimensioning" is concerned, the Federal Council this month introduced decrees strengthening the Banking Commission's orders to extend its watchdog operations, while the National Bank is said to have had talks with commercial banks on a planned gentlemen's agreement by which regular information would be given on the business of foreign branches. The National Bank is also said to be considering the advantages and disadvantages of a daily fixing on the foreign exchange market.

But the most significant development in Swiss banking would again be any sudden storm on the Swiss franc—the forex market, massive bank-note deals, or the capital and securities market. Should the very low (2½ per cent.) annual inflation rate in Switzerland, combined with a sudden weakening of key foreign currencies, lead to a recent performance of this kind, Credit Suisse's National Bank could once more find themselves in a position where drastic restrictions were essential. This year so far heavy upward pressure on the Swiss franc has already led to large-scale National Bank intervention on the foreign exchange market aimed at keeping the dirty-floating currency at a tolerable level, but these have been largely compensated for by considerable compressions in dollars of amounts created in capital exports.

John Wicks
Zurich Correspondent

BIG THREE RESULTS

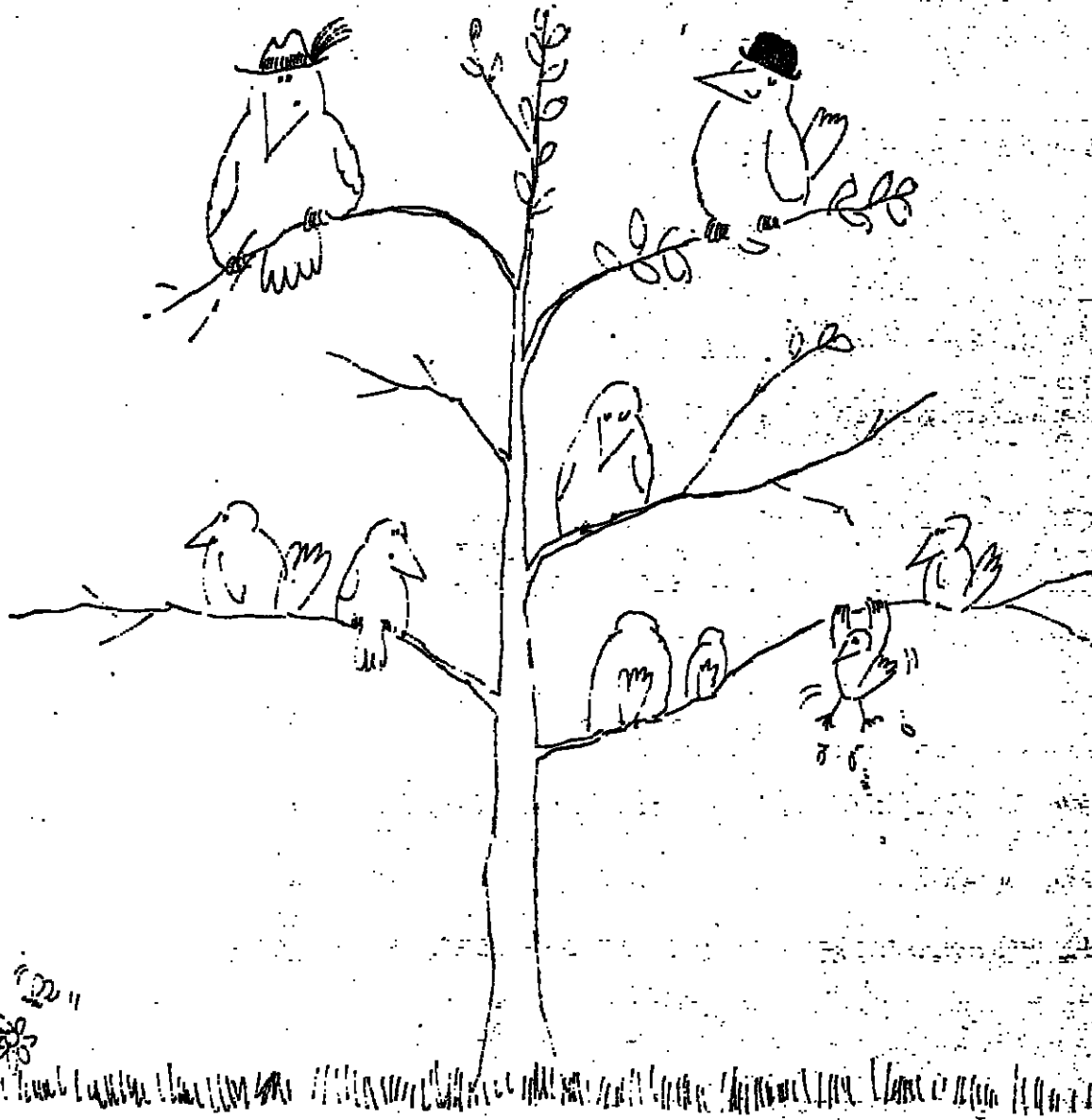
(Sw. Frs. m.)

	Swiss Bank Corporation		Swiss Credit Bank		Union Bank of Switzerland	
	1975	1974	1975	1974	1975	1974
Total assets	49,833	41,044	36,798	32,134	47,294	40,711
Net profits	199.7	177.9	173.1	156.1	208.9	187.3
Income	3,209	2,235	2,424	2,329	3,123	3,012
of which:						
Interest	2,382	2,531	1,691	1,695	2,232	2,299
Bills and money market paper	161.3	127.7	109.2	98.6	159.1	97.3
Commission	296.6	232.3	214.6	267.8	420.3	363.6
Foreign exchange and precious metals	196.2	239.9	144.8	158.3	150.5	160.6
Securities	120.9	53.6	111.7	54.1	125.3	54.5
Participations	20.0	18.9	30.3	28.5	19.2	19.3
Other sources	31.1	29.3	25.2	26.7	26.2	21.5

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Austrian banks	Total assets 1966	Total assets 1974	Total assets 1975
	1,000 mill. ASch.	1,000 mill. ASch.	1,000 mill. ASch.
Creditanstalt-Bankverein	21.2	71.2	85.7
Girozentrale Vienna	13.2	58.9	73.2
Österr. Länderbank	13.9	42.6	56.4
Genossensch. Zentralbank	5.9	24.7	35.7
BAWAG	5.5	20.4	24.5



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David J. Langford

Vienna Correspondent

WORLD BANKING XVII

SPAIN

Resistance to reforms

ST 15 years or so the inter-linked smaller banks, fashionable among the necessity of maintaining business confidence during a time of political uncertainty. It is unlikely that the banks also seemed problems now affecting some of the smaller banks which may have been an echo of the public knowledge, but there is little doubt that the Bank of Spain is having to keep a wary eye on some of the more "wayward" members of its over 110-strong flock.

With every chance that Spain will come out of the current world recession at least 12 months after other countries in Western Europe—the time factor being heavily dependent on the political situation—the banks find themselves in relatively uncharted waters.

Squeezed

On the one hand they are being squeezed by mounting Government demands for funds to aid the public sector and on the other by the necessity of maintaining an adequate cash flow to those companies within their particular orbit. For good measure they are being persistently pressed by the Government and indeed by their own top level management to channel more cash towards the stock market, which is suffering badly from nerves this year and could slide even more sharply if semi-official support were not available to assist in manipulating prices.

Neither can they be very cheerful at the sight of visiting foreign bankers sizing up the Spanish scene, in looking at the large number of multinationals that are operating, the amount of foreign loans that are going to be required, and concluding that "reciprocity" and possible EEC membership is inevitably going to open the doors to them before long. Indeed the Spanish regime has been considering allowing one American bank to open but ran into fierce opposition and may have temporarily shelved the issue.

The advent of half-a-dozen foreign banks, although they would not be competing for deposits from the general public, could prove a massive stimulus to the resident banking community, uncomfortably though it would be initially. Yet

those foreign banks whose only doubt remains the nation's political stability need not start getting too excited, as there will first have to be some rather dramatic Government changes. Even then the battle will not be entirely won.

Such political changes would probably also signify more vocal demands for greater equality from the savings banks, whose deposits are over 70 per cent controlled by the regime. Because the savings banks produce a large proportion of the cheap credit that is channelled to industry, especially the State-controlled companies, their interest rates to investors are also very low and there are regular complaints that margins are squeezed. Additionally the savings banks invariably have strong regional bases—the largest are in Catalonia—and there is resentment that funds are creamed off from the region and especially from the rural areas, in order to finance industry elsewhere.

The arguments against such a system are both political and economic. The so-called privileged circuits, whereby the savings banks are obliged to pick up the bonds issued by certain approved companies, can and certainly do disguise inefficiency, and at the same time do not stimulate management to earn the return on capital it would have to if obliged to borrow at more competitive rates. The extent to which some companies, especially the State-

run ones, are now having to go into the Euro-dollar market is providing a salutary shock and with Spain's balance of payments deficit last year over \$3.4bn., it is a process that is continuing.

Inroads

It was partly the small but significant inroads that the savings banks have been making in the contest with the commercial banks for deposits that led to a revision in legislation and freedom for the commercial banks to open new branches. Last year the commercial banks opened nearly 2,000 new branches, five times as many as in any previous year, and it seems for some a rather costly error. How many of these branches will subsequently close is open to speculation but some financial sources suggest that well over half will prove totally unprofitable and that they will not attract the deposits that have hitherto gone to the savings banks.

In other sectors, however, some of the larger banks have made useful strides, especially in the development of their corporate departments and in the management of portfolios. Their economic reporting, although not as good as that of the United States, has improved notably and there are other signs that without too many problems at least three of the top seven banks could adapt quickly to a more competitive system. At the

rate some have been opening offices abroad it would assume that they understand foreign pressure on the Government to offer the same facilities in Madrid.

It would be unwise to assume that any reform measures are going to be forthcoming in the short term, even though the present Minister of Finance, Senor Villar Mir, is talking boldly of a serious Government-led attack on fiscal fraud. His standing in the banking world, whether justified or not, is scarcely an attribute and the difficulty he found in replacing his two deputy Ministers is indicative of the problems he faces even with the limited programme he has set himself.

The danger, both for the financial community and the well-being of the country—is that change will come one day at such a pace that it will be difficult to control. Obviously it will closely relate to the progress in introducing democracy and it is to be hoped that those frightened senior bankers can see the economic and financial benefits that a more open form of government can bring to Spain and that they are not tempted to retreat too precipitately into the bunker. But as some of them point out, "We have not done too badly over the past quarter of a century. Why change?"

Roger Matthews
Madrid Correspondent

Portugal

CONTINUED FROM PREVIOUS PAGE

National Statistical Institute. These show that re-discounting operations grew between 1973 and the beginning of March this year from Esc.8.8bn. to Esc.100bn.

Much of this money has been needed simply to enable the banks to go ahead with their prime function at the present time—easing the cash flow problems which have afflicted the country's businesses,

whether nationalised or privately-owned. A measure of the task this entails was given in a study carried out by the Bank of Portugal, which suggested that no less than 40 per cent of the State sector had declined to a point at which commercial recovery had become impossible.

With unemployment already around the 20 per cent mark and threatening to continue rising, the banks clearly will not be allowed by their political masters to pull out the plug on the companies they support and in many cases own, although some steps have been taken to lighten the load by making it permissible for companies unable to sell their products to go on to short-time working.

To offset this the Bank of Portugal has adopted a long-term strategy which it hopes will restore confidence among the public, while at the same time allowing it to streamline what had become a rather cumbersome, and in some ways antiquated, structure. As an initial step, the bank is closing down the private foreign exchange dealers who escaped the nationalisation net last year. The Bank of Portugal is determined to bring foreign exchange operations under its direct control and to all intents and purposes has already achieved this as far as the State-owned banks are concerned.

As part of the strategy of restoring confidence, notably among overseas workers whose remittances played such a large part in keeping the balance of payments in surplus until 1974, the Bank of Portugal has created a special deposits system under which emigrants can keep their money in Lisbon in the currency of their choice, with the right at the end of each six-month period to opt for either changing it into escudos or re-depositing it for a further six months.

Cautiously

The central bank is adopting a cautiously optimistic tone at present concerning the effectiveness of its measures, and there are strong indications that the remittances have started to flow again although they are still a long way short of the torrent that lasted until 1973.

Of course, the bank is only too aware of the dangers that restoring confidence entails at a time when inflation has hit an annual rate of around 50 per cent. This was the rate the bank was budgeting for as a mid-summer likelihood, and it is now considered probable that it will be well above the present figure within the next three months.

Other steps in the pipeline are a plan to cut down the number of banks, probably through enforced mergers, in order to eliminate wasteful competition. Apart from the mergers, the banks will be given

Excesses

Like all other sectors of Portuguese society, the banks have been unable to avoid being affected by the excesses of the past two years. The greatest need in the near future is likely to be for skilled personnel, many of whom have left the country for Brazil because of the political climate. As politics, or at least the kind of politics which dominated the scene until only recently, ceases to exercise its all-pervading grip on Portuguese life, so, too, the banks may find they have the time and the resources for the recuperation they so badly need if they are to play their part in the years of economic reconstruction which lie ahead.

Paul Ellman
Lisbon Correspondent

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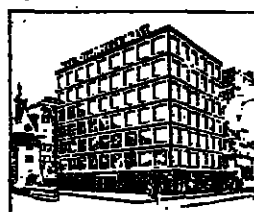
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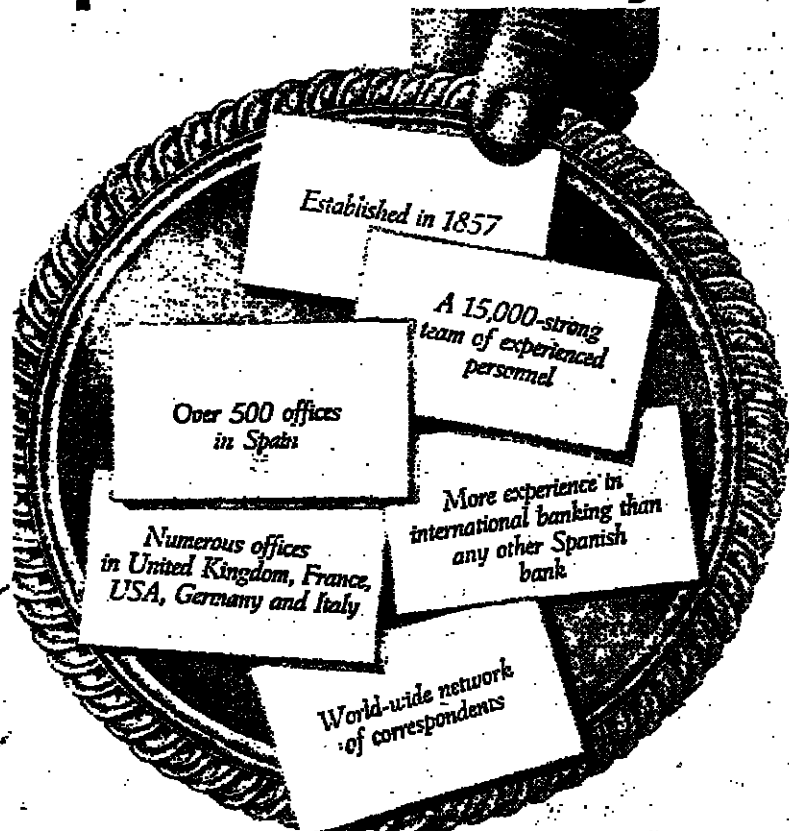
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WORLD BANKING XVIII

NEW ZEALAND

A slow improvement

SPECULATION about possible devaluation of the New Zealand dollar should have been killed completely, first by recent Government fiscal moves and secondly by internal economic trends such as the booming wool price and improved meat and export receipts.

New Zealand devalued by 15 per cent last August and there have been periodic rumours that another devaluation is in the wind. These, however, can be discounted. It would make no sense for New Zealand to devalue under existing trends and indeed such a move would harm rather than help the economy.

With improved wool and meat prices farm incomes have risen substantially above last season's disastrous low level and seem set to keep on rising for some months ahead. Exports generally are starting to pick up again—the August devaluation gave exporters a valuable incentive—and wage increases have been kept to a modest level.

Devaluation now would do little to improve the farm income trend but the increased consumer prices which would follow would certainly stimulate trade unions into another fierce round of wage demands.

The National Government, which is capitalising on the gradual improvement in the economy caused by more favourable external factors, does not want another dose of price rises caused by devaluation. So it Prime Minister and Minister of Finance Mr. Robert Muldoon is asked during his overseas tour in April and May of the possibility of a New Zealand devaluation his firm, terse answer will be "forget it."

Even if Australia, which in many ways is affected by the same external factors as New Zealand, were to devalue it is unlikely that New Zealand would follow suit.

The New Zealand economy is still sick but can be described as convalescing. Inflation is still running at a high level

and although much of this is imported inflation due to overseas price increases on the imports New Zealand cannot live without—for example, oil—internal inflation appears to be improving.

Export receipts are picking up again, wage costs are being kept under control, with it must be said, the co-operation of the unions which have shown restraint in accepting only modest wage increases, consumer demand is slackening, private and Government capital works and expenditure has been curtailed and house building has slowed down.

Pricing

Widespread price increases—particularly of government services such as post, rail, electricity, freight and consumer items carrying subsidies—which came into force on April 1 to make pricing more realistic in comparison with costs, will further reduce demand.

In March the Government moved to tighten hire purchase on cars and television sets—both items with costly import content. This was another indication of the National Government's determination to restrict imports without extending import licensing, and although the new import licensing schedule effectively reduced the volume of those imports still covered by controls, by allowing only the same monetary value as last year, the Government did not extend the list of items covered by licensing.

For bankers—and for commerce generally—the most significant, long-term development in the New Zealand financial structure over the past few months has been the freeing of trading bank interest rates from their previous rigid control.

This has thrown overboard a philosophy which has been inherent in the New Zealand financial structure for forty

years. A rigid policy of low interest rates has been pursued for so many decades.

Most institutions have raised their mortgage rates by one to one and one-half per cent, to keep ahead of trading banks. The banks themselves can, for levels well below the point they would have reached under a free market.

This put trading banks at a disadvantage in their operations when competing against non-banking finance institutions. The interest rates on government and local body securities were in fact so far below the market levels offered by other finance houses, and non-banking financial organisations, that virtually no one would buy them except institutions which were required by law to hold a certain amount of their deposit funds in government stock.

For many years trading banks and leading economists have been agitating for more freedom in determining their own interest rates. They received guarded support from the Reserve Bank but this was not sufficient to overcome the strongly entrenched opposition to any freeing of interest-rate controls which existed within the Treasury.

Now trading banks which have been under interest-rate controls since before the Second World War have been given the freedom to operate at normal market levels. They can offer more on deposit rates and mortgages. Indeed, many trading banks have not yet adjusted entirely to this new situation.

They must now adapt their methods to work in a competitive situation. This has left the banking sector in something of a ferment, but this will settle down within a few months. It means, however, that New Zealand's banking activities in the borrowing and lending sphere, along with interest rates, will in future be more fluid as compared with the very

Each bank seems to have approached the new situation differently. One bank is offering better rates for three year deposit terms, while others are trying harder to secure short term deposits.

None of the banks is anxious to be so aggressively successful in attracting deposit funds as to put non-banking institutions out of business. This could happen with some of the weaker finance houses, and bankers believe the Government would be unhappy to see this occur.

The last thing trading banks want is to lose any of their new found freedom—particularly as few expected this to be so extensive.

Although the New Zealand economy and the finance situation generally still has a long way to go to recover, it is moving in the right direction.

The terms of trade are still extremely bad, but there has been a moderate improvement and this in itself is a cause for relief.

The swings in New Zealand's terms of trade over the past five years have been extraordinarily violent and have had a tremendous impact on the New Zealand economy. Taking 1957 as a base index of 100, the terms of trade in 1972 increased progressively in New Zealand's favour each quarter from 95 to 106. By the first quarter of 1973 the index was up to 116 and

peaked at 124 in June, to go down in the latter part of the year and then accelerated until by 1974 it was down to 45 points in a relative period. It kept on falling into 1975, when it bottomed at a figure of 34 in March this year. It has since then recovered back to 74.

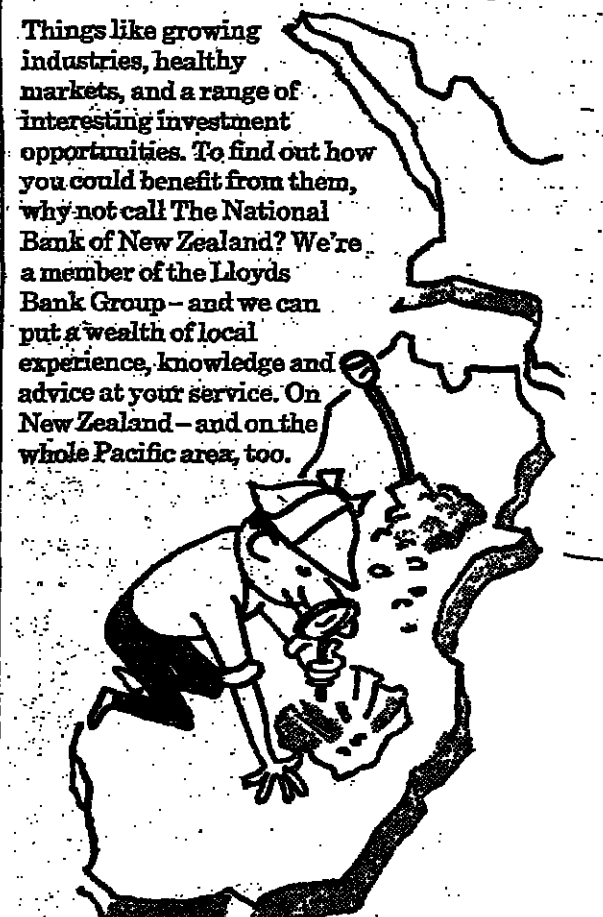
Caution

With restraint and with the constraint of any improvement in New Zealand's external situation to continue its gradual recovery. There is no possibility of any easing by Government of the whole of 1978. ing for such moves budget will be disallowed level of and consumption required to get it back into balance. Next year, however, some easing—part of New Zealand's balance situation may be the disastrous levelling of the past two years.

Dai Wellington Co

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AUSTRALIA

Lack of direction

THERE HAS been more than one sign lately that the Australian banks are becoming decidedly irritated with the directions of the new Government's economic policies—or rather, as they see it, the lack of clear direction. Only a small part of the criticism has emerged in public and it seems to have made little impression on the Prime Minister and his senior advisers.

The banks have gone through a particularly difficult two years, starting from the previous Labour Government's massive credit squeeze in 1974, through the constitutional crisis of last year, when they were under pressure for a time to take extraordinary action to alleviate some of the effects of Parliament's failure to pass the budget, up to the present—where there are increasing doubts about the new Government's strategy for economic recovery.

Government policy, however, has not been the only new difficulty faced by the bankers. Competition has reared its ugly head in a number of directions. The introduction of negotiable certificates of deposit (NCDs) two years ago saw an enthusiastic rush for funds with real interest rates in liquid funds wherever they could be found, the Treasurer, Mr. Phillip Lynch, announced and it became a matter of concern to maintain the statutory minimum of liquid funds and so far, this action seems just Government securities (LGS) as likely to sustain the talk of ratio). The venerable Bank of New South Wales was one of the first to have to pay the SRDs had been increased by 1 per cent. That was followed by the introduction of a new of last-resort facility to meet Australia Savings Bond (ASB) The introduction of a fairly series 1, which had to be closed tough, and largely untested, after three weeks when it had trade practices Act has meant soaked up \$A750m. The series 1 that the banks now talk to each ASB carried an interest rate of other less, for fear of accusations of competitive anti-behaviour, which is now the longer end of the normal proscribed. And though the Government loan, floated at the Government rein is still a tight same time.

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Denials

The continuing denials can only suggest that such fears in the business community have not been dispelled. One of the favourite quick-acting measures of Australian governments to increase or reduce liquidity is to change the level of funds which the banks are compelled to deposit with the Reserve Bank—the statutory reserve ratio (SRD). And on April 8, after more than two months of assiduously mopping up such a field for the first time, liquid funds wherever they could be found, the Treasurer, Mr. Phillip Lynch, announced and it became a matter of concern to maintain the statutory minimum of liquid funds and so far, this action seems just Government securities (LGS) as likely to sustain the talk of ratio). The venerable Bank of New South Wales was one of the first to have to pay the SRDs had been increased by 1 per cent. That was followed by the introduction of a new of last-resort facility to meet Australia Savings Bond (ASB) The introduction of a fairly series 1, which had to be closed tough, and largely untested, after three weeks when it had trade practices Act has meant soaked up \$A750m. The series 1 that the banks now talk to each ASB carried an interest rate of other less, for fear of accusations of competitive anti-behaviour, which is now the longer end of the normal proscribed. And though the Government loan, floated at the Government rein is still a tight same time.

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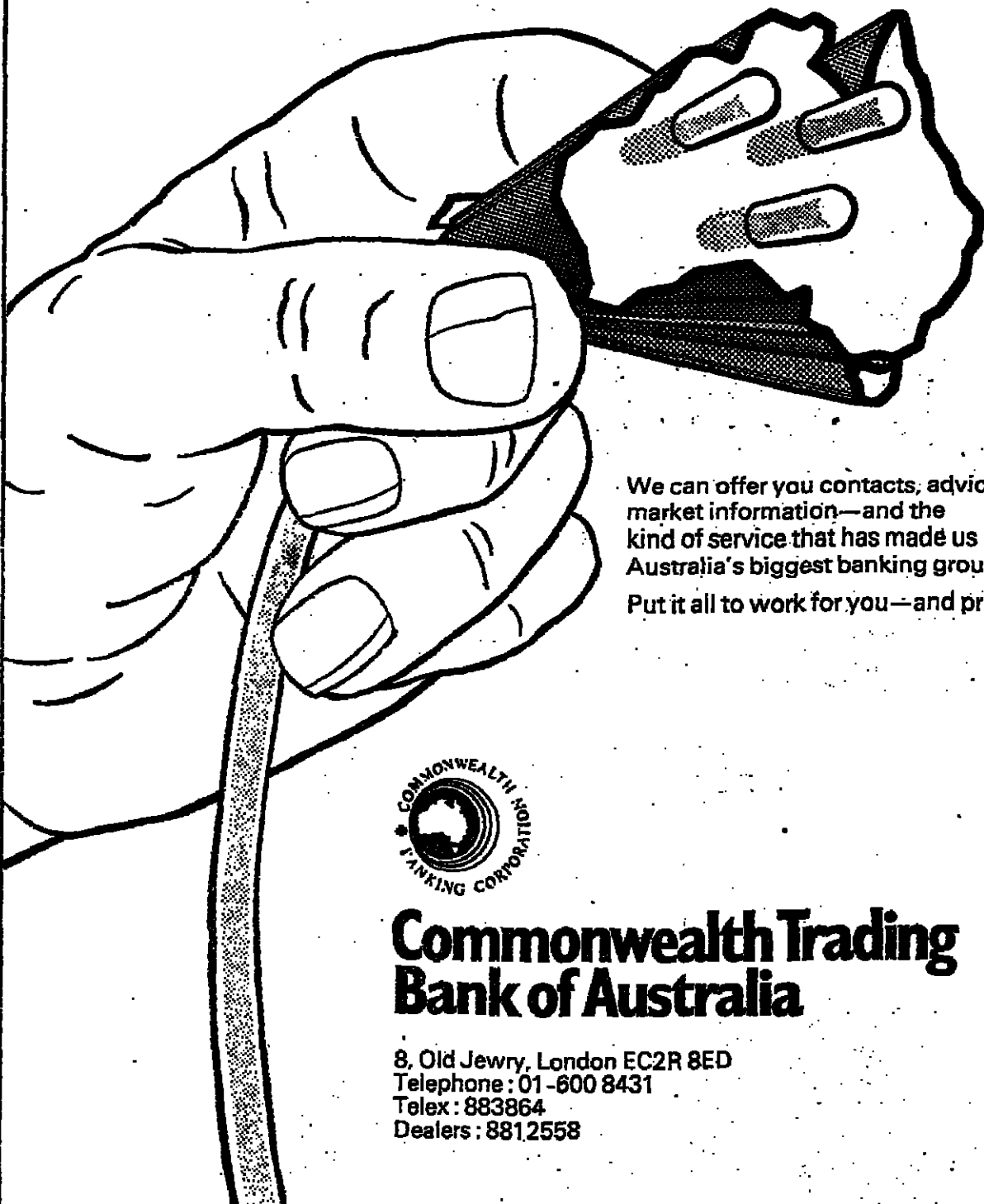
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WORLD BANKING XIX

SINGAPORE

Little excitement

A series of measures during 1975 included the introduction of a generally healthy export policy, while also conferring export facilities to exporters in May. There was little excitement here as the Ministry of Finance, Mr. Tan Choon Tee, formerly deputy director of the local Adult Education Board, and deputy director Mr. Mark Wong, officer seconded from the local branch of the First National City Bank, has 131 members. These comprise 37 full banks, 12 restricted banks, 16 offshore banks, two representative banks, 20 merchant banks, 35 finance companies, four discount houses, three money-brokers, the Monetary Authority of Singapore and the Post Office Savings Bank. They pay subscriptions based on their staff size and the Institute's own operational budget needs.

In his budget speech, Hon Minister Hon announced three measures in his budget speech this year: fees, interest or commission received by Asian currency units for advising, confirming or refinancing offshore letters of credit would be taxed at the reduced rate of 10 per cent for the year of assessment 1977; non-resident deposits with Asian currency units and approved Asian dollar bonds would be exempt from Singapore estate duty from January 1977; Singapore Government tax-free bonds held by non-residents would also be exempt from Singapore estate duty.

The Singapore Government has in fact catered to the demand for bonds by offering a \$800m. registered stock for public subscription to finance development expenditure, including five-year tax-free and ten-year taxable stock in addition to the usual two-year taxable and 15-year tax-free stock. Most of the loan will be allotted to the Central Provident Fund Board (which administers the compulsory savings levied on workers wages and on employers) whose funds have already been placed with the Monetary Authority for the coming year. The authority also commented that the banking system has also become more liquid, and the new issue should not have any adverse effect on the availability of funds for loans and advances.

The Institute, under director Mr. Tan Choon Tee, formerly deputy director of the local Adult Education Board, and deputy director Mr. Mark Wong, officer seconded from the local branch of the First National City Bank, has 131 members. These comprise 37 full banks, 12 restricted banks, 16 offshore banks, two representative banks, 20 merchant banks, 35 finance companies, four discount houses, three money-brokers, the Monetary Authority of Singapore and the Post Office Savings Bank. They pay subscriptions based on their staff size and the Institute's own operational budget needs.

Another focus of interest this year will be the \$5-denominated negotiable certificates of deposit, first issued in May, 1975. By the end of last year certificates issued numbered 528 in all. They were not as popular as bank deposits, the economic survey accompanying this year's budget speech remarked. The Monetary Authority has said that this instrument, sensitive to local money market conditions, will enable issuing banks to compete more effectively for local funds and, by shifting the deposit structure more towards fixed deposits, will secure a more stable deposit base.

Isa Sharp


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Australia

FROM PREVIOUS PAGE

they seem resolved not to spend. Discouragement subtly a large institutional investment, but just how little to say. Now into series 3, now progressively point where it only a trickle of latest release of SRDs, however, banks have been very pressure—as to some, as at the mid-1974 winter their cash banks have been very notes to the offering commercial certificates of market and government bonds, less is normal for but the recent trouble in the wool related it.

Mr. Lynch's critics are starting to accuse him of holding a fixation about the money supply as a prime concern in the Government's efforts to reduce inflation. The Treasurer has talked of his mopping-up operations in terms like "defusing a time bomb," but the fact is that there is no sign of all the money front-line institutions in Australian economic management.

Kenneth Randall
Canberra Correspondent

The 70 include 37 full banks, 12 restricted banks (not permitted to take deposits below \$250,000) and 21 offshore banks. There are also 38 representative offices, 21 merchant banks and one merchant bank representative, 20-odd regional offices, four discount houses and 36 finance companies.

A local monthly, Singapore Trade in Industry, reports this month that the merchant banks, which did extremely badly in 1974, losing almost \$31m, but slightly better in 1975, have been finding some of the Singapore Stock Exchange rulings on underwriting work rather obstructive. In particular, they feel that the risk exposure period is too long for a speculative market like Singapore's.

Another problem for the merchant banks is the innate conservatism and secrecy of many local family businesses, afraid that consulting a merchant bank might reveal too many insider secrets. Because of brisk competition in a small market, most merchant banks are now specialising—DBS Daiwa in bonds for instance. New Court Merchant Bankers (with Rothschild link-ups) in bullion. Few merchant banks in Singapore deal in commodities.

Critical

There is unlikely to be any great activity in the bond market this year, with the distraction of a livelier stock market. The two new issues in December 1975, were more than enough and some encouragement from the Government was necessary in the case of the European Investment Bank's \$30m. six-year loan at 9 per cent. The other issue was a \$15m. issue for five years at 8 per cent by the Japanese YS Line (Cayman).

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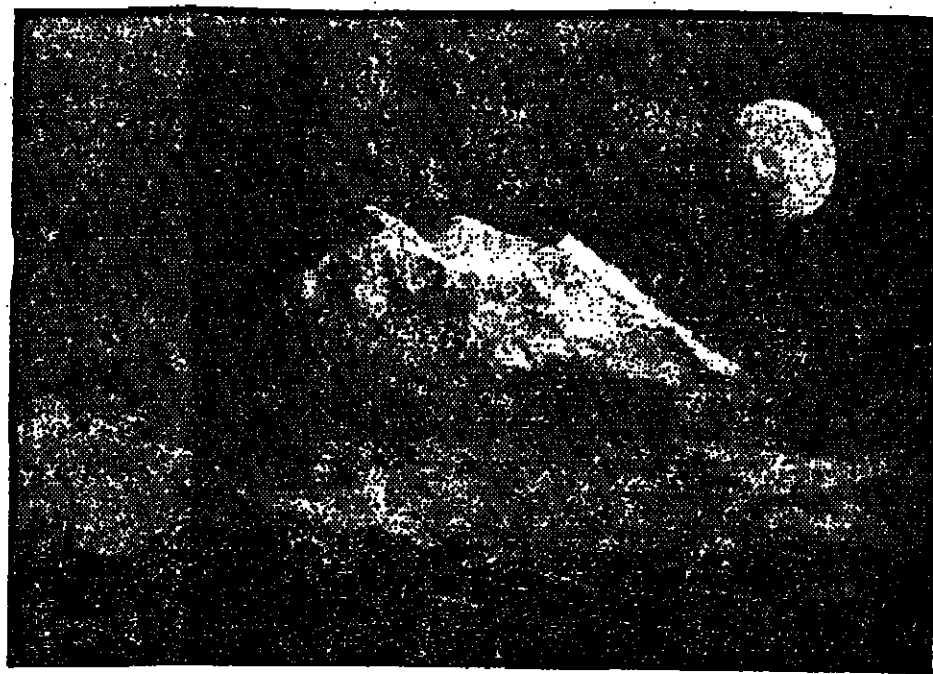
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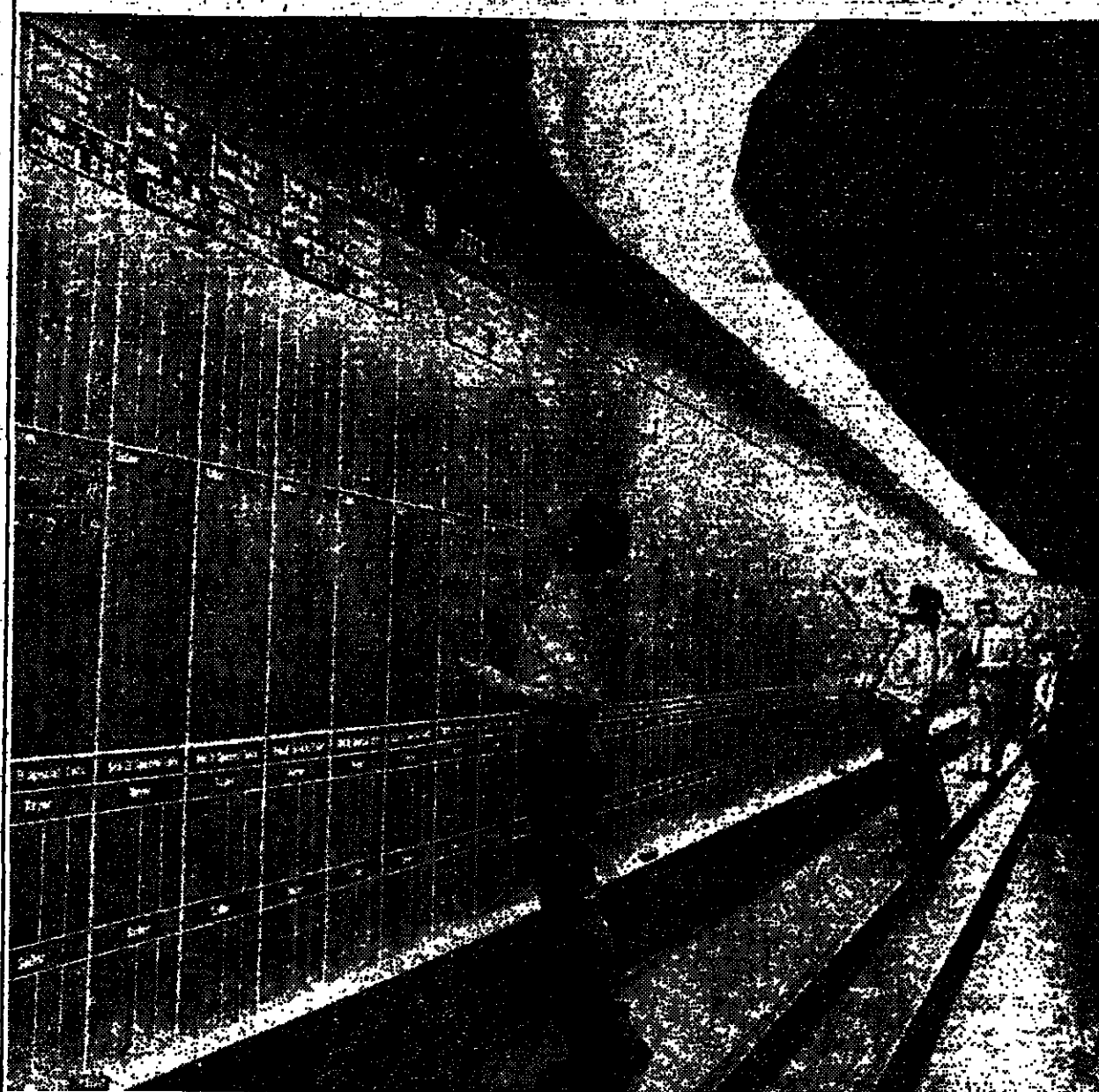


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HONG KONG

Better than expected

THE PAST year has not been a particularly easy or profitable one for Hong Kong's banks, but it has certainly turned out better than many bankers expected at the beginning of 1975. Two years of economic stagnation in a growth-minded economy coming after an unprecedented boom could well have been expected to lead to serious problems. They did not.

There were three reasons for this. The first was conservatism on the part of bankers still mindful of the 1965 banking crisis—one of the watersheds of the Colony's economic history—and perhaps forewarned by the early 1973 stockmarket collapse. (The Colony must always be thankful that over a year elapsed between the market collapse and the sharp move from boom to slump conditions. The time gap was crucial for many, including some banks which for a while were overexposed in stock and property loans.) The bankers' ensuing conservatism in 1974 was reinforced by the watchful eye of the Banking Commissioner.

The second reason was that banks in Hong Kong are still concentrating very much on short-term trade finance secured on goods in transit or in process of manufacture. For example, at the end of 1975 general commerce accounted for HK\$9.3bn. out of total loans and advances of HK\$24.9bn. Comparatively little is advanced in respect of long capital spending programmes by industry, or in property financing and the like — though these have grown in recent years.

By the end of 1975—the liquidity of the banking system had increased to 49.8 per cent. from 44.9 per cent. a year earlier and rose over 50 per cent. in early 1976. The liquidity ratio was in fact slightly exaggerated by the very rapid growth of overseas business. Amounts due to banks abroad rose by \$HK\$8bn. to \$HK\$21.9bn. during the year and amounts due from banks abroad by \$HK\$4.5bn. to \$HK\$21bn.

As most of the claims on banks abroad count as liquid assets, when they grow more rapidly than domestic deposits, the apparent liquidity rises faster than it would otherwise do. Still, by any measure liquidity grew rapidly—as for example, measured by the ratio of domestic loans and advances to domestic deposits, which fell from 76 per cent. to 69 per cent.

Rising liquidity and falling interest rates can of course be bad for bank profits, particularly in Hong Kong's situation where the lack of HK\$ liquidity instruments means that banks must be careful to avoid exchange losses in acquiring liquid assets denominated in other currencies. Nevertheless, the year cannot have been a bad one from the point of view of interest rate spreads.

Rates reached a low in recent years on March 12, 1975, and have stayed there ever since, with the savings deposit rates down to 2.5 per cent. and time deposit rates ranging from 3.25 per cent. for three months to 5.5 per cent. for 12 months. The quoted best lending rate has also come down—to 8.5 per cent. But with banks still quite cautious about their lending, customers have not been able to shop around easily to get close to the prime.

Banks in Hong Kong are not required to reveal their true profits, so it is not too easy to determine what effect all this has had on profitability. Some observers suggest that ordinary trading profits have been buoyant because of the sharp increases in balance sheet totals and interest rate trends, but that some substantial provisions

have had to be absorbed in respect of casualties of the recession. The Hongkong and Shanghai Banking Corporation increased its declared consolidated profits by 11 per cent. to \$HK\$33m. However, all of this, or even more, appears to be attributable to its subsidiaries, notably Wardley, its merchant banking arm, British Bank of the Middle East, and Hang Seng Bank, its 51 per cent. owned subsidiary (which has the third largest branch-banking network in the Colony after the Hongkong Bank itself), and the Chartered Bank. It seems possible that the profits from its local operations but that these were offset by difficult conditions in South East Asia and elsewhere overseas.

Not everyone has had such apparently smooth sailing. For example, Overseas Trust Bank, in which the Toronto Dominion Bank has a major stake, and which controls another Hong Kong Bank, the Hongkong Industrial and Commercial Bank, has experienced a very sharp fall in profits. It is possible that its profit problems might be related to non-banking interests.

The extent of equity interests in non-banking operations held by some Hong Kong banks, most notably the Hongkong and Shanghai Bank with its big holdings in, among others, Jardine Matheson, Cathay Pacific, Y.K. Pao's world-wide shipping group, Hutchison, and the Cross Harbour Tunnel Company, is still sometimes a subject of criticism in Hong Kong—not that many dare raise their voices too high. Though much is said of Hong Kong's dedication to economic liberalism, it is the power of money and monopoly rather than of the principles of Adam Smith that often count most.

While the commercial banks have thus generally had an unremarkable year in profit terms, the merchant banks catering to the Hong Kong domestic market have been experiencing a very sharp recovery from 1974 and early 1975 when they sat around doing almost nothing. Since the middle of last year there has been a very steady stream of major offerings—rights issues, convertibles, bonds running into many hundreds of millions of local dollars.

Many of the big names have been there—Jardine Matheson, Hongkong and Whampoa dock, HK and Kowloon Wharf, HK Telephone—even the Hong Kong Government itself, with a \$HK\$250m. bond issue. Wheelock Marden is to join the list—for reasons as yet unexplained—and the Mass Transit Railway will be looking for more local finance. There have also been

some takeovers, prompted by the stockmarket and in which Wardley (last year rose from \$HK\$25m. to \$HK\$25m. Schreiner, Klein and Rothschild, U. too on the local Asian International and Capital, for rough patch not both its parents it trolled by Westde desbank.

The number of with representative Kong, either through offices, subsidiaries or cons, continues to from trade invol appearance from t on tombstone adver is difficult to es levels of activity lity. Locally incor sortia which report generally been sho ward trend despit had debts, but the too young and the scanty to come to sions about them.

Meanwhile, no larger finance co many of which s have substantial interests, are likely from the deposit nance which came this year. Aimed a the finance compa down, among the minimum deposit o This high level will to the larger comp generally only de mean that small, Ch will suffer while 1 banks will benefit deposits return to.

Victory
This regulation companies was a vic established banks. It be seen whether the Secretary will ret earlier promise to banks in turn to g petition, either by g licences or ins "middle" class of between the banks companies. His ofposal to do was in late 1974 because from the licensed time of financial in. Something else Financial Secretary wanted to do was banks avoiding a tax by channelling in Hong Kong through accounts which th overseas income ex tax. Actual tax rate in Hong Kong are be no more than ab cent. This is a m considered by a Revenue Ordinance Committee recently examine the nec direct taxation in the Philip I

البنك الهولندي

Changed cost structures have ended the long growth period of mail order selling. Elinor Goodman explains that high postage and credit charges have upset the industry's relative immunity to recession.

Why mail order is abandoning the post

MAIL ORDER retail selling has reached a watershed after a long period during which, traditionally, it was considered almost immune to recessions plaguing shopkeepers. Inflation has taken its toll three over: by sending cost of credit generally granted to customers, and by making more risky the need to price, the cost of credit is maintain fixed prices during the six months' validity of the catalogue.

In late 1974 most of the mail order companies put on the brakes and the effects are still being felt to-day. It may be some time before the business regains its reputation for above-average growth.

Mail order accounts for around 4 per cent. of all retail sales, only slightly less than the department stores which, among shops, offer the most nearly comparable range of merchandise and prices. One in three adults buys from a mail order catalogue using a network of 3.8m. agents, who are paid 10 per cent. commission on everything they sell. As the goods are all delivered to the home, the mail order industry has become one of the largest customers of the Post Office, sending one in every four parcels posted in Britain. It also accounts for over half the credit sales made each year.

King's Road

The range of goods may not be in fashion, judged by the terms of the King's Road but clothes are only included in the catalogue because it is thought that they will appeal to mass market tastes. Many of the

household durables are branded items. In essence the range is wide, but shallow. Judged by the terms of the High Street, prices are by no means always low. For a start they have to cover the agent's 10 per cent. up postage, by increasing the sum of the weekly instalment to customers, and by making more risky the need to price, the cost of credit is maintain fixed prices during the six months' validity of the catalogue.

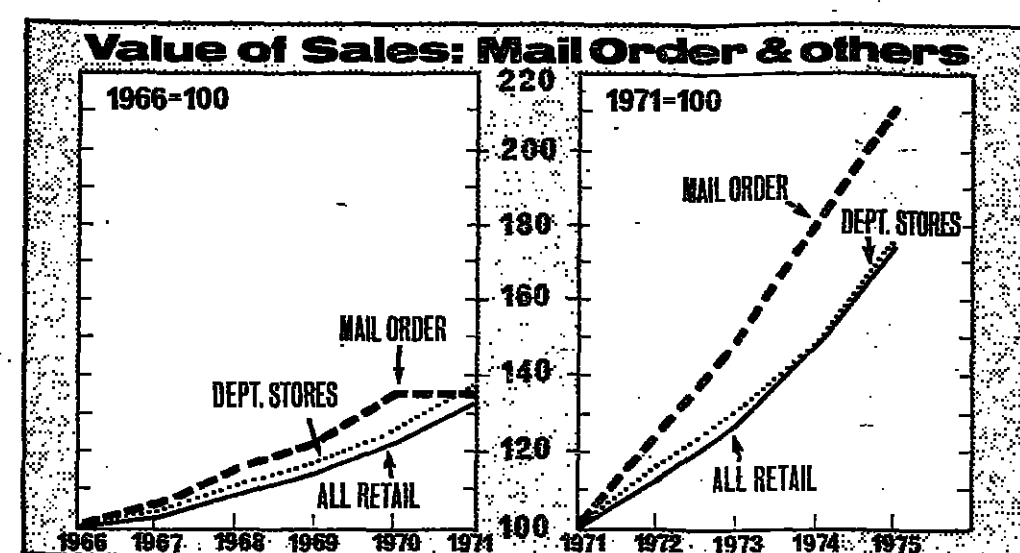
Agent

The attraction to the agent is primarily the 12½ per cent. discount she (women outnumber men nine to one) gets on the goods she orders for herself. She is paid no salary or social security contributions and, as the average agent only sells only £220 worth of goods a year, makes relatively little in commissions.

The great advantage of the mail order companies over other retailers has traditionally been that they do not have to pay for running or staffing shops. Fixed capital investment is therefore relatively low, and the business traditionally has been self-financing.

The companies also have enjoyed a unique relationship with their customers. Though the agent is not liable at law for a customer's debt, the agency system, which is built largely on friendships, can when it works well, provide a highly personal credit vetting service which no traditional retailer could imitate.

An agent's evaluation of credit worthiness, however, is no longer considered sufficient and the mail order companies have extensive computer credit checking facilities. The high level of unemployment is an obvious reason.



computer credit checking facilities. The high level of unemployment is an obvious reason.

The difficulty of building up an effective agency network has been one of the factors which has kept newcomers out of the market. Though agents can be "bought" by heavy advertising, it is an extremely expensive business. Most of the mail order companies which have sprung up in recent years have tended to sell "direct" to individual customers rather than through agents. As a result, the line-up of the big six agency mail order companies has not changed much since the 1950s. The market, now worth over £1.5bn. a year, is dominated by Great Universal Stores—which operates the five British Mail Order Corporation catalogues,

and Kays of Worcester—and the Littlewoods Organisation. Together, they take over half the market followed by Freemans, Grattan, Empire, and the UDS subsidiary, John Myers.

Precision

Mail order requires an almost mathematical precision in forecasting. Prices have to be fixed up to two months in advance of the catalogues going out and the merchandise selected six to nine months before that. In theory, anything in the catalogue should be available for the full six months of the book's life and though companies now tolerate a higher out of stock position than they used to, seriously underestimating

demand can prove expensive. Mail order companies may not have had to pay escalating rates and rents for shops, but their carriage-bill, which equals 5 per cent. of sales, has not lagged far behind the increase in shop overheads. One company, for example, says that its postage has gone up by 80 per cent. over the last 12 months.

At the same time, the cost of producing the catalogue has gone up from around £2 a copy a year ago to nearer £3. Net margins have been further eroded by the impact of the maximum £6 a head flat wage increase though, as mail order began with a higher average wage than retailing, the effect (in percentage) on wage costs has been less severe than for shops which, besides, have a

higher staff to sales ratio. In the good old days, mail order companies managed to finance growth from profits. But with inflation at retailers, have needed more cash merely to replace existing stock. The liquidity strains were worse for the mail order companies because theirs is a credit business and they therefore do not receive full payment for goods sold until after the supplier has been paid.

Carriage

The big companies saw the warning signals in the autumn of 1974, before the Chancellor announced tax relief on stocks which, in the event, proved of great help to the industry. All the big companies reduced their basic credit terms from a maximum of 50 weeks and in some cases 100 weeks "free credit" to 38 weeks. Some still offer 50 weeks on car insurance and others, like Grattan, offer 100 weeks' credit on some items for a small charge. Freemans also introduced a minimum repayment of 25p—a move which it was thought would dampen demand given the traditional importance attached to keeping down the size of the weekly repayment. Most of the companies also cut agency recruitment and stocks. Uneconomic items—usually the heavy items such as drink selling at a low unit price—were dropped from some catalogues and all the companies tried to reduce returns, partly by weeding out their agents. Returns can run as high as 40 per cent. of goods sent out to customers. Low per-

forming agents found they did not receive a new catalogue and, in some cases, catalogues sizes were reduced to cut postage. Of the three publicly quoted mail order companies to publish their results this year, only Freemans produced a real volume increase in 1975 though both Empire and Grattan managed to increase their profit. Littlewoods, which in 1972 cut its gross margins in a bid for extra volume, also put on the brakes last year. Sales rose by 20 per cent. but the company says most of this was due to inflation.

Profit

The Government figures show the same muted picture. On the face of it, indeed, it would seem that the mail order industry's reputation for above average growth has finally been lost. Cash turnover in 1975 was 17 per cent. on 1974 as against a 17.7 per cent. increase in non-food shops. But given the mail order companies' mix of merchandise, the volume of sales was probably only fractionally less than in 1974, as against a fall of about 15 per cent. in non-food shops. Even so, it was practically the only year since the war, apart from the postal strike year of 1971, in which the mail order industry did not notch up a gain in volume. The official retail statistics are too distorted by clearance sales to give much of a guide to the relative performance of the mail order companies in the first few months of 1978, but none of the companies are budgeting for big

expansion. Some are, however, stepping up their recruitment and Littlewoods says its unit sales unexpectedly are higher than a year ago. If 1975 was a poor year for growth, it was also a year in which the mail order companies did some valuable adjusting, most notably by efforts to lessen dependence on the Post Office. Freemans, for example, is experimenting with a limited home delivery service of its own while Littlewoods, which curbs its parcels itself, intends to increase this figure to 70 per cent. by the end of the year. The problem is that though the mail order companies are cushioned from the immediate impact of price rises on their outgoing mail by their contracts with the Post Office all the incoming mail from agents—the weekly payments and returned goods—is outside the contract scheme. And all of it has to go first class for speed.

Post Office

The search of the mail order companies illustrates, as nothing else could, the problems of the Post Office. All the big companies are building up their own delivery service for parcels. Eventually all the Post Office mail may be left with of what used to be its most lucrative business could be carrying letters, and delivering parcels to outlying areas which the mail order companies cannot themselves serve economically. That means those order companies in the first few months of 1978, but none of the Office cannot serve economically either.

Letters to the Editor

Superficial relevance

From Professor R. Revans.
Sir,—I got home very recently from Malaysia (where I had been to the Tungku Abdul Rahman lecture, on "the need for the developing countries to secure their independence of Western experts and Western values") to read Professor Hunt's letter in your number of April 2. I am sorry he is put out at my turn of phrase, but I do employ all the moderation at my command. May I be permitted the chance of convincing him?

In 1965, after 20 years in British management training, ten among the mining engineers, the rest with the graduates of The Manchester College of Technology, my suggestions for action learning at our new local business school were continuously blocked by its camarilla of professors, some of whom, but not all, were also disguised as scholars. As I understood their policy, it was to ensure that the academic rabbits should now be so well fed in this new university hutch that they would not need to pursue the tigers of the industrial jungle. This economic argument I was able to grasp; only when the formulas of quantitative methods, econometric modelling, operational research and business policy were introduced in order to pass off talking about chasing tigers as the tiger chase itself did the time come for me to get out.

I went abroad because, given the lushness of the order at the time, it was impossible to interest any of my British contemporaries in the real tigers of the business world. . . . Who could be induced to think of such things when, in July, 1969, a national newspaper could report a business professor telling his graduates "We have taught you all there is. You know you've learnt all there is," so that the striplings were "embarrassed by sheer excellence of the mental equipment they had been given". . . . Or who could be persuaded to listen to reason when a serious newspaper advised that impending speeches of economics teachers should be awaited before investing overseas? . . . We need a Day of National Humility, whereon the PRO's of our management foundations are forced to re-read such pronouncements from the steps of Carey Street.

Professor Hunt feels that I malign my profession, and implies that other members of it were sharing my alarm. I cannot let Professor Hunt suggest that others have long been practising all that I have been on about these 30 years. I was long aware, of course, as others have lately discovered, that the fodder would not last; I was long aware that much management education would one day be revealed as the sententious trash that I have always declared it. I am particularly aware of the resourcefulness of slippery intellectuals in claiming to have pioneered what the half-clever among them used to ridicule and the wholly ignorant to oppose. But we have a duty to protect helpless British businessmen, no less than African chiefs and Malay traders, from wasting their time on management seminars that can have only superficial relevance to their livelihoods, and none whatever to the enrichment of their lives.

The certainties of one decade become the questions of the next. Now that we are forced to ask ourselves whether or not the Belfast priest is indirectly the instrument of murder, whether or not the medical clinic actively promotes the disease,

and whether or not the juvenile delinquent explicitly learns more crime in jail, is it not simply prudent to assure ourselves that the business school does not positively impede our economic recovery?

R. Revans.
8, Higher Downs,
Atrincham, Cheshire.

Housing finance

From Mr. E. Hansen.
Sir,—In the context of Mr. Cassel's report (April 21) dealing with Government thinking on the subsidy enjoyed by house purchasers by way of income-tax relief on mortgage repayments, I believe that the real subsidy accorded to tenants of local authority housing is not generally known.

The following figures relate to a scheme for 127 dwellings to be built shortly by a local authority in the South West, they are derived from the published Council Minutes.

Total capital cost for 127 dwellings: £1,403,222
Cost per dwelling: £11,049 (including land)
Annual revenue cost in first full year:—

Debt charges	£182,560
Maintenance	£ 5,842
Maintenance	£ 6,985
Total	£195,387
Less Rent income:	
Nominal	£ 45,000 (£354 p.a. average)
Less rebates	£ 13,500 (@ 30% average)
Net	£ 31,500

Leaving annual cost to tax/rate payers of 127 dwellings £163,887

Annual cost per dwelling
Met by Government out of taxation £1,028
Met by Local Authority out of rates £ 282

These figures are typical of local authority housing schemes currently under construction in the South West and that of £1,290 per annum is surely a more valid basis of comparison with the house purchaser's income-tax relief than that of £240 per annum quoted by the Building Societies Association as the average subsidy to council tenants in the past financial year.

E. A. Hansen.
Penwood, Merry Bournes,
Veltown, Devon.

Taxpayers' subsidies

From Mr. G. Armitage.
Sir,—Mr. Cassel's article (April 21) on financial "aid" to the housing sector was interesting and timely in view of possible changes in Government policy. It would, however, have been interesting to have seen the suggestion that home owners are receiving Government subsidies developed a little more clearly, particularly as the Government's resources come in the first instance from the taxpayer.

The case that the wealthier section of the population is receiving housing aid, through tax relief on mortgage interest, presumably rests on the doctrine that the whole of one's personal income belongs to the State and any part which the State permits to be retained is "aid."

Tax relief on homes

From Mr. M. Brady.
Sir,—Michael Cassel (April 21) cites the claim of the Building Societies Association that, in the past financial year, average tax relief per dwelling was £94. This estimate makes no allowance for the fact that, since 1963, owner-occupiers have not been liable for income tax on the imputed rental value of the dwellings they occupy. If this consideration were taken into account, estimates of the average tax relief per dwelling, and the total tax revenue foregone, would surely be much higher.

The calculation could be based on a comparison of the present situation with one where income tax is levied on the imputed rental value less offsets in respect of repairs and the interest element alone in mortgage payments. It would be interesting to learn the amounts involved.

Mark Brady.
6, Raglan Road,
Frinton-on-Sea,
Essex.

Computer chaos

From Mr. K. Maskery.
Sir,—It amazes me to think that we can employ senior civil servants to control a small department of the Home Office employing 80 persons, who apparently were able manually to produce correct wages (Page 9, April 22) but after the installation of a computer which supposedly should cut working staff, and does do in private industry, increases the work-force by 50 per cent. to 120. It is no wonder that whenever we

read about estimates being wrong the figures which presumably are compiled by senior civil servants mislead not only us, the public, but also delude them into thinking how expert and efficient their departments are.

K. Maskery.
Apple Tree Farm,
Sandy Lane, Brown Edge,
Stoke-on-Trent.

Illegally acquired

From Mr. J. Lane.
Sir,—I have long felt it iniquitous that the small investments of hard-earned cash by small investors in small companies, chosen for their sound progressiveness, could be compulsorily acquired by highly geared companies, in times of

cheerful mood, in return largely for unsecured loan-stock. At best this stock falls materially in value when interest rates increase, at worst (and this has usually been the case) the highly geared company fails and all is lost. It is most interesting to learn from your correspondent Mr. A. E. Morrison (April 21) that this may be illegal.

The other side of the same coin is the small holding which goes virtually into limbo if the small investor resolutely refuses to say what is manifestly untrue, that he wishes to exchange his shares for those offered. In this case the offered shares are alleged to be held in trust for the unfortunate investor who receives no dividend, no account, no notice of meetings, and in fact not a word from either company until he toes the line. Surely this must be illegal, even if the acquisition itself escapes illegality.

J. Richard Lane.
Runfold Heath,
Crooksbury Road,
Farnham, Surrey.

Banks and their assets

From Mr. W. Courcouf.
Sir,—In his article on bank charges (April 12) Mr. Gordon Tether suggests that the question of what the banks are entitled to take from the rest of the community provides an appropriate starting-point for a wider debate. Certainly it is not a question about which it is easy to be logical.

Mr. Tether, and Mr. Edward Holloway to whose letter of April 5 he refers, have in mind primarily the Treasury bills held by the banking system. Interest is earned on these bills wherever they are held in the market, be it by banks, discount houses, other financial institutions, the private sector or the overseas sector, but Mr. Holloway feels that when the banking system holds them it is providing a service rather than making an investment. "No question of savings arise," he says. But where should we draw the line? Leaving on one side the medium and short-term government securities held by the banks, what can be said of the loans they make to industry—or for that matter to the personal sector? Do these do more than provide a service? Does any question of savings arise in regard to them?

A wider debate might throw some light on the question of whether the banks are fundamentally different from all other financial institutions, and enable us to see if their assets should be treated in a special way.

W. J. Courcouf.
Newstead,
Westhumble, Surrey.

To-day's Events

GENERAL
TUC-Labour Party Liaison Committee meets.
TUC Economic Committee holds special meeting.
Session of General Agreement on Tariffs and Trade (GATT) begins.
CBI delegation, led by Sir Ralph Barreman, Confederation's president, begins four-day visit to Japan.
Sir Campbell Adamson, CBI director-general, and Mr. John Whitehorn, deputy director-general, on week's visit to U.S.
Mr. Jack Jones, general secretary, Transport and General Workers' Union, speaks at Freight Transport Association dinner, London Hilton, W.I.
Mr. Alick Buchanan-Smith, House of Commons: Iron and

"shadow" Secretary of State for Scotland, addresses Perth and East Perthshire Conservative Association Lunch Club.
Sir Lindsay Ring, Lord Mayor of London, attends Clothworkers' Company dinner, Clothworkers' Hall, E.C.3.
Mission to promote British tourist industry led by Lord Montagu of Beaulieu, in U.S. until May 15.
Union of Shop, Distributive and Allied Workers' conference, Blackpool.
PARLIAMENTARY BUSINESS
House of Commons: Iron and

Steel (Amendment) Bill, second reading. Proceedings on Statute Law (Repeals) Bill (Lords).
Motions on Prevention of Terrorism (Supplemental Temporary Provisions) Orders.
OFFICIAL STATISTICS
Consumers' expenditure (first preliminary estimate, first quarter).
COMPANY RESULTS
John Laing and Son (full year).
Simon Engineering (full year).
COMPANY MEETINGS: See chard record of works by Dowland, Freesehold, Picchi, Scaratti, and Bach, Wigmore Hall.
OPERA
Royal Opera production of W.I., 7.30 p.m.

Eugene Onegin, Covent Garden, W.C.2, 7.30 p.m.
BALLET
London Festival Ballet dance Le Baiser de la Fée, Witch Boy, and Bourree Fantastique, Coliseum Theatre, W.C.2, 7.30 p.m.
MUSIC
Bach Choir centenary concert: Bach Mass in E minor, Royal Albert Hall, 7.30 p.m.
Craig Sheppard gives piano recital of music by Haydn, Schumann, Debussy, Liszt, and Wagner, Queen Elizabeth Hall, S.E.1, 7.45 p.m.
Abraham Abram gives harp recital of works by Dowland, Freesehold, Picchi, Scaratti, and Bach, Wigmore Hall, W.I., 7.30 p.m.

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EUROBONDS

Société Générale heads a light week

BY MARY CAMPBELL

THE WEEK since the Easter break has seen far fewer new issues than the market had expected. The biggest issue to be announced last week was a \$75m. partially floating-rate, partially fixed-rate issue for the French Société Générale. In the Canadian dollar sector, Commercial Credit Corporation of Canada is to raise Can\$25m. and Calgary Power is to raise Can\$20m. Société Générale's issue offers a coupon of 7½ per cent. for the first years of its life, followed by a floating rate a quarter of a point above inter-bank rates for the subsequent four years. Morgan Stanley is lead manager. Calgary Power offers an indicated 9½ per cent. for six years via Merrill Lynch, and Commercial Credit Corporation an indicated 9½ for five years via Credit Suisse White Weld. The latter issue is guaranteed by Commercial Credit Company of the U.S. which is single-A rated by both Moody's and Standard and Poor's, and which is wholly owned by Control Data Corporation. Eyes were turned towards the U.S. market last week where the triple-A-rated European Coal and Steel Community is trying out the market's reaction to long-term issues for foreign institutions. It has come with a \$50m. 20-year issue via Kuhn Loeb. The issue is part of a \$125m. financing which also includes \$75m. of eight-year notes.

Also registered with the Securities and Exchange Commission and being sold both in the U.S. and Europe is a \$50m. 10-year issue for the Republic of Brazil via Merrill Lynch, Bond-Advisors and Kuhn Loeb. The issue has the option to redeem from 1981. The World Bank is raising DM300m. on the German capital market via Deutsche Bank. The issue consists of a DM250m. placement with DM50m. being sold on the open market. The seven-year issue is expected to offer a 7½ per cent. coupon. Announced on Friday was a DM100m. issue for five years for Norges Kommunalbank under Norwegian Government guarantee. The coupon is expected to be 7 per cent. in line with the Norwegian Government's recent DM100m. five-year issue. Among earlier issues, Union Carbide's \$500m. 9½ per cent. Eurobond was priced at par and the \$30m. 9½ per cent. 10-year bonds at 98. The \$75m. issue for Caisse Nationale des Autoroutes was priced at par.

Indices

NEW YORK—DOW JONES

	April 25	April 22	April 21	April 20	April 19	April 18	1976		Since completed	
	April 25	April 22	April 21	April 20	April 19	April 18	High	Low	High	Low
Industrials	100.00	100.00	101.02	100.00	100.00	100.00	1,011.02	855.71	105.78	61.52
Home Bldg	75.52	76.80	75.50	76.51	75.75	75.58	814.00	621.00	111.18	68.00
Transport	76.14	81.16	81.29	81.61	80.61	80.42	824.00	670.00	127.88	15.55
Utilities	87.87	87.66	87.77	87.64	87.07	87.17	91.90	94.54	165.82	101.00
Writing, Rep. Co's	77.000	77.000	78.22222222	78.500	78.500	78.500	106.00	102.00	204.000	204.000
Ind. dev. yield %							April 19	April 2	Year ago (approx.)	
							3.76	3.81	4.88	

FINANCIAL TIMES SURVEY

Monday April 26 1976

Storage and Warehousing

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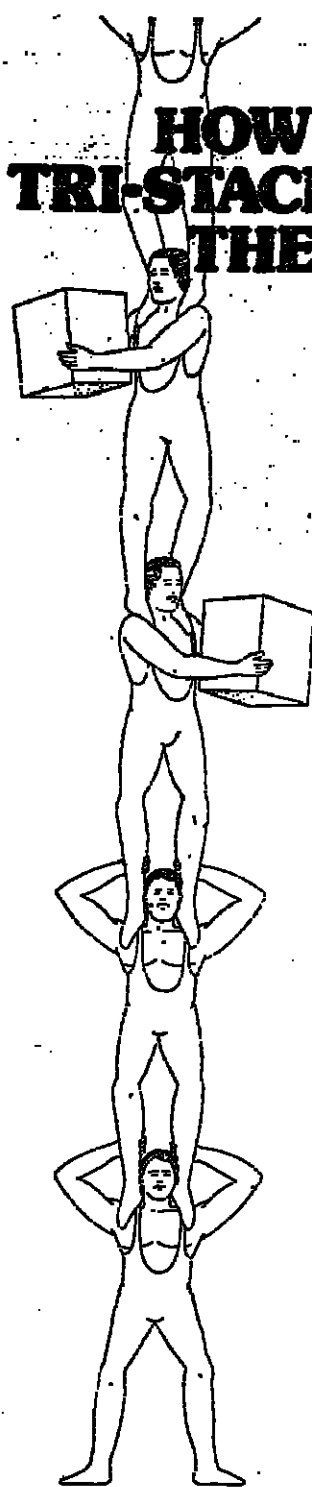


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Runcorn Contact Bob Nixon
Anchor Warehouse, Sutton Weaver, Runcorn. WA2 3EZ. 09285 78017 Telex 627303

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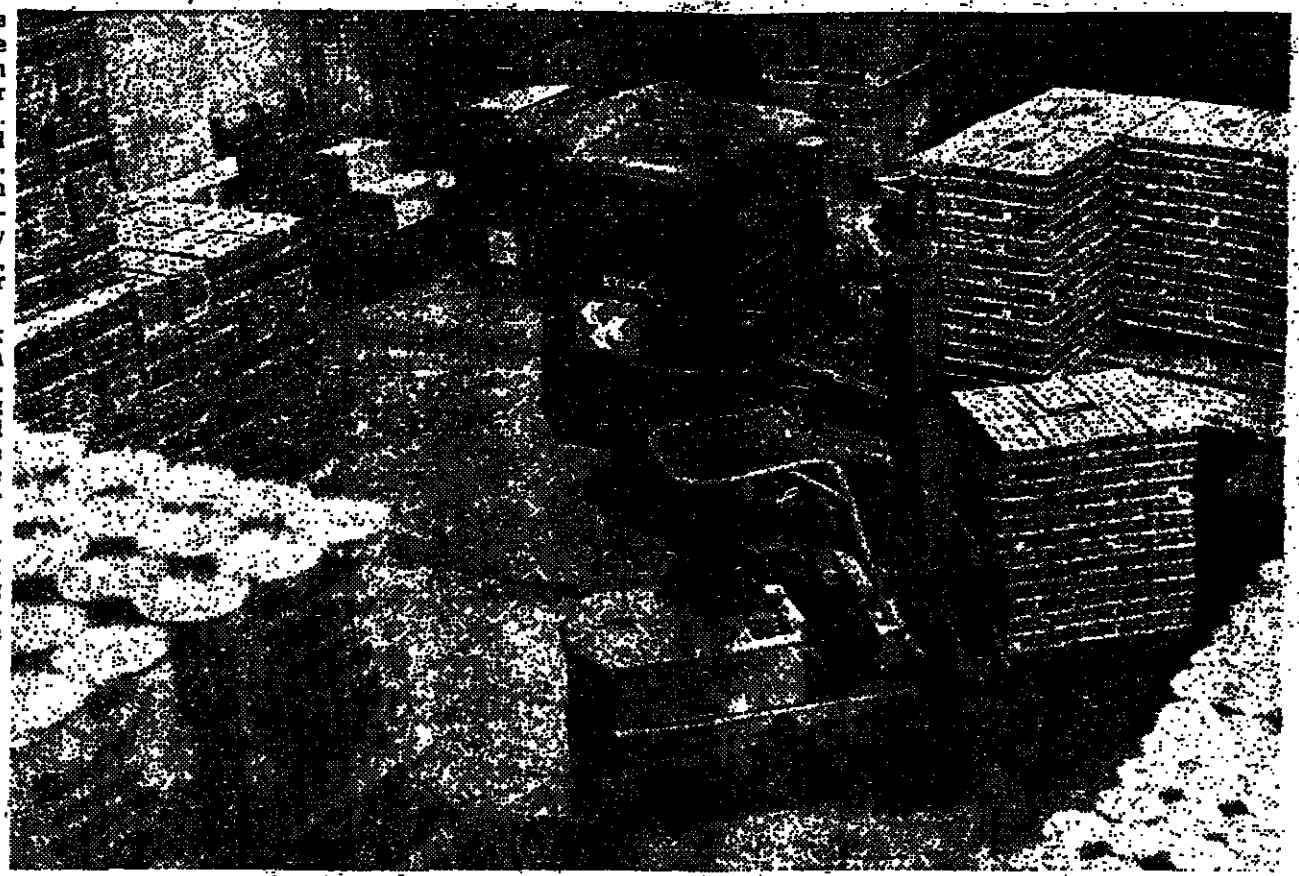
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STORAGE AND WAREHOUSING II

Recession leads to a reassessment



A fork lift truck loading palletised canned food at NMT Industrial Storage Group's warehouse a distribution centre at Newbridge, Edinburgh.

HOPES ARE HIGH that storage and warehousing may at last be pulling out of the recession which has bedevilled the sector over the past 18 months. The downturn in the national economy, high interest rates, and the general mood of gloom caused the whole of manufacturing and distributive industry to re-examine costs, de-stock, and seek economies wherever possible.

Suppliers of the complex range of equipment used in warehouses — industrial trucks, handling machinery, racking and storage systems — found themselves confronted with dwindling markets on the one hand and rising costs on the other.

Defensive action taken by many companies has involved streamlining and rationalising production, concentrating product ranges and making efforts to cushion the fall in the home market by moving into exports. There has been a reluctance to declare redundancies as the sector traditionally finds it difficult to attract sufficient skilled labour as the economy recovers from recession.

However, the main economic indicators are now pointing upwards, and since the turn of the year storage and warehouse operators have been reporting signs of an upturn in demand. At this stage, though, few members of the industry are prepared to state unequivocally how strongly based they think the recovery will be.

All industries emerge from recession somewhat chastened by the experience, but the storage and warehouse sector can take some comfort from the fact that the latest downturn has concentrated attention on how important a contribution it makes to total costs.

The days are long since gone when storage and warehousing could be considered as a self-contained sector; the activities are now a function of the total marketing of products. The growth in the size of manufacturing units and the revolution in retailing which has seen ownership of outlets concentrated in fewer and fewer hands demands new flexibility in the handling and storage of products. The warehouse operator needs to offer a sophisticated service balancing the frequency of deliveries, stock levels, the size and continuity of orders and the presentation and packaging of goods.

Nor should the concept of storage be confined merely to the formal structure of the warehouse as goods have to be handled and held in every stage of the process from raw material to final delivery. The Department of Industry estimates that the nation's annual cost of materials handling in all its forms accounts for an estimated £100bn, or nearly a seventh of the gross national product. "It covers a field so wide that no single body has the resources, incentive and capability to take on the responsibility for promoting the wide-scale improvements now necessary." Accordingly, the department is now actively promoting the development of materials handling as part of its industrial technologies campaign.

To provide a positive lead the committee for materials handling, with a membership drawn from industry, education

and the professional institutions, holding stock at a time of an estimated fall in sales. Predictably, manufacturers followed, and there were clear indications that comparable savings could be made in other industries.

Another indication of the level of official concern at the time when the Little Noddy report on the distribution trade. Improved and rationalised physical distribution management should be included as one of the industry's major strategic objectives for the years ahead, the report maintained.

Techniques

One of the ways companies have sought to minimise the amount of money tied up in the distribution chain has been to turn to the specialist operators, such as SPD, TLT, and Cory Distribution. Such specialists not only offer storage and delivery services but also a full range of stock control and marketing techniques.

While notable, the growth of the specialists has not been as great as the pundits had forecast just a few years ago. A number of companies have opted to maintain their own warehouse facilities and use the specialists for a section of business and for times of peak demand.

Signs that recognition is now increasingly being given to the importance of minimising storage costs have been evident over the past 18 months. Marks and Spencer attracted publicity last August with the announcement that forward orders were to be curtailed, but this was merely one example of a trend which has seen retailers implement hefty reductions in the face of the problems involved in

holding stock at a time of an estimated fall in sales. Predictably, manufacturers followed, and there were clear indications that comparable savings could be made in other industries.

On average, about one worker in seven is employed in materials handling and, there are signs that the labour force is not only increasingly difficult to recruit but is also subject to high levels of absenteeism and turnover.

However, the survey showed that, while labour accounts for some 43 per cent of handling costs, buildings accounted for a larger proportion, at 47 per cent, with equipment responsible for 10 per cent. Possibly more surprising was the finding that within the factory, production facilities took 44 per cent of the space, gangways 19 per cent, and storage 29 per cent.

Eliminating statistics about just where money is wasted on storage during the production process are thrown up by a recent survey, conducted by the National Materials Handling Centre, of 30 companies in the engineering sector.

This showed that on average materials handling accounted for 5 per cent of turnover — or 14 per cent more than the level of investment in stock and work in progress. The significance of this comparison is that, although the importance of the cost of investment in stock and work in progress is universally recognised and its value controlled, there is complete ignorance of the cost of materials handling," says Mr. John M. Williams, director of the National Materials Handling Centre.

He insists that the main reason for inefficiency in materials movement and storage is lack of knowledge of costs, which has seen retailers implement hefty reductions in the face of the problems involved in

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Advantages of the automated system

EXCESSIVE MANUAL labour, 33 per cent, for interest in the process of hand-on stock, 23 per cent, for building materials at the various stages such as stores or warehouses between the raw state houses and 14 per cent, for the and the finished product in the equipment.

Read in conjunction with this, any other, says an industry spokesman, is properly and clearly explained to those most closely involved. To the worker who sees a boring, repetitive manual task disappear and the alternative of a much more intelligent and rewarding job must be offered and to the managers, there must be a guarantee that whatever new system comes in, it will be reliable and fast, providing an audit trail so that inquiry will not be a tedious and time-wasting job.

Senior management may be sold on automation because of reductions of wasteful handling, but it takes storage space with 94, the collaboration of those at the receiving end to make any such project work smoothly from the outset.

It also takes particularly skillful design of the computer equipment and its slave systems, such as warehouse control desks and stacker/picker crane units, and of the complex sequences of instructions (programs), one of these have to be written so that order lists, when fed into the computer, automatically completed suppliers' break down into 30 per cent for around the city, occupying

expensive factory floor space and eating its head off in interest. It is clear, therefore, that no move towards automation on schedules for pick-up and delivery can succeed unless it is properly and clearly explained to those most closely involved. To the worker who sees a boring, repetitive manual task disappear and the alternative of a much more intelligent and rewarding job must be offered and to the managers, there must be a guarantee that whatever new system comes in, it will be reliable and fast, providing an audit trail so that inquiry will not be a tedious and time-wasting job.

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CONTINUED ON NEXT PAGE

Some resistance to larger operations

NEW WAREHOUSE development has been hit by the bursting of the property bubble and the gloom and uncertainty of the current economic recession. As investment confidence declined, rents eased and there was little incentive to undertake new ventures.

Figures released by agents, King and Co., illustrate quite clearly the knock the market has taken: throughout England and Wales at the beginning of this year there was more than 75m. square feet of vacant factory and warehouse space compared with only 34m. square feet just 12 months earlier. However, agents report an upturn in demand over the past couple of months and there is growing optimism that the market for warehouses may again be on the move. Indeed, some agents warn that demand could accelerate so quickly that supply in some parts of the country, particularly the south east, may prove inadequate in the short-term.

Warehousing is so crucial to the total stockholding and distributive function that the location, design, and equipping of the building must be carefully considered.

Economies

The trend has been towards larger and larger warehouses and studies undertaken by the National Materials Handling Centre illustrate the potential economies which can be realised from large scale operations. The Centre's Inter-firm Study of Wholesale Transportation and Warehouse Costs made the point that considerable savings per unit could be achieved if distribution could be rationalised into warehouses which had a throughput of more than 50,000 cases a week.

However, the reduction in costs of handling which can be achieved by using larger warehouses must be weighed against the transport costs of having fewer but more widely dispersed depots. The days of cheap fuel have long since passed and, even though the rapid escalation in energy prices may now have eased, operators must pay close attention to their total mileage costs.

The Government's recently published Transport Policy consultation document suggests that heavy lorries do not make a big enough contribution to road and environment costs and proposes higher taxation—a move which the Freight Transport Association estimates could raise distribution costs by up to £350m.

Another factor acting against larger warehouses is the reluctance of many insurance companies to provide cover at reasonable rates for areas of more than 30,000 to 40,000 square feet. Operators may be required to compartmentalise the warehouse by erecting fire-restricting doors. Apart from the obvious expense of such work, it can disrupt the smooth working of the storage system.

The important point for an operator to remember in commissioning a warehouse is that the building must retain its flexibility if it is to realise its full re-sale value. Valuable as purpose-built buildings may be to the current occupant, they

may require expensive alteration and improvement if used for another trade. In response to this requirement, most new warehouses consist of a basic shell within which each tenant or purchaser can adjust the internal layout to suit specialised needs.

A handicap to the efficiency of many companies is the continued use of old-fashioned warehousing, equipped to deal with the needs of a former era and unsuitable for the sophisticated loading and handling techniques which are now available. Such premises may be oriented to the rail network and inconveniently sited for easy access to the developing motorway network.

Mr. Ken Firth, assistant director at the Materials Handling Centre, points out that it is very difficult to convince an operator that he would do better to relinquish old premises, which may stand in the accounts at virtually nothing, and invest in new warehousing.

For operators studying the problems of warehousing there is no shortage of expert advice. Apart from the Materials Handling Centre and other official bodies, there are many private consultancy firms.

Companies supplying materials handling equipment will also often enter into an arrangement with the contractor responsible for erecting the building to offer a complete service. The importance of the building and its services in contributing to handling costs are often underestimated, even where the operator goes to the trouble of trying to assess the total cost.

A survey conducted by the Materials Handling Centre of 30 companies in the engineering sector came to the conclusion that: "Although the importance of high indirect labour costs is frequently recognised, the equal significance of good use of building space is not." The study indicated that labour accounted for 43 per cent. of total handling costs, but buildings were responsible for a higher proportion, at 47 per cent.

An important factor in gaining maximum utilisation of space is to plan stockholding and storage as a complete system rather than dealing with the situation on an ad hoc basis. The Materials Handling Centre points out that the savings which can be made by method changes within particular departments considered in isolation are restricted. The danger of allowing the handling of material flow to develop in a fragmented manner is highlighted. "Greater savings can be achieved" by taking a company-wide view of materials flow problems and implementing changes against a background of overall system designs," the Centre advises.

The value of warehouse facilities tends to be directly related to their access to the motorway and road network. For this reason the Government's preliminary thoughts about road building, as set out in the recent Transport Policy consultation document, are particularly relevant.

The previous Labour Government in 1970 published a White Paper in which it set the target of building by the mid-1980s a strategic network of some 4,200

miles of highway within easy reach of all the major towns and ports. But, with Britain's declining economic position and the increased emphasis placed upon preserving the environment, the programme has been steadily eroded. The Government has said that new roads in urban areas will usually only be allowed when it can be shown that other measures—such as traffic management, parking restraint, improvement of public transport, and more limited road improvements—cannot cope with the problem.

The recent White Paper on public expenditure illustrates clearly the way the Government has downgraded the importance of major new road building. In the last financial year only 51 per cent. of total transport spending was allocated to road construction and maintenance compared with 63 per cent. just 12 months earlier.

New road building in Scotland and Wales will be heavily influenced by development which will eventually connect needs, particularly north of the border where improved communications should contribute

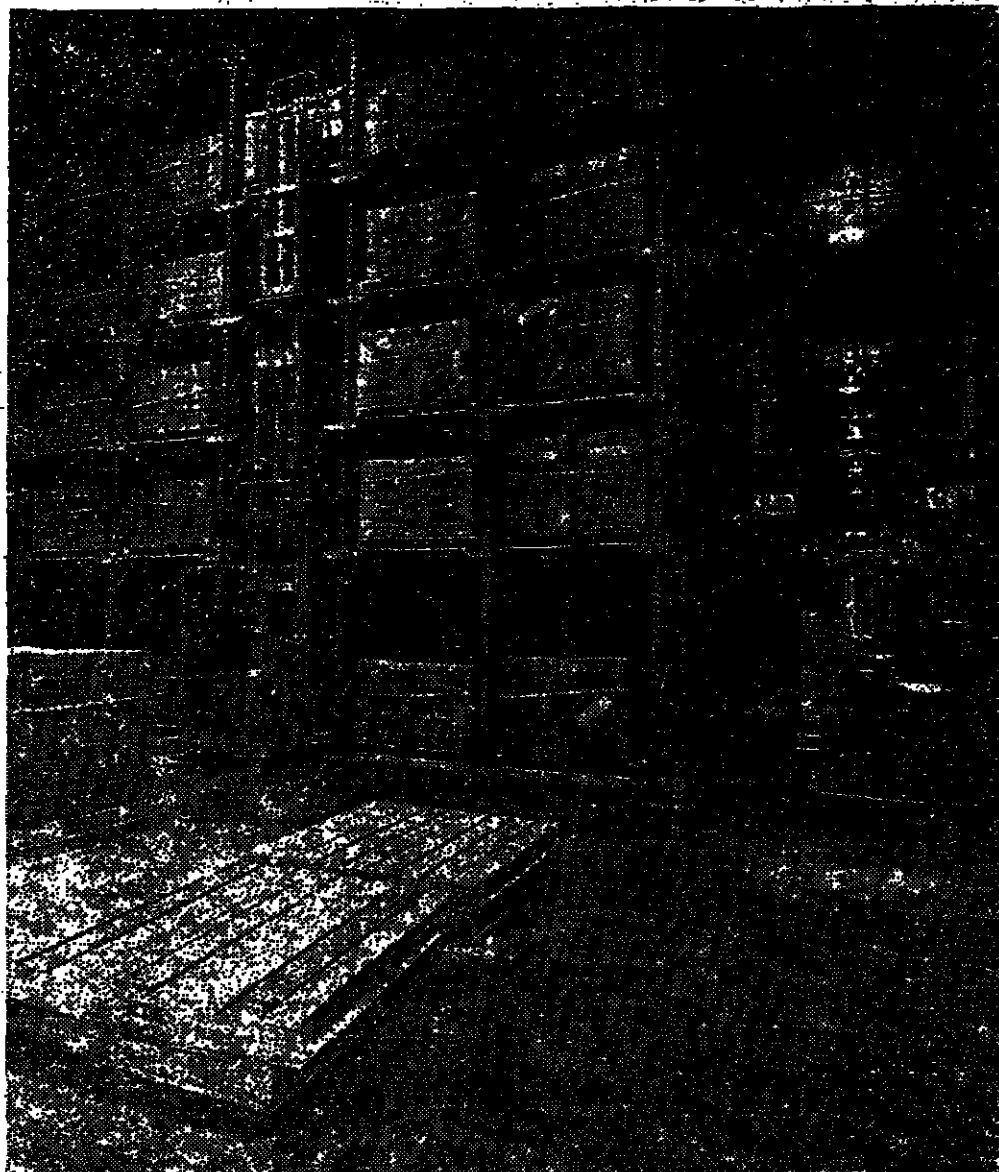
to the drive to reap the benefits of North Sea oil. In England and Harwich.

Midlands to Felixstowe, Ipswich and Harwich. The historic towns which have by-passes due to start in the next few years include Cambridge, Canterbury, Dorchester, Ludlow, and various towns on the route to the West Country. Schemes designed to reduce congestion include the widening of the southern end of the M1, the Chelmsford and the Colchester eastern by-passes, and the M42/M40 to the south east of Birmingham.

The consultation document dismisses the road versus rail argument and supports the view that there is not scope for the massive transfer of freight to rail. However, attention is drawn to the grants available to companies who might wish to set up private sidings. A number of these grants have already been made and £35m. has been set aside for this purpose over the next five years.

Overall, the outlook for warehouse operators is encouraging. As investment confidence picks up and the economy develops new momentum, the opportunity for new developments should be greatly enhanced.

Arthur Smith



The central stores of North Thames Gas at Bromley-by-Bow.

Dramatic increase in Bodyswapping

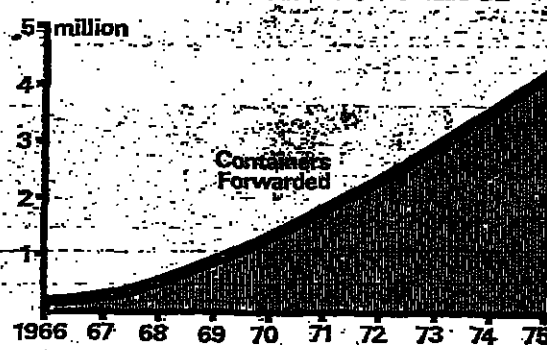
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Advantages

CONTINUED FROM PREVIOUS PAGE

At the same time a perpetual inventory system is operating, together with the creation of orders on suppliers as stocks need to be replenished and the payment of these suppliers, as well as the handling of distribution to stores.

Another project in which CAP was totally responsible for the operating programs (software) was the Trappes centre for Ciba-Geigy. From this point 30 km. south-west of Paris the company distributes a variety of drugs and toiletries, requiring a 7,000-pallet warehouse. This is aligned in aisles, 70-pallet positions long by 12 high, served by stacker cranes under computer control serving both sides of the aisle.

The store is fed from a single palletising point and pallets for picking are brought to one of three picking stations. All stacker crane movements are directed by the computer (an IBM System 7) and so are those of the input and output conveyors. It is an important aspect of the design of such systems that they make maximum use of the available space and are optimised to cut down the amount of travel a crane has to do, putting the goods in most frequent demand in the most quickly accessible positions.

Also on a System 7 is the unique buffer store racking unit built for Moët et Chandon at Epervain by Mills-K. Here a single computer operator is in control of a stock of quality champagnes worth £10m. on average and, of course, the whole system has been designed to work with the delicacy necessary when each pallet load is worth approximately £3,000.

This is all taking place at the "heavy end" of computing and warehousing. But computer technology is helping in many other ways. For instance, Plessey is using recording techniques developed primarily in support of computer memory systems as the basis of a lightweight recorder which can be used very simply and after minimal training to carry out stocktaking.

The calculator-sized device has a keyboard and records information on magnetic tapes which can be read over directly into a computer store if needed. Light pen readers can also be used to capture warehouse data and the advent of the low-cost micro-computer promises a host of new devices which will make the operation of large storage and recovery systems simpler, more reliable and cheaper.

Ted Schoeters



STORAGE AND WAREHOUSING IV

Competitive truck market

THERE HAS scarcely been a better time to buy an industrial truck. There can hardly ever have been such a "buyers' market." To be sure there have been no complaints among the manufacturers about actual dumping. But the discounts available to companies buying industrial trucks for cash seem very high as the makers work hard to keep stocks down to reasonable levels while at the same time attempt to maintain a reasonable workload for employees.

An attack on British Leyland's industrial truck subsidiary, Coventry Climax, by Mr. Michael Grylls, Conservative MP for Surrey North-West, a month ago produced little supportive reaction from CC's rivals. But it did throw some light on the industry's marketing tactics. Mr. Grylls complained in the House that CC was offering discounts of £1,000 on trucks normally sold for £8,000.

This sort of thing is not really helping British Leyland. All it is doing is making life more difficult for the rest of British industry. It is a crazy situation," he insisted.

CC's managing director Paul Lister replied, however, that in a business involving substantial exports, discounts of the order mentioned by Mr. Grylls—12 per cent.—are not extraordinary.

His company still achieved a good rate of profits on sales and return on assets and had been able to give its employees an assurance there would be five-day working throughout 1978 in spite of the recession which had put many of its competitors on short-time.

The intensity of the current competition among industrial truck companies is also mirrored in the financial marketing within the industry. Some time ago the major concerns latched on to financial marketing as a concept and began offering leasing and rental schemes to customers.

To-day these schemes appear more attractive than ever. For example, one company—Clark—offers a six-atmosphere with turn or noise or vibrate so much in operation. The industrial truck market has always been very competitive and this becomes even more obvious at a time of depression in the industrial countries of the world. And it is at times like this that doubts rise again about the future of some of the local

The makers generally are able to justify the cost of a truck by comparing it with the savings the purchase will bring. There are major savings in man hours, in storage space (palletisation allows nearly all the space between the floor and roof to be used) and palletised loads are less likely to be damaged.

Industrial trucks can also speed up the movement of materials through production processes—and, it is a fact of industrial life that productivity increases if materials and components are always available, where they are wanted when they are wanted.

Because savings can be quantified, it is not too hard a job to convince a board of directors that the purchase of an industrial truck would be a good idea, even if they are watching cash flow and capital investment with more than usual interest. However, it is much more difficult to persuade them that an old truck needs to be replaced by a new model, particularly in these hard times.

Availability

The ready availability of rental and leasing schemes, which might appear expensive at first sight but looks less so after the various tax allowances are taken into consideration, also helps sell industrial trucks.

Apart from electric battery trucks which are widely used in the U.K., there are also the diesel types, used for outdoor applications, and those powered by liquid petroleum gas (LPG) which usually do a mixture of indoor and outdoor work.

Electric trucks hold the major part of the total U.K. industrial trucks market, having perhaps a 65 per cent. share, while among fork lift trucks, the electric have about half the market, sharing it 50:50 with diesel. There is not much to choose between them in cost, including fuel costs, but operators in the U.K. tend to prefer the electric types because they do not pollute the atmosphere with fumes or noise or vibrate so much in operation.

The industrial truck market has always been very competitive and this becomes even more obvious at a time of depression in the industrial countries of the world. And it is at times like this that doubts rise again about the future of some of the local

(that is U.K.-owned) companies in the face of such furious competition from their international rivals, four of them—Caterpillar, Clark, Eaton, and Hyster—from the U.S.

Competition from companies manufacturing outside the U.K. comes from the U.S., West Germany, France and Japan. Japan has specialised in the production of the most popular sizes of machines and used mass production methods. The Japanese machines are therefore low in price and have captured some of the U.K. manufacturers' traditional markets as a result, as well as establishing a foothold here.

So far the only casualty of any consequence during this recession seems to have been Joshua Shaw of Batley, Yorks., which makes side loaders and other lift trucks. As a result of a serious cash flow problem and lack of working capital caused by the drop in demand, Shaw's business went into receivership.

However, in stepped Coventry Climax, part of British Leyland's profitable special products division, to buy most of the Shaw assets for £450,000 and this deal should save the jobs of the 160 Shaw employees in the Batley area. Shaw's 5.8 acre site will continue to be used and will be modernised so that CC can move in a sales and service depot.

The £2.6m. sales of Shaw (last year's figure) will also help CC maintain its position as "number two in the fork lift truck industry"—the U.K.'s "number one" being Lansing Bagnall.

At one stage it seemed as if Clark Equipment might be pulling out of U.K. manufacturing and, indeed, operations at its Camberley plant have been in the process of running down. But now it appears that the company might be relaunching itself in the U.K. with a new plant on another site some time in the future.

Clark can hardly ignore the move by its giant competitor Caterpillar which is currently expanding production at its Leicester factory with the aim of penetrating deeper into the U.K. fork lift market. The plant at Leicester will become Europe's biggest, according to the company.

It will have a capacity of 25,000 to 30,000 electric and diesel trucks a year and to put this in perspective that output

represents 27 per cent. more than the total made in Britain during the 1974 boom. However, Leicester has always exported, a great proportion of its truck output—70 per cent.—and in this business "capacity" does not necessarily equal "production."

In this context Coventry Climax's plan to double capacity to 5,000 trucks a year by 1978 seems quite restrained. But this is the size the company believes it needs to be.

Britain's "number one" company, Lansing Bagnall, is traditionally reticent about its plans for investment. But the South African concern Barlow Myers last autumn revealed plans to expand its warehousing facilities in Britain (it does not manufacture trucks here).

At present the manufacturers' main problem is that of finding enough firm orders. Customers seem to be hanging back because of the general feeling of uncertainty about the future which pervades manufacturing industry at large. However, more and more people are becoming confident that the up-



A Sover Marshall powered conveyor at Boots' warehouse in Beeston.

turn really will arrive at the end of this year. The industrial truck makers had been hoping for a revival in demand in the third quarter of 1978 but this has now hardened into a forecast that appreciable buying will start at the beginning of 1979. At one stage the rampant U.K. inflation, pushing up truck prices by 2 per cent. a month, encouraged people to buy. This impetus died away some time

ago, leaving the industry with plenty of inquiries but no orders.

The feeling seems to be that the demand "brought" hit bottom in January this year and things have looked a little brighter in recent weeks. As one executive put it: "The outlook is no longer pitch black, we are in a dirty grey area now."

Kenneth Gooding

Racking much in favour

IN THE continuing quest for cheaper and more cost effective storage systems, the traditional racking technique remains a flexible and favoured method. Adjustable pallet racking was a concept developed originally in the U.S., but which has been refined and improved, particularly in Britain and West Germany, over the past decade.

Accurate figures of the size of the U.K. market are difficult to obtain, but the National Materials Handling Centre estimates that perhaps between £25m. and £30m. worth of equipment is sold each year.

The wide range of different designs available enables the buyer to tailor a system to his individual needs, but common to all is usually a system of frames and beams put together

by tapered hooks which fit into slots.

Manufacturers are constantly seeking refinements to improve the suitability and safety of racking systems, but there are few indications of any major breakthrough in technology. Mr. Ken Firth, assistant director of the National Materials Handling Centre, reports that upright sections are being re-examined and new lock mechanisms introduced, "but the pattern of racking seems fairly set."

There is a vast range of equipment available and widely varying methods of doing the same job, each with its own protagonists claiming one cost advantage or another. And new devices are continually appearing on the scene, some of them revolutionary like the steel beam handling equipment developed from the ideas of a British Steel Corporation engineer and announced officially by BSC a few days ago.

It is a magnetic system and has the great advantage of being much quieter than existing units which impose the wearing of heavy ear protectors on operating staff. An indication of its success since the first operating system will not go into action at the BSC Shelton Works till the autumn—this is the degree of interest it has aroused in potential users from Continental Europe who have the ideas of the whole world to pick and choose from.

Also a significant problem-solver is the series of vertical elevators for luggage coming from check-in or going to the carousels, able to cope with a series of heavy cases in a wide range of sizes at rates impossible to achieve with any other means.

Roissy also features fully automatic transport by robot tug and trailers of luggage to and from aircraft. The tugs follow buried guide rails. They are equipped to stop immediately if a spring safety "hoop" ahead of the tug body is slightly depressed, through, for example, contact with a worker or some other obstacle in its path. The tug will try to resume its course to its pre-set destination after a brief pause and will make as many attempts as needed to carry on with the job.

Novel too is the idea that pneumatic systems should be used for rapid carriage of spares, components, tools or materials between stores and workpieces or despatch points. Dialled Despatches has just installed a jumbo version of its airtube equipment, 600 mm. (23½ inches) high by 200 mm. (8 inches) in diameter, which Glaverbel plants in Belgium for is able to carry payloads up to 10 kilos (22 lbs.). While it is able to turn on itself in its own length there is a special control taking large production samples which allows the wheels to be cranked so that the most fragile ing is obviously able to cope with practically any object in its weight and dimension range. This design is being extended to cope with loads up to 10 tons. There are, of course, many designs of tug or truck intended to cope with narrow aisles, and difficult factory layouts, but the

cost has often been formidable. Clearly there is a real hazard in the use of racking which will come within the ambit of the new legislation," the Centre maintains.

Discussing what "reasonable" steps the employer using pallet racking should be required to take to ensure the safety of his employees, the Centre points out that the U.S. Rack Manufacturers' Institute has recognised that it is not generally practicable to eliminate the risk of collision between trucks and racking. Accordingly, the Institute's code of practice lays down design requirements, and the user is required to unload the racking immediately damage occurs, and to repair or replace it before re-loading.

The necessary would include estimating cost of recent could be gathered on a confidential basis by a dent body. Such a result in clarification of legal obligations of user, with a marked in the risk to him in the costs of damage.

The racking have enjoyed a steady stream of demand on decade interrupted by recent recession. H easing of pressure o 12 months has enabled to catch up with the other quicker delivery. The great attraction is its versatility assembled on any height—including storage area—according needs of the user systems—come into when speed of ha turnaround are rec cases where sel important, direct ac given to each indivi and, where bulk r a priority, the syst erected accordingly.

The centre reports that one major U.K. user of racking has already tested the feasibility of modifying his existing equipment to meet the safety levels set by U.S. practice. This showed that, provided the loading was fairly even, the posts were bolted to the floor and the racking was erected in double (back-to-back) runs, or in single runs effectively linked to the building structure, it was possible to retain most or all of the rack's load capacity.

The manufacturers' standard racking come not just efficient stockholdii from the reduction caused by damage a Competition between the centre notes that floor racking suppliers i anchor bolts proved an exception and might be far from adequate to resist the uplift that could occur if an adjacent leg was damaged when the rack was unevenly loaded. Many installations had no anchor bolts at all.

"Inspection of typical warehouses suggests that much of the racking at present in use does not have its components positioned in such a way as to maximise the margin of safety against collapse due to impact from fork trucks, and hence contravenes the spirit of the Health and Safety Act."

The Centre suggests that it would not be unreasonable to require pallet racking to be able to sustain damage equivalent to the complete loss of one post. Such a move would be in line with the U.S. standard. "Since the life of pallet racking may be considerable, it would be reasonable to take all possible steps, short of major modification, to maximise the safety of existing

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A constructive approach to the problem, the Centre be to form a working which would include tives of major us factors, insurers, ti and the Health and curative. Such a group to establish the fea cost of various r reduction in the risk of racking.

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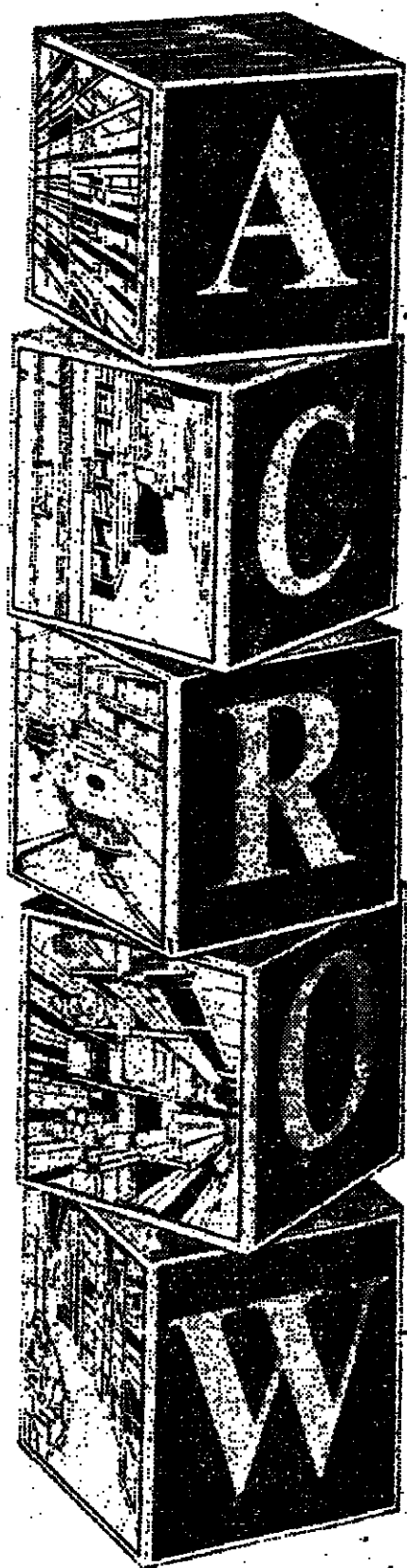
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Handling equipment

ONE LOOK in any complete glossary of handling equipment, such as the one recently compiled by SIMMA, the French association of companies in the materials handling business, shows just how daunting it is for any manager to make a quick decision on how a new plant is to be equipped.

There is a vast range of equipment available and widely varying methods of doing the same job, each with its own protagonists claiming one cost advantage or another. And new devices are continually appearing on the scene, some of them revolutionary like the steel beam handling equipment developed from the ideas of a British Steel Corporation engineer and announced officially by BSC a few days ago.

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A carrier is sent from station to station by air power from an electric blower unit at some convenient point near the tube run, which can be made to cover almost any distance and to run over vertical sections into roof spaces or to bridge roads or pass through underground ducting.

Tubing is in unsplit PVC with bends made of glass fibre to simplify maintenance. Where usage is heavy, steel or alloy sections can be used and the send/receive sections are made of steel plate to resist wear.

The cranes have weight running in a vertical member require motors of 3 h.p. for their operation and are officially next month.

A number of new, specialised trucks have appeared on the scene recently from the heavy haulers by Rubery Owen Conveyors, which provide a particularly neat solution to the problem of moving very awkward loads—large sheets of glass in confined spaces has been in use at Glaverbel plants in Belgium for some time. Apart from being able to turn on itself in its own length there is a special control taking large production samples which allows the wheels to be cranked so that the most fragile ing is obviously able to cope with practically any object in its weight and dimension range. This design is being extended to cope with loads up to 10 tons. There are, of course, many designs of tug or truck intended to cope with narrow aisles, and difficult factory layouts, but the

system in use at Glis not seem to have elsewhere.

A neat solution energy consumption for a stacker/pick has been achieved whose U.K. partner in the spares system Tri-Star Jets. First of these new no counterweights on west Foclain spares Roissy now being in operation and due officially next month.

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Major innovations from which other areas of the handling industry could derive ideas have been brought in at the large international airports. At the latest of these to come into full service in Europe, the Charles de Gaulle airport at Roissy, north of Paris, some extremely difficult problems posed by the architecture of the airport have been solved by the French partners of Saxby and the Teleflex organisation. The checked luggage conveyors with their overlapping flexible leaf design are noteworthy in that they are relatively simple to alter. One of them has been shortened and a special mini-conveyor set up in the vacated space to provide extra-fast luggage handling for Concorde passengers.

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STORAGE AND WAREHOUSING V

Educating management

of advisory resources that are currently being wasted and can be reorganised to the storage industry.

Since the beginning of this month the Centre has been operating on behalf of the Department of Industry a free information and advisory service. A member of the staff—and they have all had industrial experience as consultants, materials handling equipment designers, or engineers—is available to deal with queries.

Service

Subscribing members of the Centre receive every two months a copy of "The International Distribution and Handling Review" which presents an abstract of important articles from more than 100 international journals. This service provides an important source of information for companies wishing to remain abreast of new developments, while the Centre's library has more than 1,500 books and documents containing technical reports and data.

Mr. Williams makes the point that even a very small amount of advice or information, given at the right time, can yield considerable dividends in improved efficiency. There is always a steady demand for advice on which equipment should be used. Companies considering installing new equipment to save money

From the first programme a company can assess the effectiveness of its materials flow system and identify areas which may need improvement. From the second it is possible to estimate materials handling and storage costs.

Links

A national network of centres was initiated by the former Ministry of Technology and they have developed close links with local industry in the areas where they operate. The centres offer guidance to all industries but have proved particularly helpful for materials handling problems. A range of services are offered starting from a basic advisory and demonstration function intended to encourage companies to evaluate potential savings.

Short courses for training employees can be arranged and companies are able to second a member of staff to spend a few days at a centre to acquire first hand knowledge of techniques. Under negotiated contract the centres may also carry out work on a complete project or contribute to some aspect of the company's own activities.

The Department of Industry, in response to the new attention focused upon stockholding, has set up a Committee for Materials Handling with a membership drawn from industry, education, and the professional institutions. The role of the Committee is to "provide a positive lead" in seeking out and encouraging

Automation is one of the ways which storage and warehouse operators have sought to raise their efficiency and impartial advice and practical guidance on methods available can be

improvements. It is trying to raise the standard and availability of education and training and to improve management information.

The Materials Handling Centre is able to advise companies by pointing to a few simple principles and providing positive examples of where major savings have resulted. The "elimination technique" involves a critical review of existing operations with the objective of reducing the number of movement operations, the distance moved or the quantity stored. Mechanisation, the Centre maintains, need not necessarily involve high investment. A wide range of techniques is available and some, such as the use of gravity conveyors and unit loads, are low cost and simple.

The Centre also advises companies, not to change handling methods within particular departments on an ad hoc basis but to take a company-wide view and examine the total system. Emphasising the present lack of knowledge about handling costs within companies, the Centre suggests that one way of highlighting costs might be to re-examine management structures.

Apart from the various official bodies able to tender advice to storage and warehousing companies, there are a number of private companies offering consultancy and advisory services. Because the savings from improved systems can be so high—the Materials Handling Centre suggests £90m. a year in engineering and allied industries alone—this is bound to be an area which attracts newcomers.

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The hazards of fire

SPREAD acceptance of any fire, but given the industry of that no foolproof system has yet been devised, it is equally important that fire fighting equipment is efficient and in good working order. In 1974 a total of 20 warehouses this can easily make the difference between a minor incident and a total loss.

Fire fighting in high-bay warehouses is known to be an extremely difficult operation because of their design, and the hazard is such that unless any fire that occurs is tackled immediately it may not be possible to tackle it at all. Reliable automatic equipment is therefore essential.

There are increasing numbers of warehouses which have been designed to use space economically, resulting in high racking storage between long, narrow aisles with no fire separating walls within the warehouse. These factors increase the risk of fire spread and make access to the area of the fire difficult in many cases.

There are usually few doors and no windows, although in some cases break-in points may be available along the side of a warehouse. Inside a building the fire brigade may be faced with a fire high above ground level and only approachable through a maze of unprotected steelwork.

In these circumstances, early warning of a fire by means of an automatic detection system is essential because even a relatively small fire can cause distortions to steel racking or damage heat-sensitive, high value handling equipment, according to the

Fire Prevention Association. An early warning has the added advantage of allowing the fire to be extinguished manually with hoses or extinguishers before the automatic sprinkler system is activated.

Given that other more fundamental precautions have been taken, such as replacing any combustible material and fitting fire resistant doors to the necessary openings, an efficient sprinkler system has a good chance of damping down a fire if it has been properly adapted for the job and well maintained. Tests have shown that sprinklers are needed at least at intermediate levels and possibly at every level and special care is needed to ensure that they are placed where they are not vulnerable to damage by stacking equipment.

Sprinklers

According to experts at the Fire Research Station, no racking system has yet been designed to accommodate the sprinklers and pipework within protected areas which are not accessible to the goods. The normal sprinkler is regarded as particularly vulnerable and an "in line" sprinkler which does not project from the pipe and does not have easily damaged components, has now been developed.

A number of other systems have also been examined but the basic sprinkler system is unlikely to be superseded by them. The possible advantages of roof venting as a means of

reducing the accumulation of smoke and hot gases within a high bay warehouse and the lateral spread of flames across the uppermost layer of goods beneath the roof should be borne in mind. Against this must be weighed the possibility that the vertical flame spread may be accelerated.

It has also been suggested that it might be possible to use high expansion foam to supplement the roof-level sprinkler, but some form of dual alarm system would be required to allow the conventional sprinklers to activate first, then the foam, allowing those fighting the fire to leave the area first. The use of carbon dioxide has also been examined, but on all these systems further research is required.

Companies operating warehouses of a more conventional nature have no reason to be complacent about their precautions, particularly with the value of goods rising at such a fast rate and consequently increasing the potential losses through fire. Despite widespread publicity, many companies do not understand the consequences of losing their entire stock of a product or even of all their products. The importance of being aware of the hazard and of keeping an eye on equipment cannot be overstated.

Some of the most frequent causes of warehouse fires are burning rubbish, from which sparks are blown into the building, engine fires in lorries at loading bays or faults in battery

charging operations, smoking, faulty electrical equipment or combustible material stacked too close to heaters or light fittings and finally malicious damage.

The most effective way of limiting the spread of fire within a warehouse is by subdividing it into fire resistant compartments and installing fire fighting arrangements such as sprinklers should be considered. Loading bays and battery charging facilities should be isolated by fire resistant material.

Access

Hose reels are usually more useful than extinguishers on incipient fires in warehouses because the water supply from them is not limited, but there are advantages to be gained from providing both. Extinguishers can be applied more quickly in many circumstances. Finally, the fire brigade should be consulted about access roads, entrances or knock-in panels and keys to locked doors. Goods should also be stacked in such a way that they are easily accessible and stacks should never reach the ceiling or obscure sprinklers. The advice of experts such as the Fire Protection Association, where particular problems can be examined individually, remains the best precaution.

Lorne Barling

Leaders in the industry

AS to know a company that is with the more likely follow "Cob" and Adamson is part of the Norcross group. Also in this sector are J. H. Carruthers, the Scottish branch which is part of the Burnish Oil group, and J. Smith (Keighley), owned by The W. Ward.

Representing the major overseas companies is Demag, the West German engineering concern which is part of the Mannesmann group (international sales over £2bn.). Demag Materials Handling has expanded its Banbury plant considerably over recent years and is now moving into other materials handling areas apart from cranes. It will also be offering a range of conveyors as well as its overhead travelling cranes in future.

Turnover

In doing so it will provide competition in the supply of conveyors to the storage and warehouse industry by such U.K. manufacturers as Manufacturers Equipment, the "Rapid" concern owned by J. H. Fenner, and Marryat Group's subsidiary Marryat Handling.

Accrow, which claims to be Britain's biggest supplier of construction equipment, is also in the business of providing conveyors and is also well known to the storage and warehouse industry because of the storage and racking products it manufactures.

Of the other companies in the

storage and racking business, among the U.K. leaders is Dexion-Comino International which in the summer of 1974 was taken over by Interlake Inc., an American steelmaker and manufacturer of storage and handling products. This caused some complaint from Wagon Industrial Holdings at the time because WIL, the Birmingham-based steel product group, owns Link 51, one of Dexion's main competitors. The protest from WIL was that, because the British Steel Corporation owned 20 per cent of Interlake, the BSC would be "moving into a manufacturing industry in direct competition with its own customers."

Benjamin Priest and Sons (Holdings) is also well represented in the storage and racking sector through its integrated Handling offshoot, while the J. Brockhouse group is in the field via its Finspa Engineering subsidiary.

In the provision of distribution services the main companies also tend to be subsidiaries of bigger groups. For example, prominent in the field is SPD, which is run autonomously but is ultimately responsible to the Anglo-Dutch Unilever combine. Then there is Ocean Transport and Trading's subsidiary William Cory while Tate and Lyle Distribution immediately owns up to

Prominent

And although 100 companies are involved in the manufacture of lifts and scissorlifts in the U.K., the market is dominated by Otis. Other important companies include GEC's offshoot, the Express Lift Company, and Marryat Group's Marryat and Scott.

Kenneth Gooding

Why has IDC so many warehouses to its credit?

The answer is simple—IDC specialises in solving storage, handling and distribution problems.

IDC has made studies into the storage and distribution needs of a wide range of companies with a correspondingly wide range of products. Some of these studies relate to large complex warehouses and cold stores, and others to small and relatively simple storage buildings.

Recommendations stemming from the studies are a vital prerequisite to the establishment of a new project. They lay down firm guide lines for locations and the layout of the development, the methods of handling, storage and distribution, and recommend the appropriate types of equipment which should be installed.

Once the outline proposals have been finalised, IDC undertake detailed design work, construction and commissioning of

the warehouse—in fact a fully integrated approach to achieve the best solution. At all stages the client's own warehousing specialists are closely involved, as their experience of the storage needs of the product are vital to ultimate success.

Some of IDC's clients who have benefited from IDC's unique approach to warehousing problems are listed below. Why not ask IDC to let you have further details of the service which will help you solve your problems quickly and economically?

The Austin Reed Group Limited
Banbury Tea Warehouses Limited
Blue Star Lines Limited
British Home Stores Limited
Department of the Environment (PSA)
Eastern Electricity Board
Green Shield Trading Stamp Company Limited
Lipton Limited - The Norwegian Post Office
The Post Office - Procter & Gamble Limited
The Robert Home Group
G.D. Searle & Co Limited - Wang Europe NV



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the international designers and constructors
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Also at Brussels Caracas Edinburgh Oslo Paris Zurich

26-30

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FT SHARE INFORMATION SERVICE

CANADIANS

[illegible]

BUILDING INDUSTRY Continued

[illegible]**DRAPERY AND STORES** Continued

DEBITAL AND CREDITAL						
Month	Firm	Stock	Price	Dr	Cr	Ytd
Jan.	President's	27	17.11	11.04	3	5.9
Feb.	Director Asst's A	20	20.00	23.35	3	3.3
Mar.	Director Asst's B	11	22.00	22.00	3	0.0
Apr.	President's	11	22.00	22.00	3	0.0
May	President's	11	22.00	22.00	3	0.0
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ENGINEERING: Civil

[illegible]

HOTELS—Continued

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INDUSTRIALS (Miscel

[illegible]

*BRITISH FRIENDS

[illegible]**BANKS AND HIRE PURCHASE**[illegible]

ELECTRICAL AND RADIO

[illegible]

CHEMICALS, PLASTICS

[illegible]

ENGINEERING, MACHINE TOOLS

[illegible]

CINEMAS, THEATRES AND TV

Aug	Anglia TV "A"	113	83	6.8	2.9
Sept	Ass. Tele "A"	65	92	13.9	1.6
	Gann "A" Mps	23	112	20.35	—
	B'ward W'rd 20p	15	769	—	—
Oct	ELTV	64	223	14.25	2.9
	Rec'd. TV Prof. El	67	212	5.95	19.4
Mar.	Scott. TV "A" Mps	26	223	1.3	5.0
April	Irish TV "A" Mps	35	261	2.11	1.1
	Ulster TV "A"	41	17.11	3.2	1.6
July	W'ward TV Mps	18	17.11	1.0	1.3

BEERS, WINES AND SPIRITS

[illegible]

BUILDING INDUSTRY, TIMBER & ROADS

[illegible]

DRAPERY AND STORES

[illegible]

FOOD, GROCERIES, ETC.

[illegible]

Over Corp. USA1	249.24	228	US1.41
Thomas Surg'l. 10p	39	112	2.00

Nov.	Oct.	Dec. 1	Dec. 2	Dec. 3	Dec. 4	Dec. 5	Dec. 6	Dec. 7	Dec. 8	Dec. 9	Dec. 10	Dec. 11	Dec. 12	Dec. 13	Dec. 14	Dec. 15	Dec. 16	Dec. 17	Dec. 18	Dec. 19	Dec. 20	Dec. 21	Dec. 22	Dec. 23	Dec. 24	Dec. 25	Dec. 26	Dec. 27	Dec. 28	Dec. 29	Dec. 30	Dec. 31	Dec. 32	Dec. 33	Dec. 34	Dec. 35	Dec. 36	Dec. 37	Dec. 38	Dec. 39	Dec. 40	Dec. 41	Dec. 42	Dec. 43	Dec. 44	Dec. 45	Dec. 46	Dec. 47	Dec. 48	Dec. 49	Dec. 50	Dec. 51	Dec. 52	Dec. 53	Dec. 54	Dec. 55	Dec. 56	Dec. 57	Dec. 58	Dec. 59	Dec. 60	Dec. 61	Dec. 62	Dec. 63	Dec. 64	Dec. 65	Dec. 66	Dec. 67	Dec. 68	Dec. 69	Dec. 70	Dec. 71	Dec. 72	Dec. 73	Dec. 74	Dec. 75	Dec. 76	Dec. 77	Dec. 78	Dec. 79	Dec. 80	Dec. 81	Dec. 82	Dec. 83	Dec. 84	Dec. 85	Dec. 86	Dec. 87	Dec. 88	Dec. 89	Dec. 90	Dec. 91	Dec. 92	Dec. 93	Dec. 94	Dec. 95	Dec. 96	Dec. 97	Dec. 98	Dec. 99	Dec. 100	Dec. 101	Dec. 102	Dec. 103	Dec. 104	Dec. 105	Dec. 106	Dec. 107	Dec. 108	Dec. 109	Dec. 110	Dec. 111	Dec. 112	Dec. 113	Dec. 114	Dec. 115	Dec. 116	Dec. 117	Dec. 118	Dec. 119	Dec. 120	Dec. 121	Dec. 122	Dec. 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234	Dec. 235	Dec. 236	Dec. 237	Dec. 238	Dec. 239	Dec. 240	Dec. 241	Dec. 242	Dec. 243	Dec. 244	Dec. 245	Dec. 246	Dec. 247	Dec. 248	Dec. 249	Dec. 250	Dec. 251	Dec. 252	Dec. 253	Dec. 254	Dec. 255	Dec. 256	Dec. 257	Dec. 258	Dec. 259	Dec. 260	Dec. 261	Dec. 262	Dec. 263	Dec. 264	Dec. 265	Dec. 266	Dec. 267	Dec. 268	Dec. 269	Dec. 270	Dec. 271	Dec. 272	Dec. 273	Dec. 274	Dec. 275	Dec. 276	Dec. 277	Dec. 278	Dec. 279	Dec. 280	Dec. 281	Dec. 282	Dec. 283	Dec. 284	Dec. 285	Dec. 286	Dec. 287	Dec. 288	Dec. 289	Dec. 290	Dec. 291	Dec. 292	Dec. 293	Dec. 294	Dec. 295	Dec. 296	Dec. 297	Dec. 298	Dec. 299	Dec. 300	Dec. 301	Dec. 302	Dec. 303	Dec. 304	Dec. 305	Dec. 306	Dec. 307	Dec. 308	Dec. 309	Dec. 310	Dec. 311	Dec. 312	Dec. 313	Dec. 314	Dec. 315	Dec. 316	Dec. 317	Dec. 318	Dec. 319	Dec. 320	Dec. 321	Dec. 322	Dec. 323	Dec. 324	Dec. 325	Dec. 326	Dec. 327	Dec. 328	Dec. 329	Dec. 330	Dec. 331	Dec. 332	Dec. 333	Dec. 334	Dec. 335	Dec. 336	Dec. 337	Dec. 338	Dec. 339	Dec. 340	Dec. 341	Dec. 342	Dec. 343	Dec. 344	Dec. 345	Dec. 346	Dec. 347	Dec. 348	Dec. 349	Dec. 350	Dec. 351	Dec. 352	Dec. 353	Dec. 354	Dec. 355	Dec. 356	Dec. 357	Dec. 358	Dec. 359	Dec. 360	Dec. 361	Dec. 362	Dec. 363	Dec. 364	Dec. 365	Dec. 366	Dec. 367	Dec. 368	Dec. 369	Dec. 370	Dec. 371	Dec. 372	Dec. 373	Dec. 374	Dec. 375	Dec. 376	Dec. 377	Dec. 378	Dec. 379	Dec. 380	Dec. 381	Dec. 382	Dec. 383	Dec. 384	Dec. 385	Dec. 386	Dec. 387	Dec. 388	Dec. 389	Dec. 390	Dec. 391	Dec. 392	Dec. 393	Dec. 394	Dec. 395	Dec. 396	Dec. 397	Dec. 398	Dec. 399	Dec. 400	Dec. 401	Dec. 402	Dec. 403	Dec. 404	Dec. 405	Dec. 406	Dec. 407	Dec. 408	Dec. 409	Dec. 410	Dec. 411	Dec. 412	Dec. 413	Dec. 414	Dec. 415	Dec. 416	Dec. 417	Dec. 418	Dec. 419	Dec. 420	Dec. 421	Dec. 422	Dec. 423	Dec. 424	Dec. 425	Dec. 426	Dec. 427	Dec. 428	Dec. 429	Dec. 430	Dec. 431	Dec. 432	Dec. 433	Dec. 434	Dec. 435	Dec. 436	Dec. 437	Dec. 438	Dec. 439	Dec. 440	Dec. 441	Dec. 442	Dec. 443	Dec. 444	Dec. 445	Dec. 446	Dec. 447	Dec. 448	Dec. 449	Dec. 450	Dec. 451	Dec. 452	Dec. 453	Dec. 454	Dec. 455	Dec. 456	Dec. 457	Dec. 458	Dec. 459	Dec. 460	Dec. 461	Dec. 462	Dec. 463	Dec. 464	Dec. 465	Dec. 466	Dec. 467	Dec. 468	Dec. 469	Dec. 470	Dec. 471	Dec. 472	Dec. 473	Dec. 474	Dec. 475	Dec. 476	Dec. 477	Dec. 478	Dec. 479	Dec. 480	Dec. 481	Dec. 482	Dec. 483	Dec. 484	Dec. 485	Dec. 486	Dec. 487	Dec. 488	Dec. 489	Dec. 490	Dec. 491	Dec. 492	Dec. 493	Dec. 494	Dec. 495	Dec. 496	Dec. 497	Dec. 498	Dec. 499	Dec. 500	Dec. 501	Dec. 502	Dec. 503	Dec. 504	Dec. 505	Dec. 506	Dec. 507	Dec. 508	Dec. 509	Dec. 510	Dec. 511	Dec. 512	Dec. 513	Dec. 514	Dec. 515	Dec. 516	Dec. 517	Dec. 518	Dec. 519	Dec. 520	Dec. 521	Dec. 522	Dec. 523	Dec. 524	Dec. 525	Dec. 526	Dec. 527	Dec. 528	Dec. 529	Dec. 530	Dec. 531	Dec. 532	Dec. 533	Dec. 534	Dec. 535	Dec. 536	Dec. 537	Dec. 538	Dec. 539	Dec. 540	Dec. 541	Dec. 542	Dec. 543	Dec. 544	Dec. 545	Dec. 546	Dec. 547	Dec. 548	Dec. 549	Dec. 550	Dec. 551	Dec. 552	Dec. 553	Dec. 554	Dec. 555	Dec. 556	Dec. 557	Dec. 558	Dec. 559	Dec. 560	Dec. 561	Dec. 562	Dec. 563	Dec. 564	Dec. 565	Dec. 566	Dec. 567	Dec. 568	Dec. 569	Dec. 570	Dec. 571	Dec. 572	Dec. 573	Dec. 574	Dec. 575	Dec. 576	Dec. 577	Dec. 578	Dec. 579	Dec. 580	Dec. 581	Dec. 582	Dec. 583	Dec. 584	Dec. 585	Dec. 586	Dec. 587	Dec. 588	Dec. 589	Dec. 590	Dec. 591	Dec. 592	Dec. 593	Dec. 594	Dec. 595	Dec. 596	Dec. 597	Dec. 598	Dec. 599	Dec. 600	Dec. 601	Dec. 602	Dec. 603	Dec. 604	Dec. 605	Dec. 606	Dec. 607	Dec. 608	Dec. 609	Dec. 610	Dec. 611	Dec. 612	Dec. 613	Dec. 614	Dec. 615	Dec. 616	Dec. 617	Dec. 618	Dec. 619	Dec. 620	Dec. 621	Dec. 622	Dec. 623	Dec. 624	Dec. 625	Dec. 626	Dec. 627	Dec. 628	Dec. 629	Dec. 630	Dec. 631	Dec. 632	Dec. 633	Dec. 634	Dec. 635	Dec. 636	Dec. 637	Dec. 638	Dec. 639	Dec. 640	Dec. 641	Dec. 642	Dec. 643	Dec. 644	Dec. 645	Dec. 646	Dec. 647	Dec. 648	Dec. 649	Dec. 650	Dec. 651	Dec. 652	Dec. 653	Dec. 654	Dec. 655	Dec. 656	Dec. 657	Dec. 658	Dec. 659	Dec. 660	Dec. 661	Dec. 662	Dec. 663	Dec. 664	Dec. 665	Dec. 666	Dec. 667	Dec. 668	Dec. 669	Dec. 670	Dec. 671	Dec. 672	Dec. 673	Dec. 674	Dec. 675	Dec. 676	Dec. 677	Dec. 678	Dec. 679	Dec. 680	Dec. 681	Dec. 682	Dec. 683	Dec. 684	Dec. 685	Dec. 686	Dec. 687	Dec. 688	Dec. 689	Dec. 690	Dec. 691	Dec. 692	Dec. 693	Dec. 694	Dec. 695	Dec. 696	Dec. 697	Dec. 698	Dec. 699	Dec. 700	Dec. 701	Dec. 702	Dec. 703	Dec. 704	Dec. 705	Dec. 706	Dec. 707	Dec. 708	Dec. 709	Dec. 710	Dec. 711	Dec. 712	Dec. 713	Dec. 714	Dec. 715	Dec. 716	Dec. 717	Dec. 718	Dec. 719	Dec. 720	Dec. 721	Dec. 722	Dec. 723	Dec. 724	Dec. 725	Dec. 726	Dec. 727	Dec. 728	Dec. 729	Dec. 730	Dec. 731	Dec. 732	Dec. 733	Dec. 734	Dec. 735	Dec. 736	Dec. 737	Dec. 738	Dec. 739	Dec. 740	Dec. 741	Dec. 742	Dec. 743	Dec. 744	Dec. 745	Dec. 746	Dec. 747	Dec. 748	Dec. 749	Dec. 750	Dec. 751	Dec. 752	Dec. 753	Dec. 754	Dec. 755	Dec. 756	Dec. 757	Dec. 758	Dec. 759	Dec. 760	Dec. 761	Dec. 762	Dec. 763	Dec. 764	Dec. 765	Dec. 766	Dec. 767	Dec. 768	Dec. 769	Dec. 770	Dec. 771	Dec. 772	Dec. 773	Dec. 774	Dec. 775	Dec. 776	Dec. 777	Dec. 778	Dec. 779	Dec. 780	Dec. 781	Dec. 782	Dec. 783	Dec. 784	Dec. 785	Dec. 786	Dec. 787	Dec. 788	Dec. 789	Dec. 790	Dec. 791	Dec. 792	Dec. 793	Dec. 794	Dec. 795	Dec. 796	Dec. 797	Dec. 798	Dec. 799	Dec. 800	Dec. 801	Dec. 802	Dec. 803	Dec. 804	Dec. 805	Dec. 806	Dec. 807	Dec. 808	Dec. 809	Dec. 810	Dec. 811	Dec. 812	Dec. 813	Dec. 814	Dec. 815	Dec. 816	Dec. 817	Dec. 818	Dec. 819	Dec. 820	Dec. 821	Dec. 822	Dec. 823	Dec. 824	Dec. 825	Dec. 826	Dec. 827	Dec. 828	Dec. 829	Dec. 830	Dec. 831	Dec. 832	Dec. 833	Dec. 834	Dec. 835	Dec. 836	Dec. 837	Dec. 838	Dec. 839	Dec. 840	Dec. 841	Dec. 842	Dec. 843	Dec. 844	Dec. 845	Dec. 846	Dec. 847	Dec. 848	Dec. 849	Dec. 850	Dec. 851	Dec. 852	Dec. 853	Dec. 854	Dec. 855	Dec. 856	Dec. 857	Dec. 858	Dec. 859	Dec. 860	Dec. 861	Dec. 862	Dec. 863	Dec. 864	Dec. 865	Dec. 866	Dec. 867	Dec. 868	Dec. 869	Dec. 870	Dec. 871	Dec. 872	Dec. 873	Dec. 874	Dec. 875	Dec. 876	Dec. 877	Dec. 878	Dec. 879	Dec. 880	Dec. 881	Dec. 882	Dec. 883	Dec. 884	Dec. 885	Dec. 886	Dec. 887	Dec. 888	Dec. 889	Dec. 890	Dec. 891	Dec. 892	Dec. 893	Dec. 894	Dec. 895	Dec. 896	Dec. 897	Dec. 898	Dec. 899	Dec. 900	Dec. 901	Dec. 902	Dec. 903	Dec. 904	Dec. 905	Dec. 906	Dec. 907	Dec. 908	Dec. 909	Dec. 910	Dec. 911	Dec. 912	Dec. 913	Dec. 914	Dec. 915	Dec. 916	Dec. 917	Dec. 918	Dec. 919	Dec. 920	Dec. 921	Dec. 922	Dec. 923	Dec. 924	Dec. 925	Dec. 926	Dec. 927	Dec. 928	Dec. 929	Dec. 930	Dec. 931	Dec. 932	Dec. 933	Dec. 934	Dec. 935	Dec. 936	Dec. 937	Dec. 938	Dec. 939	Dec. 940	Dec. 941	Dec. 942	Dec. 943	Dec. 944	Dec. 945	Dec. 946	Dec. 947	Dec. 948	Dec. 949	Dec. 950	Dec. 951	Dec. 952	Dec. 953	Dec. 954	Dec. 955	Dec. 956	Dec. 957	Dec. 958	Dec. 959	Dec. 960	Dec. 961	Dec. 962	Dec. 963	Dec. 964	Dec. 965	Dec. 966	Dec. 967	Dec. 968	Dec. 969	Dec. 970	Dec. 971	Dec. 972	Dec. 973	Dec. 974	Dec. 975	Dec. 976	Dec. 977	Dec. 978	Dec. 979	Dec. 980	Dec. 981	Dec. 982	Dec. 983	Dec. 984	Dec. 985	Dec. 986	Dec. 987	Dec. 988	Dec. 989	Dec. 990	Dec. 991	Dec. 992	Dec. 993	Dec. 994	Dec. 995	Dec. 996	Dec. 997	Dec. 998	Dec. 999	Dec. 1000
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48

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LONDON, BEDFORD HUNT

Communists poised for Italy poll

By DOMINICK J. COYLE

ROME, April 25.

AN EARLY Italian general election, in which the Communists are widely forecast to emerge as the country's largest political party, now appears virtually certain, following a week-end decision by the minority Christian Democrat Government of Prime Minister Aldo Moro to seek a vote of confidence in Parliament this week. Both the Communists and the Socialists say they are committed to voting against the Government.

The hard-pressed Christian Democrats, professing a degree of unanimity which few people here believe and which even against the known conflicts within the party, have decided to "leave the final word" to Parliament.

The most likely outcome is a defeat for the government, and fresh elections probably on either June 13 or 20—one full year ahead of schedule.

The most recent sounding of Italian electoral opinion gives the combined Communist and Socialist left a majority over half of the popular vote, and opens up the new very real prospects that Italy within weeks could be the first country in which the Communists reach a major share in power through the ordinary democratic process.

Such an outcome has obvious implications for western Europe as a whole. Even more immediately, it concerns NATO, in which Italy has a major strategic role to play in the Mediterranean theatre, and is currently a member of NATO's top secret nuclear planning group.

The Communists, insist that in government, they would not demand the country's withdrawal from the western alliance while the U.S. has, through Dr. Kissinger, Secretary of State, given warning that a government with Communist participation would pose a threat to NATO's existence.

Refused

After two weeks, of open dialogue and some private exchanges, the Christian Democrats last night failed finally to secure all-party backing for an emergency economic programme to tackle the country's worst recession since World War Two, together with reaching some measure of compromise over the contentious issue of abortion which is scheduled to be the subject of a national referendum early in June.

Virtually all the opposition parties professed to see some merit in the economic package presented privately by Sig. Benigno Zaccagnini, the Christian Democrat's party secretary. But both the Communists and the Socialists have refused to back the package unless it forms part of a "political accord" which would amount to a form of national Government for the remaining year of the present Parliament.

Such an accord, in the view of the still powerful Right wing of the long-ruling Christian Democrats, would amount to conceding to the Communists at least the principle of the so-called "historic compromise" or grand coalition in Government of all the democratic forces in Italy. The ruling party has now chosen instead to put the issue directly to Parliament.

The smaller Italian political parties, including the Social Democrats, the Republicans and the Liberals, have responded positively to Zaccagnini's overtures for an emergency economic programme, and numerically at least their combined support could just about save the Moro Government in this week's confidence vote.

The decision to go to Parliament this week—the confidence debate is scheduled to start on Tuesday, with the crucial vote expected on Thursday evening or Friday at the latest—conceals the very real concern of the Christian Democrat leadership, and particularly of Premier Moro and party secretary Zaccagnini, that the party could well face a major setback in early elections.

Allegations

This concern can only have been increased by a week-end allegations in the Italian Press that senior government officials may have been involved directly in payments by the American Lockheed company in exchange for the Italian air force ordering Hercules aircraft. A Parliamentary commission of inquiry is continuing its investigations into the whole affair.

In the last general election, May 1972, the Christian Democrats secured 38.8 per cent. of the popular vote, against 27.2 for the Communists and 9.6 for the Socialists. The balance was spread among the smaller parties, including 8.7 for the neo-Fascist MSI. However, in last year's regional elections, the Communist vote rose to 33.5 per cent., or just two percentage points below the Christian Democrats.

Editorial comment, Page 14

Economy main topic as MPs return

By Richard Evans, Lobby Editor

THE COMMONS returns today from the Easter recess to a term likely to be dominated by the state of the economy and the bargain negotiated between the Government and the TUC on the next phase of pay policy.

The Premier's team of Ministers, now settled into their jobs after the short recess, will find that the brief honeymoon period allowed by the Opposition is at an end, although there will be little opportunity for attack this week.

A number of highly controversial Government measures are at a critical Parliamentary stage and the Opposition will make every attempt to exploit the Government's lack of an overall majority.

In particular, the Bill, nationalising the aircraft and shipbuilding industries, is progressing during its committee stage and Ministers will have to consider shortly whether to impose a guillotine to force the measure through.

But this could prove a difficult task for the new Chief Whip, Mr. Michael Cook, in view of the combined opposition of all minority parties.

Pay beds

Mr. David Ennals, the new Social Services Secretary, has made it clear he intends to push ahead with the equally controversial Bill to abolish pay beds and this could face equally difficult whipping problems.

No decision has yet been reached on three opposition of future standing committees, which consider Bills in detail. The membership reflects the state of the parties in the Commons, and as the Government has no overall majority, the Opposition is pressing for a change in the formula to end its majority of one on committees.

Ministers still intend to publish a devolution Bill in the spring, although for debate rather than for legislation. The final Bill will follow in the next session of Parliament after what is hoped will be a detailed and constructive debate.

The interim Bill might be delayed slightly in order to allow Mr. Michael Foot, the Minister now in charge of devolution, to make a full study of the subject and to take further soundings. He is known to be a less dedicated devotee of his predecessor, Mr. Edward Short.

Doubts on U.S. aid to guerillas

BY OUR FOREIGN STAFF



Dr. Kissinger: No arms for guerillas.

THERE was some confusion yesterday about the possibility of U.S. military aid to African nationalist movements in southern Africa. As he reached Dar-es-Salaam to see President Nyerere of Tanzania, Dr. Kissinger, the Secretary of State, seemed to rule out categorically such aid. But a spokesman later said that while there was no possibility of this now, Washington would take a second look at the position if "the experience of Angola was repeated."

Before he left Nairobi, first stop on his seven-country African tour, Dr. Kissinger pledged U.S. support for majority rule. The U.S. "will use its political and economic influence to bring about these objectives," he said, but added: "United States does not plan to give military aid in any form to the Nationalist movements in Africa."

Statements by a senior official with Dr. Kissinger that the U.S. was considering moral, economic and political, but not military support for Black Rhodesian liberation movements are likely to be closely examined by African leaders. It is considered unlikely that the U.S. would give economic aid without strings to prevent its use to buy arms.

Leaving Kenya, where he had a private meeting with President Kenyatta, Dr. Kissinger said the liberation movements in Namibia (South-West Africa) and Rhodesia had a "legitimate and crucial role to play" in bringing majority rule. He did not mention South Africa.

He would meet representatives of the movements, but made it clear U.S. aid would probably be channelled through established Governments.

He arrived in Africa on Saturday after talks in Britain with Mr. Anthony Crosland, the Foreign Secretary, that day. Before he left he said he strongly supported the Government statement on Rhodesia, made by Mr. Callaghan last month, that the Smith regime must accept the principle of majority rule.

"We believe that time is running out," he said. "But the opportunity for a negotiated settlement that may still exist must be seized almost immediately."

Dr. Kissinger was greeted in Tanzania with an editorial in the Government-owned Sunday News strongly criticising past U.S. policy in Africa, but saying the visit could change the basis of American attitudes.

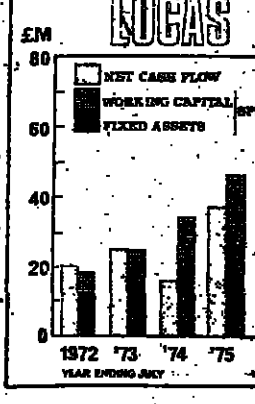
In Rhodesia on Saturday two Nationalist guerrillas, a Rhodesian soldier and an African civilian, were killed in incidents in the south-east border area, a Defence spokesman said. In a clash with Mr. Anthony Crosland, the Foreign Secretary, that day, soldiers and a game-warden were wounded.

Explaining the Lucas issue

THE LEX COLUMN

After its 543m. rights issue, Lucas Industries' balance sheet will look positively under-girded. Shareholders' funds will amount to something over £260m. compared with £100m. of less than £50m. and net balances of maybe £10m. more. The last rights issue was only four years ago, and has not so far proved to be a rewarding investment. But Lucas can still make a fair case for raising new money on this scale.

In the first place, its profile has changed considerably since 1972. Overall turnover has doubled, and sales to the Continent—which now represent over a fifth of the group total—have more than trebled. This expansion has required a substantial increase in working capital, and although overall returns have improved considerably—from 11½ to over 18 per cent. on capital employed—cash flow has still run well short of total spending in each of the last three years. But the group has now established major shares in new areas—has a fifth of the Continental brake market, for instance, and is the dominant supplier of diesel equipment in France, and as a result has been able to pull through—and ride the problems of the U.K. motor industry with few visible scars.



spend more on fixed assets and working capital than it generates out of trading for at least the next two or three years. Capital spending overall will amount to roughly £20m. this year, and considerably more than that in 1976-77.

So it can be argued that this rights issue, unlike so many, is being made to finance a specific and apparently attractive investment opportunity. Unfortunately, the group does not at present disclose the sort of breakdowns that would enable shareholders to monitor management's progress. Now would be the time to consider a change: a group like Associated Engineering, after all, gives away much more about its markets, without visibly damaging its competitive interests.

Of course the issue arrived at an uncertain time for the market. The ex-rights yield is 5½ per cent. and the p/e for this year (and, possibly, next) is under 7 so the price looks sustainable. Final decisions do not have to be made until the end of May.

In addition, its traditional U.K. activities appear to be moving towards a new level of profitability. In the current year, the contribution from aircraft equipment and industrial products could rise from under £3m. to nearly £8m. even then returns on the aircraft side, with turnover running at around £80m., will be inadequate, and Lucas expects a continuing improvement in future years. In the vehicle equipment division, the electrical business could also produce very roughly £4m. in this year following an expensive reorganisation in 1974-75.

The third source of momentum in the U.K.—where profits in 1975-76 could rise by roughly a half from last year's £24m.—is diesel equipment, and this, of course, where the new money comes in. Currently accounting for under a fifth of group sales, Lucas expects the world market for diesel equipment to grow annually by nearly 10 per cent. over the next five years, and plans to double its capacity within that time. Phase One of the programme amounts to much, if any, over £35m., perhaps two-fifths of the overall spending, and got under way last autumn: it should be reaching the pay-off stage in a year's time.

Lucas claims that its ideas about the ultimate market are still having to be revised upwards, and is budgeting to levels.

Profits are £11m. in 1975-76, pre-tax, against £2.7m. in 1973 and £3.7 earlier when, marred by heavy days for publishing were ru per cent. of sales. December last year margins were 24 p part works now account for half of total sales remain very run-down of the U. accounted for £4 year's £4.6m. sale £12.9m.

Marshall is currently hard into conventional lag, both hard and it can afford to resources at the £3m., and no bor

Aluminium price rise

FINANCIAL TIMES REPORTER

THE British Aluminium Company is raising the price of its primary aluminium products from today in a move which will affect a wide range of industries, including building and vehicle manufacturing.

The company, which last announced price increases in January, said that the price of primary aluminium ingot would go up by an average of 11.86 per cent. on all orders and dispatches from today. There also would be consequential rises in the prices of rolled, drawn and extruded products.

British Aluminium said last night that the increases were being held to a minimum and did not fully reflect higher costs being incurred by the company. The price rises would vary for individual products and customers would be notified of specific increases in the products they purchased.

Aluminium companies recently have faced sharply rising transport and fuel costs and higher prices in raw materials.

Protests plan on fuel prices

DEMONSTRATIONS against rising electricity and gas prices are planned during the Right to Fuel Campaigns week which starts today.

The campaign, launched by the British Association of Students and Social Action Centres, is supported by organisations such as Shelter, Age Concern and Mind.

Its 140 local groups plan demonstrations outside of electricity substations and in shopping centres, participation in May Day marches and petitions to MPs.

The current order book, which includes orders for Concorde from British Airways and Air France stood at a record level of £850m. at the end of 1975, against £815m. a year earlier.

Earnings per share for 1975 were 47.2p, against 40.1p for 1974 and 19.6p for 1973.

Provo Dublin rally passes off quietly

BY GILES MERRITT IN DUBLIN

BARRING A few angry clashes between marchers and riot police, the Provisional Republican movement's massed rally commemorating the 60th anniversary of the 1916 Easter Rising passed off quietly for Dublin yesterday.

The demonstration, which was also intended by its organisers to mobilise support for the Provisional IRA, took place against the backdrop of a Government decision to prohibit the rally, and the possibility that it would be met by a "several thousand" only by the police.

Both the Government and the rally's organisers, the IRA's Provisional Sinn Féin political wing, appeared determined to avoid confrontation. The military riot squads that had reportedly been drafted into Dublin to maintain order of sight, while the Provisionals had clearly issued orders to their supporters to refrain from provoking the police.

During the afternoon, the police were said to have taken down the names of participants in the demonstration and, although no arrests were made, proceedings are still expected.

The authorities have also threatened to dismiss any civil servant who took part in the march.

Rees condemns flare-up

BY OUR BELFAST CORRESPONDENT

THE WEEK-END flare-up of sectarian violence in Ulster in which one man died and nearly 40 others were injured has been strongly condemned by Mr. Merlyn Rees, the Northern Ireland Secretary.

Speaking after the bombings, shootings and incendiary attacks, he said the events underlined the vicious circle of retaliation in which mindless men of violence put innocent members of their own communities at risk.

The attacks were mainly directed at Roman Catholics. The 63-year-old owner of a public house at Hilltown, County Down, was killed by a car bomb, and 27 people were hurt in a similar incident at Warren Point.

In County Antrim, three Roman Catholics were injured when gunmen fired into a bar at Dunloy.

Incendiary bombs destroyed two large shops in Newry, and in Belfast the police asked shopkeepers to consider placing 24-hour guards on their premises after a wave of fire bomb attacks which damaged four shops inside the city centre security zone.

Callaghan confident

Continued from Page 1

The Government was offering a deal which was fair to the poorest families and which would work. "But I add this caution. The policy which will succeed only if it is genuinely and freely accepted without subterfuges or attempts to bypass it."

He added: "From the response we have had it is certain that the Government and the trade unions will succeed in reaching a new agreement that will enable us to take another giant stride to overcome inflation and safeguard jobs."

Earlier in the day Mr. Murray also received a standing ovation when he told the Water TUC meeting in Llandudno that he was sure that the pay proposals being worked out between the TUC and the Government would be endorsed by the special TUC Congress called for mid-June.

Addressing delegates who on Saturday passed an emergency motion highly critical of the Government's economic policy and rejecting the Chancellor's Budget offer on wages, Mr. Murray defended the TUC's willingness to enter into a second stage of wage restraint.

The trade union movement was best off working with the Government to clear up the mess and make the country a more prosperous place to live and work in, he said.

Record £26.91m. BAC profit as sales, exports rise sharply

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

SALES, exports and profits of the British Aircraft Corporation rose sharply last year to reach the highest levels in the group's history. Orders in hand also reached a record.

The BAC, which is owned jointly by Vickers and GEC, is one of the companies to be nationalised in the Aircraft and Shipbuilding Bill now before Parliament (the others being Hawker Siddeley Aviation, Hawker Siddeley Dynamics and Scottish Aviation).

The BAC group's trading profit in 1975 amounted to £26.91m. on sales of £207.13m. compared with a trading profit of £24.45m. in 1974 on sales of £271.81m., according to the statement of preliminary results by BAC (Holdings).

In 1973, trading profit was just under £17m. on sales of £174.35m.

The net profit for the group, after tax but excluding extraordinary items, was over £14.15m. in 1975, against £12m. in 1974 and over £8.97m. in 1973.

The group's export sales were at a new peak of £199.57m. against £173m. in 1974 and over £92m. in 1973.

These results were mainly due to exports of guided weapons and military aircraft, and associated services, where a high level of activity has been maintained. They were the main reason for the higher profits.

"But, because of the world-wide recession in civil aviation, conditions have remained difficult for the Civil and General Aircraft Division, where it has been impossible to avoid some reduction in employment," says the company.

The sales figures do not include the Concorde super-jet, since the first deliveries to British Airways were not made until early this year.

The current order book, which includes orders for Concorde from British Airways and Air France stood at a record level of £850m. at the end of 1975, against £815m. a year earlier.

Earnings per share for 1975 were 47.2p, against 40.1p for 1974 and 19.6p for 1973.

£2.75bn. for medium-term loans

BY MARGARET REID

THE BIG banks have now made firm commitments to lend as much as £2.75bn. in medium-term credit to productive industry in Britain—compared with only £1.5bn. a year ago, a Treasury Minister said at the week-end.

Even allowing for the fact that only half the promised amount has yet been lent, Mr. Denis Davies, Minister of State at the Treasury, estimated that medium-term loans might now account for about a quarter of total bank lending to industry. The figures exclude fixed interest rate loans for exports and shipbuilding.

Mr. Davies underlined the Government's present preoccupation over the adequacy of finance to foster a much-needed upturn in industry's capital investment, by raising some basic issues on the system of financing. These included the possible need for more medium-term loans.

His comments, made at a Fabian Society seminar on "Investment and the City," followed the reference by Mr. Denis Healey, Chancellor of the Exchequer, in his Budget speech, to the possibility that medium-term bank loans to industry might become eligible for re-financing at the Bank of England.

This scheme, if adopted, would encourage the banks to lend in this way by assuring their ability to realise such loans, if need be, through swapping them for cash at the Bank of England. Similar arrangements already exist for the financing of exports and shipbuilding.

Mr. Davies said: "This is a proposal that would need to be examined carefully, bearing in mind the possible public expenditure and monetary policy implications."

Weather

SUNNY spells. Showers in E. London, N.W. S.W. and Cent. S. England, Midlands, Lakes, I. of Man, Wales.

Dry, sunny spells. Wind N.E., moderate or fresh. Max. 12-13C (54-55F).

E. N.E. and S.E. England, E. Anglia, Channel Is. Showers, sunny intervals. Wind N.E., moderate or fresh. Max. 10-11C (50-52F).

Borders, Edinburgh, Dundee, Aberdeen, Moray Firth, Highlands.

Cloudy, mainly dry. Wind variable, light. Max. 11C (52F).

S.W. and N.W. Scotland, Glasgow, Argyll, N. Ireland.

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Outlook: Cloudy showers.

Lighting-up: London 20.45, Manchester 20.55, Glasgow 21.15, Belfast 21.18.

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